

Point
the
Moulder
cuses
orster
lying

Information Department in South Africa took a serious turn when Dr. Mulder, the disgraced Minister for Information, its silence and accused John Vorster, the State Minister, and Senator Owen D. Finance Minister, about their involvement in the scandal.

Mulder claimed that both knew of plans for the State funding of the prominent newspaper, the long before they said it. His allegations coincide with an attempt in the House of Commons to impeach Vorster for his role in the scandal.

The resignation of Mr. and the National Party members are now seen as a possibility. Back Page

India curfew

authorities imposed a dawn curfew on the and closed its main airport. Entebbe as Ugandan forces claimed they had fire on the airport and a. Page 2

der tip

police have received a tip that two IRA men, said to be involved in the killing of Sir Richard Sykes, ambassador to Holland, are in Belfast.

1 for Kurds

1 religious and Government leaders have agreed on a joint plan to give more to the country's 3.2 million of whom staged a three-day uprising last in the western town of Iaj. Page 2

co chief dies

in Cohen, president of Stores (Holdings) has died. He started with in Hackney in 1919 and one of the UK's biggest chains using the "Pill if high, sit it Obituary, Page 4

sident wins

et dissident now living in K. has won a four-year to be reunited with her Psychiatrist Dr. Marina Anskaya has been told, her 13-year-old son Misha, son ordered to leave the Y.

I fare rise

Rail has decided to raise again in September. The increase will not be until June but preliminary figures suggest a sum of 7.5 to 12.5 per cent. Page 1

utto appeal

nine EEC countries filed for clemency on behalf of Bhutto, the former Prime Minister, after a court decision that his sentence should stand.

ction bets

makers, Joe Corral, reported a large backlog for a general election in May. Amongst taken was of £2,000 another of £250 from an at present in the U.S.

efly . . .

e, Dorset, company has an order for 100 shipping containers from the Soviet Union.

ce celebrated the 158th anniversary of Turkish rule a show of military strength, church services, and church services, convict Roy Catchpole, who first sermon as at St. Martin's Church at xstone, Nottingham. Page 25

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Top Bank of Italy men may quit over arrest of official

BY PAUL BETTS IN ROME

THE TOP management of the Bank of Italy—including Dr. Paolo Baffi, the central bank governor, Sig. Carlo Ciampi, the director general, and Sig. Alfredo Acerbo, a joint deputy director general—has threatened to resign en bloc.

This follows the arrest this weekend of Sig. Mario Sarcinelli, the central bank's other joint deputy director general, in connection with judicial investigations into alleged irregular subsidised loans made to one of Italy's major chemical groups, the financially troubled Società Italiana Resine.

At the same time, Dr. Baffi has been summoned to appear before magistrates investigating the protracted SIR affair on similar charges of allegedly aiding and abetting irregular private interests in official actions.

In a statement after the arrest of Sig. Sarcinelli on Saturday, the top management of the Bank of Italy firmly denied any irregularities on the part of the bank, which it claimed, "had always acted in the complete interest of the public."

It was "confident" that the judicial authorities would "recognise the groundlessness of the charges and would release Sig. Sarcinelli to continue his activities" at the bank.

However, the statement warned that should this not happen, the central bank's top management would be compelled to resign.

For their part, Bank of Italy staff in Rome and at the bank's

provincial branches are to hold an unprecedented 24-hour strike today in protest against the decision of the Rome magistrates and in solidarity to the top management of the bank.

Sig. Filippo Maria Pandolfi, the Treasury Minister, spoke on television this weekend warning of the possible grave domestic and international repercussions of the decision to incriminate Sig. Sarcinelli and to summon Dr. Baffi to appear before the magistrates.

In a strongly worded address Sig. Pandolfi defended the top management of the bank and said he had "complete faith" in it.

He urged, "in the public interest," a rapid solution of the affair to enable the Bank of Italy "to resume fully its crucial functions" especially at a particularly difficult time for the country now in the throes of a complex political crisis with the threat of an early general election and the sudden

tragedy of Sig. Ugo la Malfa, the new Deputy Prime Minister, who has a brain tumour and is fighting for his life.

The charges against Sig. Sarcinelli and Dr. Baffi were issued by Sig. Antonio Alibrandi, one of the magistrates involved in the SIR investigations. Sig. Alibrandi accused the two top Bank of Italy officials of allegedly fail-

ing to inform the judiciary about the findings of a central bank inquiry into subsidised loans granted to SIR by the Sardinian credit institute, Credito Industriale Sardo.

Sig. Sarcinelli holds responsibilities for the Bank of Italy's vigilance committee which has powers to investigate into the regularity of such loans.

Investigations into allegations that SIR, Italy's third-largest chemical group, allegedly made improper use of low interest rate subsidised credits granted to it by a number of Italian special credit institutes, including, among others, Istituto Mobiliare Italiano and CIS, were opened some 18 months ago.

The events of this weekend are now likely to complicate even further the painful efforts underway to attempt to rescue the chemical group.

The collapse of the group, which has accumulated debts of some £3,000m or close on £3.4bn, could not only have severe repercussions on employment in a number of depressed areas of Southern Italy, including especially Sardinia, but could clearly threaten the credibility of the Italian banking system, now trying to set up a consortium of SIR creditor banks to take control and launch a rescue plan

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Italy's deputy Premier in hospital after stroke

BY RUPERT CORNWELL IN ROME

ITALY's eight-week Government crisis has taken a more serious turn with the sudden illness of Sig. Ugo La Malfa, the 75-year-old deputy Prime Minister. Last night he was fighting for his life after a stroke.

Doctors held out little hope for his recovery. He remained in a deep coma in the clinic to which he was taken after suffering what was officially described as a "massive cerebral thrombosis" at the weekend.

The news came as a further shock to Italy's politicians, already disturbed by the announcement that warrants

and summonses had been issued against senior officials of the Bank of Italy.

The loss of Sig. La Malfa, leader of the Republican Party, is a heavy blow to the limited credibility of the Government formed last week by Sig. Giulio Andreotti. The Republican Party wields influence out of proportion to its 3 per cent of voting support.

It is possible that the validity of the Government may now be challenged on the ground that its original balance has been upset by the absence of the Republican leader. There might be demands for a further attempt to avoid elections.

For Sig. Andreotti it means the loss of his most widely respected colleague. Sig. La Malfa was in charge of overall

economic strategy in an administration already under attack by the Socialists and Communists and from sections of Sig. Andreotti's Christian Democrats.

Before Sig. La Malfa's illness it had been assumed that the Government would fall at a vote of confidence within about 10 days, and that general elections would follow. It is possible that the formal seal on currency arrangements decided at previous meetings.

The ministers are expected to approve the use, in farm pricing, of the new European Currency Unit (ECU) introduced with the European Monetary System. They are also expected to approve devaluation of the "green" currency rates used to convert EEC common prices into national currencies for Britain, France, Italy and Ireland, giving farmers in these countries an immediate price rise. Last minute opposition from France could still block these measures, but the general mood here is optimistic.

However, the Commission's proposal for a price freeze for 1978-80 and for a tax on milk production, aimed at curbing the Community's biggest farm surplus, could still take weeks if not months to settle.

Ministers are not expected to do much more today than take up the positions they will defend over the coming weeks. From behind-the-scenes negotiations of the past few weeks, it is already clear that Britain and France are heading for a clash. France is determined on a general price rise of 2 to 2.5 per cent which would enable Germany and the Benelux countries to revalue their green rates by a corresponding amount, thus cutting the subsidies on their exports without reducing their farm prices. The French feel this would vindicate their action in blocking the EMS for three months, which was aimed at cutting the subsidies.

Britain, on the other hand, insists it will accept nothing but a common price freeze, as proposed by the Commission.

They add that Syria is co-ordinating its actions with Jordan and Saudi Arabia.

Diplomats believe that Syria is considering moving many of its 30,000 troops in Lebanon to the Golan Heights. They say that some troops have already left Lebanon and President Elias Sarkis has been urged to take his own measures to ensure peace in Lebanon. Syria is not, however, expected to remove its troops from vital roads in Lebanon which would provide Israel with an invasion route by-passing the Golan Heights.

A conference of Arab foreign and Economic Ministers is due to take place in Baghdad tomorrow to discuss the implementation of sanctions against Egypt. Officials here say that sanctions are not enough because the Arabs are facing a military alliance of Egypt, Israel and the U.S.

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UK NEWS

الطباعة

Tories could merge industry and trade

JOHN ELLIOTT, INDUSTRIAL EDITOR

FOR CONSERVATIVE leaders are considering for merging the Department of Trade and Industry although it is unlikely that they will win the next election. This would do so until they had in office for some months. It coincides with growing interest among senior ministers in the present Government and Whitehall civil servants in rearranging the responsibilities of the Trade and Industry Departments and the Department of Prices and Commodity Protection into two Ministries.

There have been suggestions that Government responsibility for manufacturing and trading industrial products be merged. This has led to suggestions the Trade Department's abilities for exports and promotion overseas might be transferred to the Industry Department, while its regulatory functions on matters such as any law, insurance, and its could be merged with Prices Department's control and monopolies.

But the joint Department—which included responsibilities

for prices and monopolies—was regarded by 1974 as being too large to be manageable by its Minister and civil servants. This would be one argument against its being reformed.

A decision would also have to be made about what to do with the Prices Department.

Eventually therefore a Conservative Government might finish up with a plan not too dissimilar from that now being discussed by some senior civil servants except that the new merged industrial department would place more emphasis on trade than industry.

Some leading Conservative MPs think that the Prices Department could then be recast with more emphasis being given to its regulatory functions over competition and mergers policy.

Up to now, however, Mrs. Thatcher is believed to have shown little interest in the problems of Whitehall reorganisation and no rapid decisions are expected quickly, should the Conservatives win the general election.

Foreign exchange brokers criticised

MICHAEL LAFFERTY, BANKING CORRESPONDENT

ICISM of the range and variety of services by London exchange brokers has come from Mr. Raymond Coninx, president with the First National Bank of Chicago, on. There seems to be a genuine desire to liberate the London system from some rather anti-commercial customs which have no place in a global community improving communications.

Mr. Coninx writes in the edition of the Foreign Exchange Yearbook that socialist banks should be led to make an "overseas" market to other London banks for relatively important amounts of foreign exchange or special situations, yes.

Other banks and occasional foreign exchange brokers had at times "good

cause to grouse.

Mr. Coninx suggests that an enterprising broker could make an impact here.

Mr. Mike Phelan, chairman of the Foreign Exchange and Currency Deposit Brokers' Association, rejected Mr. Coninx's criticisms of the market. The system was regulated by the Bank of England, which determined commissions.

There was an agreement that brokers would not deal in commercial names, while at the same time providing a service of at least two brokers in all active currencies to authorised banks. In return for this the banks were obliged to deal as far as London business was concerned only with association members.

Foreign Exchange Yearbook, 1979. Edition. Woodhead-Fulcher-Halstead Press, Cambridge.

Bank may accept help to fight tax case

By Our Banking Correspondent

THE London subsidiary of Marine Midland, the leading U.S. bank, may yet accept outside financial support to help fight an important tax case whose outcome has implications for several other banks operating in London.

The Inland Revenue is seeking tax on the gains arising from an increase in the sterling value of foreign investments without allowing any relief for the corresponding notional loss on the translation of foreign currency borrowings into sterling.

Marine Midland has already won the first round in the dispute, following a decision in principle two months ago by the general tax commissioners for the City of London. Developments in the case have been delayed while the two parties agreed detailed figures for submission to the tax commissioners. Marine Midland says this process has now taken place. It only remains for the commissioners to give judgment on the details of the case. Once this judgment is issued the Inland Revenue will have 30 days to decide whether to appeal.

Not cheap

Some City bankers and tax accountants think it will do so. The possibility is now leading Marine Midland to reconsider its earlier decision not to accept outside funds to fight the case. The cost of the case so far is described by a Marine Midland official as "not cheap."

Mr. Dudley Allen, chairman of the Association of Consortium Banks, says that the possibility of co-operative action has been discussed among some banks.

Mr. Pat Brennan, chief financial officer of Hambros Bank, is more cautious. "A decision about contributing to costs would have to depend upon the grounds for the commissioners' findings in the Marine Midland case, as well as the extent to which circumstances were similar."

In any case, Hambros had "taken certain steps" which meant that the amount of tax at risk in this area was now "very substantially lower than the firm once estimated."

Auctioneers will resist premium action

ARTHUR SANDLES

DEBYS, the auctioneers, relevant documents. If the court action aimed at the 10 per cent premium "will be vigorously opposed." This follows service of High Court writs on Sotheby's and Christie's by a group of leading arts and antiques dealers. A premium was introduced into houses in 1975, arousing resentment in the dealing. Now several dealers have come to claim that there was collusion between Christie's and Sotheby's, that the agreement should have been registered under the Restrictive Practices Act, and that new agreement should be registered. The auctioneers are alarmingly for the auctioneers, the dealers are asking repayment of premiums paid, which could run into millions of pounds. The Office of Fair Trading has already become involved. The auctioneers have until early next month to respond to its about the premiums. They are being asked for all

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CONSERVATIVE WORKERS' CONFERENCE TURNS INTO PRE-ELECTION RALLY

Thatcher promises bright future – later

BY ELINOR GOODMAN, LOBBY STAFF



THE CLAREST indication yet of how the Conservatives will fight the election was given at the weekend to party workers in Solihull who were evidently taken aback by the sudden media interest in their normally rather downbeat conference.

Although Mr. Thatcher and the other members of her team who spoke made clear that they were not taking victory for granted in Wednesday's censure motion, the conference inevitably took on the role of a pre-election rally.

As such, it was a low-key affair that, more by accident than design, was in keeping with the down-to-earth measures the Tories look like offering to the future.

Frivolities such as the "I love Maggie" badges, which sprouted on even the most sombre lapels at the last annual jamboree in Brighton, were barely in evidence at Solihull and although Mrs. Thatcher got her almost statutory one-minute standing ovation when she declared that Labour had "passed the point of no return," it was nothing like the emotion-charged love-in stage-managed at the October conference.

Austere

In the same way, the speeches held out the promise of a fairly bleak future in the short term even under a Tory Government – albeit with much brighter prospects later.

Since the speakers presumably knew that as, the campaign develops, their speeches in Solihull are likely to take on the role of the orthodox version of the Tory bible against which more deviant tests are tested, that austere message is presumably the one that the shadow Cabinet wants to project.

Clearly, Mrs. Thatcher wants her team seen as the responsible party, above election bribery, although whether she can stick to that line in the heat of a

campaign remains to be seen. The only king-size carrot that looks like being on offer is the general one about reviving the economy, with the specific promise to cut direct taxes. That will be the party's main selling point.

However, as Sir Geoffrey Howe, shadow Chancellor, and Mr. John Biffen, spokesman on small businesses, made clear, achieving that might have uncomfortable side-effects in the future.

Both acknowledged that indirect taxes would have to rise to offset cuts in direct taxation, although Mr. Biffen admitted that reducing public spending would inevitably disappoint those who ran their lives on the assumption that public expenditure would continue as at present.

Sir Geoffrey also emphasised that any further move towards helping first-time house buyers or fulfilling the objectives of the party's original tax credit scheme for pensioners would scheme on the country's being able to afford it.

It was left to Mrs. Thatcher, however, to give the clearest indication of the party's election strategy. She was the only speaker to have written her entire speech in the knowledge that the Government might be pitched into an early election.

Her words were worth studying only for their pointers as to how the party will respond to Labour's likely strategy, but also for their hints about secondary issues and the issues that they failed to mention.

It was almost as if her strategy advisers were using the Central Council meeting to test new catch-phrases such as "the quiet majority."

The four years of Mr. Heath's Government, for example, look like being dismissed as a "very brief period" in a wider historical perspective. The party will thus presumably be able to that line in the heat of a

ignore it having once stood for statutory incomes policy.

Judging by Saturday's speech, the whole question of pay will be sidestepped and union reform will be put in the context of redressing the balance rather than of confrontation.

All the speeches made by Mrs. Thatcher's team were notable for failing to mention pay at all, and although that partly reflected the fact none of the motions to which they were responding referred to pay, it did not explain Mrs. Thatcher's omission of it.

More surprisingly, she did not try to capitalise on the Government's record on inflation, although she seems bound to attack that in the campaign proper. That suggests that her speech was not the definitive template for her election addresses.

The broad outline of the party's strategy, however, was in her five-point plan for

Britain

The Conservatives would, she said, cut taxes and create the right conditions for reviving the economy; they would curb trade union power, restore respect for law and order, strengthen Britain's defences, and support the EEC critically but constructively.

Other points, such as freedom of choice in education, will presumably be tacked to those main planks as the campaign gathers momentum.

In elaborating on those broad objectives, Mrs. Thatcher provided the best clues as to how she will respond to Labour's strategy. The Government's agreement with the unions will be held up as another example of the way in which Labour is inextricably tied up with a single interest group and is thus prevented from acting in the best interests of society as a whole.

Moreover she will argue that the "concordat" far from offering hope for the future, is merely a sidestep to union reform strategy. She was the only speaker to have written her entire speech in the knowledge that the Government might be pitched into an early election.

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Apprehensive

Her remarks on Rhodesia went down particularly well with the audience but the general feeling among experienced party workers was that it would be the promise of cuts in direct taxes that would strike the most sympathetic chord in the country.

Some working in marginal seats were slightly apprehensive about the frankness of Mr. Biffen's approach, particularly his refusal to commit the party to maintaining regional aid at its present level, but the feeling of most present seemed that the party's policy of spelling out what it regards as the harsh economic facts of life was right.



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Minister to allay textile fears

BY RHYD DAVID, TEXTILES CORRESPONDENT

NEW ASSURANCES designed to allay the textile industry's main fears over the likely impact of the EEC's current offer at the multi-lateral trade negotiations in the General Agreement on Tariffs and Trade (GATT) are expected tonight when Mr. John Smith, Trade Secretary, meets the British Textile Confederation.

The industry, however, is expected to use the meeting to propose new moves that it hopes the Government will be prepared to adopt as its position when the EEC Council of Ministers meets to discuss the negotiations next month.

The industry has complained loudly that the EEC offer on textiles, one element in a complicated package on which negotiations between the world's chief trading nations are almost complete, has given far too much away to the U.S. with too little in return.

The U.S. and EEC offers, taken together, represent a bad deal for the British and European textile industry. Dr. Brian Smith, president of the confederation, said last week that

it allowed to go through they would have very serious consequences.

The assurances that the Trade Secretary will give today include a reminder that the tariff cuts offered by the EEC remain conditional on renewal in 1982 of the separate GATT Multi-fibre Arrangement, which regulates trade in textiles between the developing and developed countries.

Mr. Smith is also likely to disclose that he averted the commission several weeks ago that it would have to be ready to act if after the conclusion of the multi-lateral negotiations there was evidence of disruptive imports of particular products.

Reasonable

The UK textile industry's chief concern has been that the EEC proposes to lower tariffs in several areas where the U.S. might gain a significant competitive advantage because its man-made fibre industry benefits from lower oil feedstock costs.

Mr. Smith is also expected to argue that for other reasons,

the textile part of the negotiations should be considered by the industry as a reasonable deal.

Introduction of the textile tariff cuts by the EEC and U.S. will be delayed until two years after those on other products take effect, align them with the end of the current multi-fibre arrangement and the start of its successor.

There will also be a break clause after five years of the eight-year multi-lateral trade negotiations agreement. That would enable the programme of tariff cuts in the final three years to be reviewed against the state of world trade then.

The confederation, which has had a request for complete withdrawal of textiles from the multi-lateral negotiations pack, is planning to ask at today's meeting for a year's delay for reconsideration of the present EEC textile tariff offer. Its leaders will suggest that the rest of the deal covering other industries might be completed in time for the start of the new tariff round next year.

Flight liquor sales risky, airlines told

AIRLINES have been told that the practice of carrying duty-free liquor for sale during flights exposes passengers to unnecessary risks.

The Flight Safety Committee, which represents pilots and airport authorities, says the presence of 87 gallons of drink on board a typical 200-seat aircraft could create a "potential Molotov cocktail" if the pilot was forced to abandon take-off at speed.

This would fling unrestrained cabin baggage forward and fuel any fire.

The committee says that it should be possible for passengers to buy their duty-free goods after landing, but says that airlines would oppose the change because of loss of revenue.

British Airways said the risk of fire from exploding bottles of alcohol was small compared with the presence at take-off of thousands of gallons of aviation fuel.

Lorries 'need double braking distance'

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

BRAKING DISTANCES for heavy goods vehicles are often twice as great as those for cars, because of deficiencies in lorry tyres and braking systems, according to a Government report just published.

The Transport and Road Research Laboratory notes that although the risk of medium to heavy commercial vehicles being in accidents has halved in 10 years, they are involved in twice as many fatalities as cars.

In lorry accidents eight other road users are killed for every lorries vehicle occupant who dies.

Lorry tyres are made with fewer drainage channels and with harder-wearing rubber than car tyres in order to prolong their life. No regulation sets out a primary requirement for road grip.

It is normal for car brakes

to be capable of locking wheels on a dry road with the car fully laden, but this is not so with many heavy vehicles. A lorry's air-brakes require up to one second to be fully applied and require frequent maintenance.

The report concludes that improvements in tyre grip, braking systems, loading techniques and design features affecting roll-over would help to reduce accidents. Some injuries could be prevented if lorries were fitted with special bumpers and fenders to prevent other road users going under the lorry in an accident.

* Accidents involving heavy goods vehicles in Great Britain: frequencies and design aspects. TRL vehicle safety division, Old Wokingham Road, Crowthorne, Berkshire.

OBITUARY

Sir John Cohen

SIR JOHN COHEN, president of Tesco Stores (Holdings), died at the weekend. He was 80.

Known universally as Jack, he started business in 1919 with a barrow in the East End of London, and from that base developed a group which spearheaded introduction of supermarkets into the UK.

Sir John was admitted to the Harley Street Clinic on Saturday afternoon and died that night.

Sir John will stand as one of the great retailing figures of his time.

He emerged as a national force after the Second World War, and indelibly stamped his personality on a grocery industry which was then ripe for change and development.

Throughout his life he clung to his original slogan and formula for retailing success: "Pile it high and sell it cheap."

He saw no reason why others should not repeat his success. "A man who works hard and is not afraid to take responsibility will always do well," he told a recent interviewer.

Jack Cohen was demobbed from the Royal Flying Corps in 1919 with a £30 gratuity. Unwilling to go into his father's East End workshop, he invested his £30 in army surplus food-stuffs and started to sell in a Hackney market. His first morning's turnover was £4, yielding a £1 profit, and the then 20-year-old Cohen immediately went on to a six-day week covering six

open markets.

This was the foundation on which the Tesco grocery empire was to be built. The name itself emerged in 1924 when Jack Cohen expanded into sales: his supplier was a man called T. E. Stockwell and the initials TES were amalgamated with the first two letters of Cohen to form Tesco Tea.

By the late 1920s Jack Cohen was switching his attention from market stalls to open-fronted shops in the High Street. Throughout the 1930s he gradually expanded his chain of outlets and when the war put a temporary end to growth the number of Tesco shops had reached the 100 mark.

In 1947 the group had matured sufficiently to go public, but this landmark in the history of any company was overshadowed in the case of Tesco by Jack Cohen's decision to go to the U.S. to study American retailing methods.

Always a man easily fired with enthusiasm for a project which took his fancy, Jack Cohen quickly recognised the potential in the UK for a supermarket concept which was already well established in America. When he returned he set about transforming Tesco from a chain of grocery shops into its now familiar trading format of self-service supermarkets.

But the bare details of the phenomenal growth at Tesco

give no real clue to how it was achieved. Inevitably, this must be put down to the ideas, beliefs and abilities of the man who steered it to success.

Jack Cohen was in no way a professional manager as the word is understood today, nor would he have appreciated the grandiose title of entrepreneur. From barrow boy to millionaire status he was a trader, and an extremely successful one. He operated in an industry where, even today, professional management techniques cannot operate without retailing flair.

The rough and tumble of the market place is a hard school, and the tough trader who emerged from it did not quickly find favour in the cloistered retailing world protected by resale price maintenance.

Tesco's vocal opposition to RPM made the company particularly unpopular with manufacturers, but another feature of the market place is the close contact with the customer, and Jack Cohen undoubtedly had judged the mood of the housewife correctly and he had no fears about competing with anyone on a free-for-all basis.

He was knighted in the New Year's Honours List in 1969. Soon after, he handed over the chairmanship and became president of Tesco.

But as president of the company, Sir John's influence in the Boardroom was not greatly

diminished. He was listened to not only with the respect accorded to an elder statesman but also with the attention due for a man whose instinctive feel for grocery retailing was seldom at fault.

In recent years Sir John suffered health problems, but he retained his sometimes biting assessments of life and people.

"There is only one thing the youngster of today has forgotten," he said recently. "That is the pleasure of honest work."

Recently Sir John was at the opening of the 600th Tesco supermarket on the site of his original stall.

He said: "Almost anybody who is willing to pile it high and sell it cheap and work as I did, from five in the morning until midnight and even later, can still make a fortune."

Sir John will be buried at Willesden Jewish Cemetery today. He leaves a wife and two daughters.

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Dockland switch for Sun approved

BY PAUL TAYLOR

IT also wants assurance that safeguard action will be taken by the EEC if U.S. exports become much more competitive. The EEC should place a countervailing duty on U.S. exports to offset the lower feedstock price enjoyed by U.S. producers.

The industry is concerned that whereas President Carter has supported the U.S. textile industry with strong assurances of support and funds to help it to develop its export efforts, the EEC authorities have been much less positive. Although Mr. Smith has said that the multi-fibre arrangement would continue after 1982, the industry wants the Government to press the EEC Commission to say the same.

The industry is concerned that whereas President Carter has supported the U.S. textile industry with strong assurances of support and funds to help it to develop its export efforts, the EEC authorities have been much less positive. Although Mr. Smith has said that the multi-fibre arrangement would continue after 1982, the industry wants the Government to press the EEC Commission to say the same.

That complication gave Mr. Shore the option of "calling in" the plans for further detailed consideration or calling a public inquiry. That would have caused much extra delay and might have further set back plans for docklands redevelopment.

The News International scheme involves between 3,000 and 4,000 jobs and, after the Government's decision not to approve the Tramwell City trademark complex, is increasingly seen as a test of inner-city policy.

Although re-development of the derelict docklands has been somewhat slower than initially expected, there are signs that the position is changing. Private investment in the 8.5-square-mile area is seen as crucial in improving business confidence in docklands' future.

The interest rate increases from 12.12.5 per cent on new deposits accepted under the terms of the prospectus for certificates dated August 29, 1978, and applied in payment of tax.

The rate on deposits withdrawn for cash increases from 9.5 to 10 per cent. The bonus payable on deposits applied in payment of tax and held for more than six months remains at 1 per cent.

The National Coal Board plans to introduce a free clothes-washing service for its 250,000 miners. After a pilot scheme with 20,000 men, it will introduce the service next year.

The committee, comprising

representatives from the Greater London Council and the five London docklands boroughs, is expected to approve the scheme.

Steelworks plan threatens 1,200 jobs, unions fear

BY OUR SHEFFIELD CORRESPONDENT

SHOP STEWARDS at Hadfields, Firth Brown and the British Steel Corporation's River Don works.

They also want Mr. Ray Hattersley, Pensions Secretary, to refer the deal to the Office of Fair Trading because of the forged steel market.

The unions have made clear that redundancies would be enforced.

The proposals, announced a week ago, involve selling some forging operations and the order book to Johnson and Firth Brown, another Sheffield group, and closing remaining sections.

Staff as well as manual workers fear that their jobs are at risk. Shop stewards representing both sides are seeking talks with Mr. Eric Vassell, Industry Secretary, and have invited the National Enterprise Board urgently to consider forming a new forgings complex involving a

redundancy from Lonrho directors.

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Contrary to the popular view of public and private sector pay, its members and associates working for the state average £8,410 a year, against £7,880 for those in the private sector. The advantage increases with age.

In the first half of an engineer's career, from 25 to 45, there is hardly any difference, wherever he works. But from the age of 50 onwards, the public sector man can count on a steady rise in pay while the private employee may have to face a cut.

Meeting tomorrow in ICI dispute

By Pauline Clark, Labour Staff

PRODUCTION WORKERS at ICI's fibres plant, Doncaster, will decide at a mass meeting tomorrow their next move in a dispute which has stopped production for a week.

Shop stewards claiming to represent 1,400 Transport and General Workers' Union process workers at the plant said that work stopped because of a management "lock-out."

Management has accused the shop floor, however, of striking after refusing to carry out instructions for a change in班次.

The company has been trying since last November to gain agreement with the workforce on a 20 per cent increase in productivity to be achieved by working more machines with fewer men. But, so far, shop stewards have offered only a 5 per cent increase in productivity to be part of their annual wage settlement.

National officials of the TGWU are said to have recognised the company's concern over the depression in the fibres markets which has left its fibre plants in danger of losing competitiveness. No agreement on productivity, however, has been reached at national level and the shop floor has refused to carry out the management's instructions without an offer of more money.

State engineers better paid

ELECTRICAL engineers who work for nationalised industries and public corporations are better paid than those in private companies according to a survey by the Institution of Electrical Engineers.

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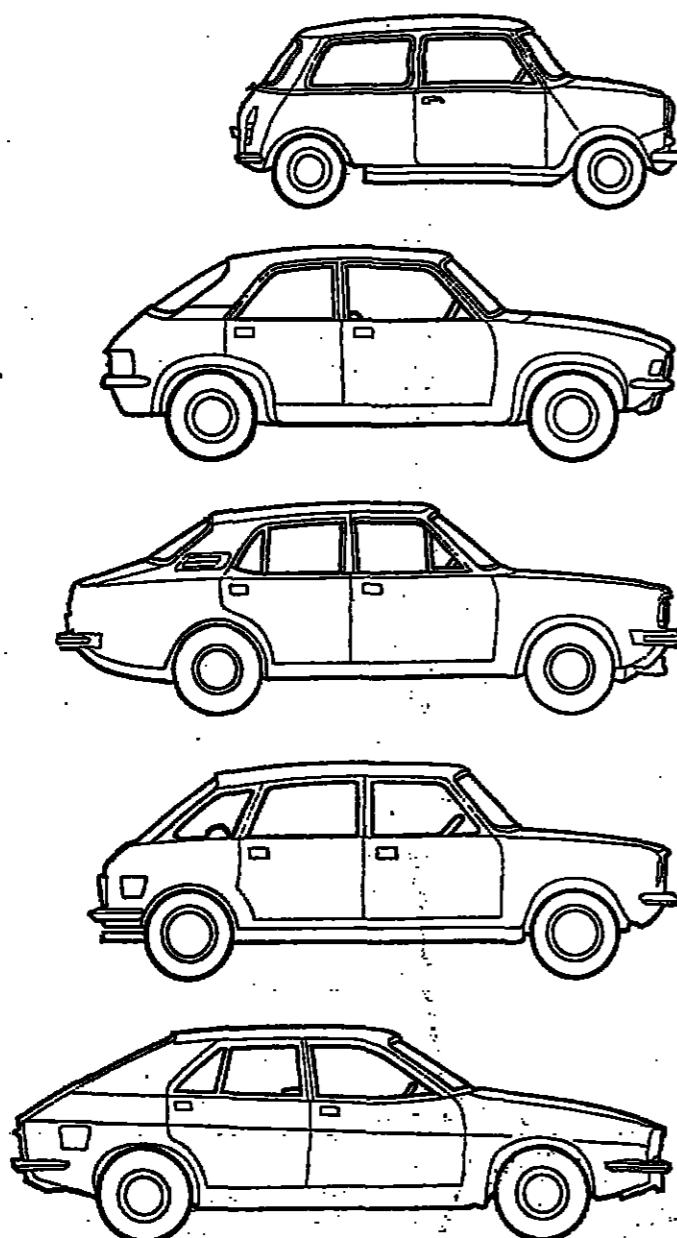
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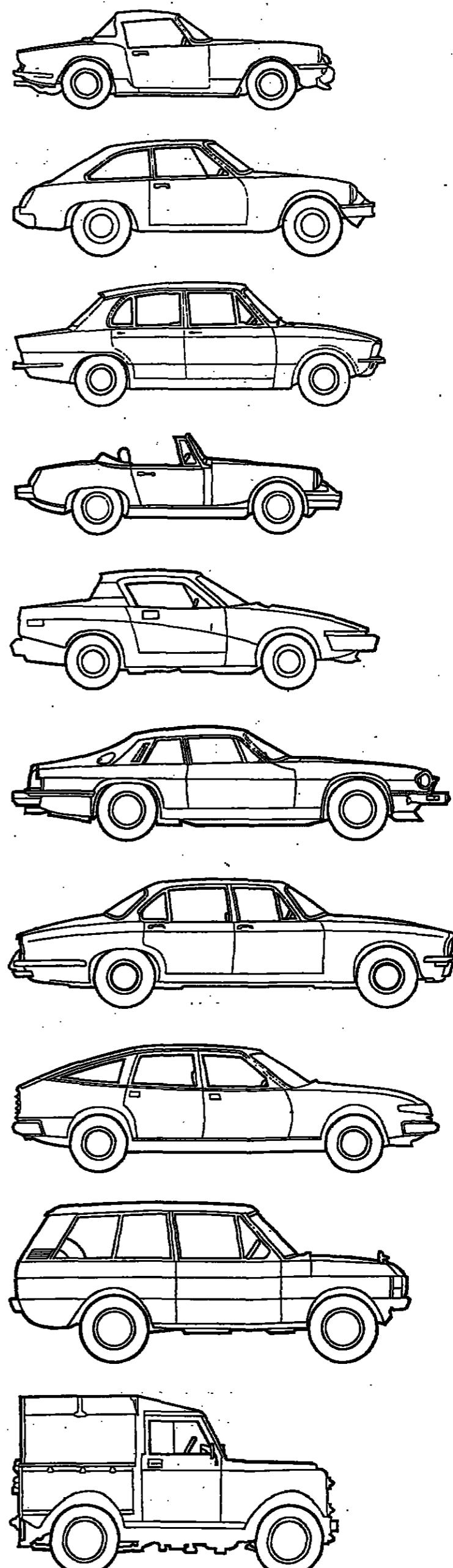
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g barracks job to Trollope and Colls

IN the region of £20m is set for the rebuilding of Wellington Barracks in Bird Cage Walk, London for the Services Agency has awarded Trollope and Colls, a seven-storey block, a seven-storey block of soldiers' quarters, sergeants' mess, and a five-storey block for a junior officers' mess and gymnasium.

There will also be three practice rooms, a medical and dental clinic and quarter master's offices, all of which will be joined by a continuous two-storey link block to form a landscaped pedestrian deck providing covered vehicle maintenance and circulation areas.

A separate five-storey block will accommodate an officers' mess and married quarters and the complex includes an underground car park, new roads, parade ground and extensive landscaping.

Trollope and Colls is already working at Wellington Barracks with the renovation and partial reconstruction of the existing 19th century barrack block which will become part of the main complex, due for completion in 1983.

Architects are the Director of Works/Army in association with George Trew Dunn, Beckles Willison Bowes and consulting engineers are Cooper McDonald and Partners, Steensen Varming Mulcahy and Partners.

impey goes over the £15m mark

OF place in a series of awards recently won by Wimpey and Co. must be "West One" development contract for offices and services on the site of the old Street station of London. It has been let to S.P.C. to Wimpey at a value of £7.5m.

is in addition to the civil engineering and structural work that Wimpey is carrying out on this site for Transport Executive, construction of the station hall and staff accommodation areas together with a relief system venting the running tunnels.

One will be devoted to the foregoing work still has about one more to run before completion good proportion of the structure for West One has already been carried in conjunction with the civil engineering work conditioned shopping centres and offices will be fitted with the station routes through the shopping areas. The buildings will be reinforced concrete structure with anodised cladding on two sides and faced brickwork.

of the major problems Wimpey will face in this site is the absolute at all times to give access to the station. One structural schedule at 107 weeks and the areas should be ready for start of trading in 1980. Architects for

Project Ordsall 14 calls for the building of 109 dwellings in traditional construction in two-storey units. Lower Broughton 3 is for 183 two-storey dwellings to be erected in Wimpey No. Fines Composite.

The third job is for extensive refurbishing on 151 local authority houses, to be carried out with tenants in residence.

Housing is also the subject

of a £1.9m award under which Wimpey will construct 157 dwellings for Rochford District Council. The development is at Rayleigh in Essex and it provides for 100 two-storey, 2/3 bedroom houses, 20 two-storey 1 bedroom flats and 37 flats for the aged.

Middlesbrough office of Wimpey Homes has announced the signing of a joint venture development contract with Darlington Borough Council.

This joint venture, at Brinkburn Road Estate, is Wimpey's first with Darlington, and involves the construction of 171 private dwellings to be released in phases, together with all associated external works, roads and sewers and services. Five different types of houses will be offered for sale.

The scheme is valued at approximately £2.5m. Site work has started and completion of the estate is expected by mid-1981.

alks on water when dredging

OFFSHORE self-elevating cutter suction dredger, the Al Wassi Bay, is being operated by Gulf (Private) an Arabian company jointly by Dubai Port Company (Private) member of the Costain voort Dredging Group.

Al Wassi Bay was delivered by Gulf Cables primarily at Jebel Ali, a new 74-harbour project 30 km east of Dubai, which is constructed for Sheikh bin Said Al Maktoum, ruler of Dubai. Consulting engineers for the Jebel Ali pro-

ject are Halcrow International Partnership.

The dredger is being used to provide a 17 km x 230 metres wide channel which will give access to the new harbour complex. The channel is being dredged in open sea where conventional dredgers can only be used in exceptionally calm weather.

The Al Wassi Bay consists of two pontoons 55 x 18 metres connected by two box girders 8 x 6 metres giving overall dimensions of 94 x 57 metres. Each pontoon has four legs 44 metres of which two are fitted in movable carriages allowing the dredger to walk forward

above water during dredging. If necessary it can walk inland.

Resting on the sea bed the legs support the dredger in an elevated position above the water and enable dredging to continue without interruption to a depth of 17 metres in waves up to 4.5 metres high and wind velocities of 65 km/hr. Maximum dredging depth in semi-buoyant position is 30 metres with a cut width of 66 metres.

The Al Wassi Bay was built by Mitsubishi Heavy Industries in Japan under the supervision of Costain Blankvoort International Dredging Company.

At Zelik, eight miles from Brussels, another cold store is at an advanced stage of construction. The first phase, a

single cold storage chamber of 12,000 cubic metres, will become operational in May. The second phase of construction, another chamber of the same size, will be completed by the end of July.

This combined capacity of 24,000 cubic metres will accommodate frozen foods in retail packs at -29 degrees C for the Delhaize de Lison supermarket, and also Findus products for Nestle Belux.

RESULTS from a drive to exploit its expertise in continental Europe are now being by Christian Salvesen specialises in food processing and cold storage. Chateauneuf sur Loire, Orleans, a 20,000 cubic cold store has been completed and is now fully operational. The storage volume is up to four chambers of equal

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1978 Aug. Rolls-Royce Silver Shadow II Saloon. Walnut over Silver Sand. Magnolia leather. Speedometer reading 3,700 miles.
 1978 June Rolls-Royce Silver Shadow II Saloon. Brewster Green. Beige leather. Speedometer reading 2,000 miles.
 1977 May Rolls-Royce Silver Shadow II Saloon. Walnut, Beige leather. Speedometer reading 15,000 miles. £31,500
 1976 Aug. Rolls-Royce Silver Shadow Saloon. Regency Bronze, Dark Brown leather. Speedometer reading 24,000 miles. £26,500
 1976 Feb. Rolls-Royce Silver Shadow Saloon. Pewter, Green leather. Speedometer reading 39,500 miles. £25,000
 1976 Jan. Rolls-Royce Silver Shadow Saloon. Walnut, Beige leather. Speedometer reading 41,000 miles. £25,000
 1973 July Rolls-Royce Silver Shadow Saloon. Walnut, Red leather. Speedometer reading 15,000 miles. £19,950
 1973 May Rolls-Royce Silver Shadow Saloon. Black over Walnut, Black leather. Speedometer reading 38,500 miles. £17,950
 1973 May Rolls-Royce Silver Shadow Saloon. Caribbean Blue, Dark Blue Everflex roof, Magnolia leather. Speedometer reading 6,700 miles. £17,950
 1973 May Rolls-Royce Silver Shadow Saloon. Walnut, Beige Everflex roof, Beige leather. Speedometer reading 59,000 miles. £17,950
 1971 Oct. Rolls-Royce Silver Shadow Saloon. Deep Indigo Blue, Black Everflex roof, Dark Blue leather. Speedometer reading 65,500 miles. £14,950
 1971 July Rolls-Royce Silver Shadow Saloon. Shell Grey, Seychelles Blue roof, Blue leather. Speedometer reading 73,150 miles. £14,250

GUILDFORD

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1978 Sept. Rolls-Royce Corniche Convertible finished in Silver Chalice with Black hide throughout and Dark Blue hood. 350 miles.
 1978 Aug. Rolls-Royce Silver Shadow II in Willow Gold with Brown hide interior and Brown Everflex roof. 1,800 miles.
 1977 May Rolls-Royce Silver Shadow II in Silver Sand with Brown hide interior. Supplied and serviced by us. 25,000 miles.
 1977 Feb. Rolls-Royce Silver Shadow Long Wheelbase in Oxford Blue with Baroda Blue cloth interior. Supplied and serviced by us. 24,000 miles.
 1974 June Rolls-Royce Silver Shadow in Shell Grey with Blue hide and Black Everflex roof. 17,500 miles. Immaculate condition. One owner.
 1973 Jan. Rolls-Royce Silver Shadow in Special Light Metallic Blue with Black hide and Black Everflex roof. One owner, 30,000 miles.

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1976 Jan. Rolls-Royce Corniche 2-door Coupe finished in Silver Chalice with a Black Everflex roof and Deep Red hide upholstery. Head rests fitted all round. Complete service history from R-R Crewe. Speedometer reading 23,000 miles. A magnificent car and competitively priced at £38,250.
 1974 Feb. Rolls-Royce Silver Shadow Saloon finished in Walnut over Regency Bronze. Speedometer reading 48,000 miles. A beautiful and very well maintained motor car. £18,850
 1972 Oct. Rolls-Royce Silver Shadow Saloon finished in Silver Sand with a Brown Everflex roof, Beige hide upholstery and Lambswool rugs. Excellent service history. Speedometer reading 55,000 miles. £16,500
 1969 Bentley T Series Saloon finished in Shell Grey with Red hide upholstery. One owner from new. Speedometer reading 32,000 miles. Recently reclosed. Full service history. A truly remarkable and magnificent motor car. £15,450

REIGATE

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1972 Oct. Rolls-Royce Silver Shadow Saloon. Finished in Sand over Walnut with Beige hide upholstery. Compliant suspension. Indicated mileage under 58,500. £16,750

SOUTHAMPTON

The Avenue, Southampton, Tel. (0703) 28811

1975 Jan. Silver Shadow Saloon. Pewter over Moorland, Light Grey trim. Quadruphonic eight track, speed control. Speedo reading 28,668. £25,000
 1973 May Silver Shadow. Black over Garnet. Beige trim. Eight track stereo, refrigeration. Speedo reading 52,872. £17,955

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REIGATE

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1977 Mercedes 350SE Automatic Saloon finished in Ivory. Electric steel sunroof, electric windows, centre door locking, Blaupunkt radio/cassette player. Indicated mileage under 24,000. £14,950
 1978 Jaguar 5.3 Injection Saloon Auto. Finished in Dark Blue with Biscuit leather. Air conditioning. Chrome wheels. Radio/stereo. Indicated mileage under 3,000. £11,950
 1976 Jaguar 5.3 Injection Saloon Auto. Finished in Dark Blue with Biscuit leather. Air conditioning. XJS alloy wheels. Electric sunroof. Indicated mileage under 23,000. £11,950
 1976 Daimler 3.4 Sovereign Auto. Finished in Regency Red with Sand cloth. Indicated mileage under 30,000. £5,945
 1976 Ford Granada 3000 GL Estate Auto. Finished in Dark Blue with Blue cloth. Indicated mileage under 29,000. £4,295
 1978 Cortina 2.3 GL Automatic Saloon finished in Blue. Indicated mileage under 11,000. £4,295

SOUTHAMPTON

The Avenue, Southampton, Tel. (0703) 28811

1978 Jaguar 5.3 Saloon. Carrige Brown/Biscuit leather trim. Air conditioning. radio. £10,750
 1977 Vanden Plas 4.2. Coral/Beige leather trim. Air conditioning. £11,500
 New Daimler Double Six Auto. Regency Red/Cinnamon leather trim. Air conditioning. radio/stereo player. £11,500
 1977 Range Rover finished in Lincoln Green with usual extras and four headlamp conversion. Superb condition. £8,550

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1977 Range Rover finished in Lincoln Green with usual extras and four headlamp conversion. Superb condition. £8,550

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UK TRADE FAIRS AND EXHIBITIONS

ent	Title	Details
2-5	Daily Mail Ideal Home Exhibition	(01-333 4000) (until March 31)
2-6	London Fashion Exhibition	(01-333 1200)
2-6	The Scottish Hotel, Catering and Licensed Trade Exhibition	(031 229 6412)
3-6	Leatherware International	(01-335 1200)
3-5	Computermarket '79	(01-935 4996)
3-6	OCFA Technical Exhibition	(01-008 1086)
5-8	Tipping Vehicle Exhibition	(061-834 7645)
6-17	Birmingham Motor Show	(0602 51202)
9-14	Ideal Homes Exhibition	(031 225 9857)

OVERSEAS TRADE FAIRS AND EXHIBITIONS

ent	Title	Details
21-26	International Fair	(01-248 5757) (until March 31)
24-26	International Bicycle and Motorcycle Exhibition	
25-29	International Fair	
30-Apr. 8	The Middle East Oil Show	
31-Apr. 9	Travel and Holiday Fair '79	(01-456 1951)
1-8	Europe '79	(01-439 3964)
8-10	Toys and Games Trade Show—BELJOINTS MODEXPO—International Ladies' Fashion Fair	

BUSINESS AND MANAGEMENT CONFERENCES

ent	Title	Details
Management Centre Europe: Management Course (until Apr. 6)		
IPM: Industrial Relations Law: The Impact of current legislation (01-337 2844) (until June 7)		
University of Bradford Management: Field Sales Management (Bradford 42399) (until Mar. 30)		
26-30 The Centre for Professional Advancement: Powder Technology		
26 CAM/CDT: The Law in relation to Communications, Advertising and Marketing (01-839 1547)		
26-27 Oyer/IBC: Resisting Contractors' Claims in the Construction (01-242 2481)		
26-27 IHR Hotel Interiors: Specifying the Design and Furnishing Need (Redhill 68611)		
27 CCC: Capital Gains Tax (01-222 6362)		
27-28 ROSPA: Fuel and Metallurgical Journals: Health and Safety in the Metal Processing Industries		
27 AGB: Doing Business with South Korea (01-838 9651)		
27-29 CAM Foundation: Writing for Effective Sales Promotion (01-828 2771)		
27 GIM: Participation and Industrial Society (0788 52122)		
28-30 IGC: Ink Jet Printing: Update and Outlook for Technology, Applications and Markets		
28 Micro Computers '79 (01-247 1938)		
29 The Conference Board in Europe: Midyear international financial and economic outlook		
30 CCC: Retention of Title after Monopoly—Romalpa overruled? (01-493 1232)		
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ALLOCATION OF NORTH SEA OIL REVENUES

BY CHRISTOPHER JOHNSON

The great debate that never was

A YEAR ago, the British Government published a White Paper, *The Challenge of North Sea Oil* which was expected to launch a "great debate" about how North Sea oil revenues should be allocated. It was a short, uninspired piece of Whitehall patchwork. The debate fizzled out, partly because the Government did not ask the right questions.

The North Sea is a success story by the standards of some of Britain's other costly ventures at the frontiers of new technology. But production is slipping behind schedule, for reasons all of which cannot be shrugged off as inevitable technical hitches. Two years ago, the Government's Brown Book forecast North Sea oil output of 60-70m tonnes in 1978. In the end only 53m tonnes was produced.

The North Sea, like the British economy as a whole, has suffered from "adversary politics." When there is a change of party in government, the reversal of previously existing policies often takes precedence over continuity and consensus.

Policies

The climate for oil operations depends not just on taxation, but on the whole range of Government policies. These are the main areas of concern:

- Licensing: Between 1964 and 1972, an average of 110 licences a year was awarded in the UK sector of the North Sea. The Fourth Round, in 1971-72, was criticised by the Public Accounts Committee of the House of Commons for giving too much away too quickly. Policy swung to the other extreme, and after a four-year gap during which no licences were on offer, a mere 30 a year were awarded in 1977 and 1978. The Government should aim to increase this to at least 50 a year. This means completing the Sixth Round, which is now in progress, by the end of 1979.

Faster licensing is a necessary but not a sufficient condition, of a recovery in the rate of exploration drilling, which fell sharply in 1978.

Depletion: The Government took extensive powers to control the rate of depletion in the Petroleum and Submarine Pipelines Act 1975. They have not yet been much used, but the possibility that future policy may enforce uncommercially slow rates of depletion has had a discouraging effect on North Sea development.

One argument in favour of slow depletion is that the future rise in the price of oil may make it worth more tomorrow, on a discounted basis, than today. This is a gamble on a sharply rising real oil price, which is as uncertain as any other economic forecast.

Taxation: The UK tax system was widely acknowledged to be too lenient to the oil companies after the 1973 oil price rise. The system adopted in the Oil Taxation Act 1975 was accepted by the oil companies as fair, if somewhat complex. But it has been slow to yield revenue to the Government — a mere £500m in 1978, and perhaps £1bn this year.

It was hardly surprising that last August the Government announced higher rates of North Sea tax — which are expected to come up in the Budget on April 3. But the changes have been heavily criticised. A modification of corporation tax reliefs would have been fairer to the smaller and middle-sized operators than the rise in Petroleum Revenue Tax from 45 to 60 per cent which the Government decided on.

Even so, the Government has estimated in its latest Public Expenditure White Paper that North Sea tax will account for only £1bn of the rise of £4bn in general government receipts projected between 1977-78 and 1980-81. A rise in oil output could in the long run be a more effective means of maximising official revenues than any further increase in tax rates

THE NORTH SEA AND BRITAIN'S BALANCE OF PAYMENTS

(in £m at current prices)

	1977	1978	1979*
Crude oil exports	977	1263	1820
Crude oil imports	3681	3350	2415
Crude oil balance	-2754	-2085	-565
LESS North Sea imports of goods and services	1218	1260	1430
Oil trade balance	-3972	-3345	-1995
LESS interest, profits and dividends due abroad	367	420	675
Current account oil balance	-4339	-3765	-2870
PLUS Capital inflow	1349	1000	1000
"Basic" oil balance	-2990	-2765	-1870
Change in "basic" balance on previous year	+951	+225	+895
Production value of North Sea oil	2222	2915	4620
Change in production value	+1578	+693	+1705
Projected			

Source: North Sea Energy Wealth by Christopher Johnson, Financial Times, 1978

sufficiently onerous to discourage development.

State participation: The British National Oil Corporation, as it has turned out, fell a long way short of the original Labour aim of nationalising half of North Sea oil. Its function, like that of its Norwegian counterpart Statoil, may be regarded as that of gradually bringing more oil under domestic rather than foreign ownership. This function could to some extent be carried out through British private sector companies other than BP and Shell, acting in concert with BNOC. Another possibility would be to sell some of BNOC's capital as shares to the public, making it more like a Mark II version of BP.

Now that BNOC exists, it should be given a chance to prove itself as a major operating company. If it were wound up, as Opposition spokesmen sometimes seem to be hinting, it would be difficult to keep its assets in British hands. Such a drastic step would be a typical piece of "adversary politics." Energy policy: Some of the benefits of North Sea oil will be squandered if the UK's domestic oil consumption increases, either diverting our own oil away from export markets, or slowing down the decline in OPEC imports. In 1978, oil consumption rose by 3 per cent. North Sea oil output rose by 16m tonnes, but exports of crude oil by only 8m tonnes, and imports fell by only 14m tonnes. The UK should seek to reverse this trend, substituting coal, nuclear power and North Sea gas for oil in the home market — save in oil-specific uses such as petrol and chemicals — so as to free as much North Sea oil as possible for export or import substitution.

Trading profits

The gross trading profits of the North Sea oil and gas companies after tax were about £2bn in 1978 — four times the Government revenues. Some of these profits have to be allocated to interest, profits and dividends due abroad, which is bound to weaken the UK's invisible balance. But the object of UK oil policy should be to encourage maximum

ploughback of profits into new North Sea capital investment, with a view to maintaining production at a high level for as long as possible.

The effect of the North Sea on the Government's economic policies is being felt through the balance of payments, the rate of economic growth, and the inflow of tax revenues. The balance of payments will not improve to anything like the full extent of the rise in North Sea production. In 1978 output of oil and gas rose by 2700m, but the balance of payments improved by only £225m, because the UK consumed more oil, and foreign oil companies repatriated more earnings while importing less capital. This year, output should rise by 1.7bn and the balance of payments improve by about £900m.

North Sea oil has caused the sterling exchange rate to be strong for the past two years, and the Norwegian krone has been similarly buoyant. Both Britain and Norway have had better terms of trade, with cheaper imports, but some of their traditional export industries have suffered a loss of competitiveness.

The strength of the exchange rate causes the non-oil balance of payments to deteriorate as the oil and gas balance improves. Instead of resisting the trend, and intervening to keep the exchange rate down at a "competitive" level, the UK should gradually switch from some of her traditional export lines to other, high technology, high-added value sectors, which — like oil itself — are internationally viable even at a high exchange rate.

North Sea oil will continue to add about half a per cent a year to the growth of Gross Domestic Product until around 1983 when production is likely to stop rising so rapidly. Once output is on a plateau, it should be the objective of UK policy to postpone its decline for as long as possible, since the contribution of oil to the growth rate will then become negative.

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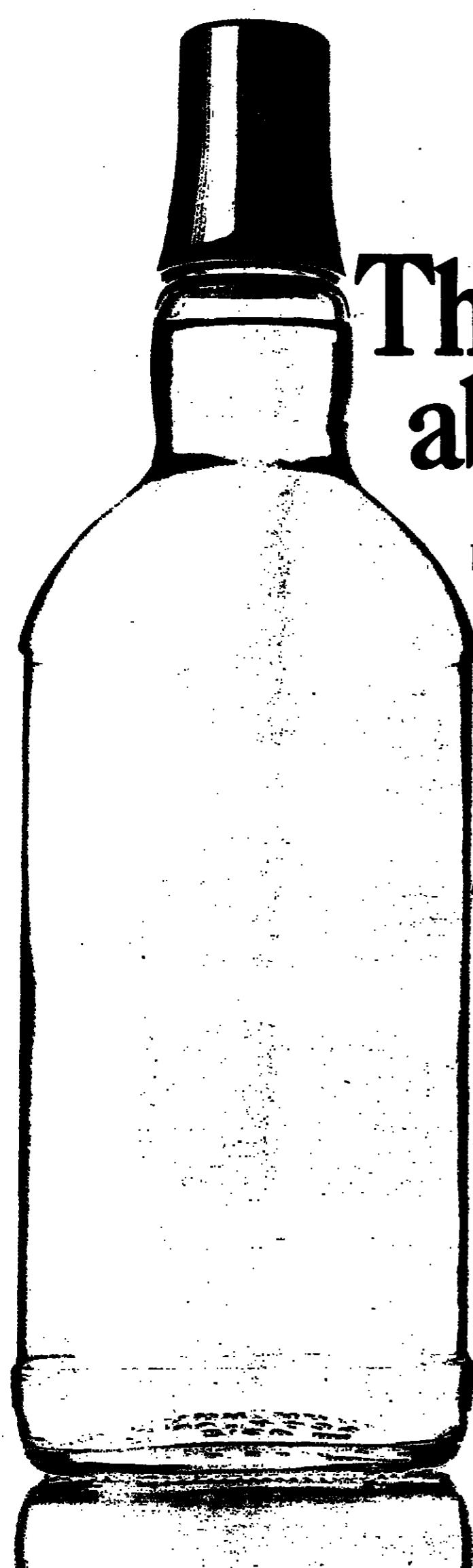
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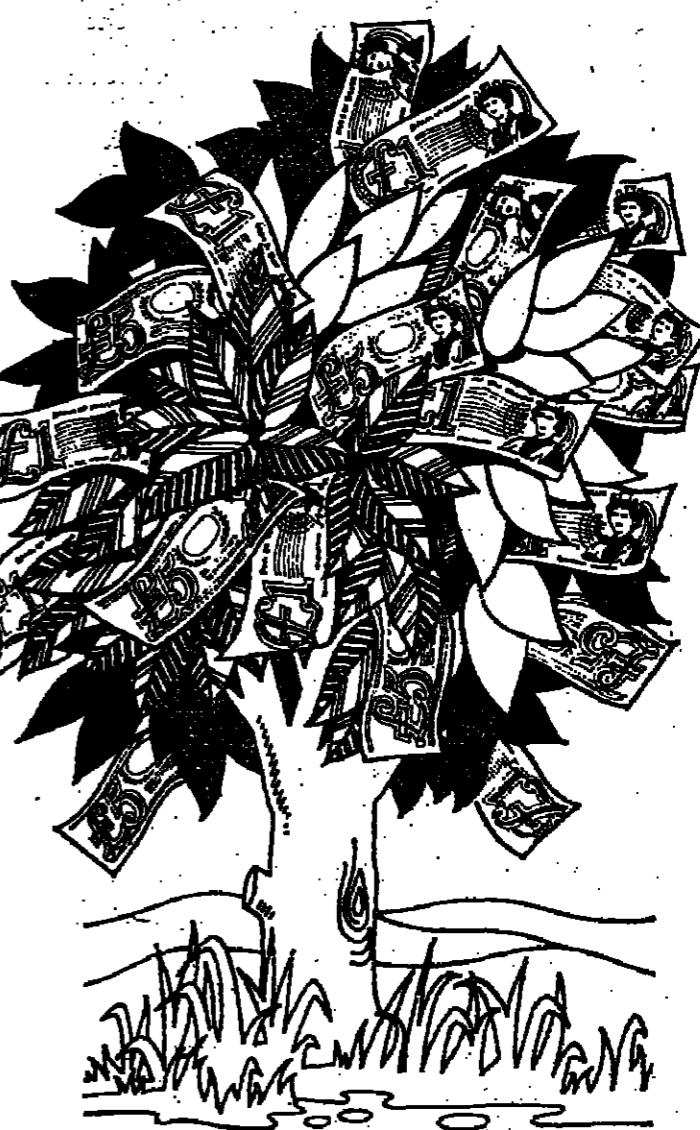
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THE MANAGEMENT PAGE

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

Man's foolish quest for perpetual youth

HORS CAN be much put on their work by us. I have received several comments about my last (on keep fit exercises) doing two souls who wrote asked for my advice as to the risk of further misinterpretation, I wish to consider a subject that is closely related to the keep-fit craze, to the quest by many for perpetual youth and, thus, real life. True, this is no desire. Ancient man, by charms, incantations and human sacrifice, was ever cined.

Archaeologists have found, by examining mummy cases, that few of our early ancestors were even remotely successful. If often nasty men wage animals did not send to relatively early graves, those micro-organisms that today are just as useful many thousands of years ago—and they have not bothered to evolve significantly.

It perhaps one only hears bad news. Careful examination of 16th and 17th century registers reveals that, if body managed to pass 50 out succumbing to plagues and pestilences, a century was by means impossible. Indeed, he ignores infant mortality, astonishing to see how the lots of an ancient Israelite, reported in Cranmer's book Common Prayer: "The days



of our age are three score years and ten..." (Psalm XC 9). have withstood the test of 3,000 years remarkably well.

Man's efforts to stay time, even when evoking the help of Satan, have never proved notably successful. But the old purveyors of magic methods and remedies always did well financially, and their elixirs were seldom harmful unless, perchance, the coloured water employed happened to be contaminated by cholera, typhoid, or whatever.

Offers of aids to retaining youth and health, although not so flamboyantly worded as hitherto, are still to be found in certain periodicals. Grey hair can be "restored to original colour" with something

that is "not a dye"; cunning corsets for men can, apparently, help the tubby middle-aged "obtain that job" which would otherwise surely go to the young and slender; and hair-pieces and wigs are in ever-increasing demand.

No advertiser for these latter articles has gone so far as to suggest a ruse employed by an elderly man I once knew. He ascended the very summit of vanity and fraud by sprinkling pepper on his shoulders with the ginger wig that hid his total baldness.

It is the right of individuals to spend their money in any way that they may wish, but I find it offensive to be shown the literature sometimes sent to presidents and managing directors which is calculated to alarm, and thereby earn large sums of money for the senders.

Emanating from, doubtless, most respectable organisations, some of the claims and innuendos are nevertheless peculiarly suspect.

Heart attacks

How many chief executives, I wonder, when being informed that one out of 16 of their male employees will suffer heart attacks during the next 12 months, question such a statement? Not very many, I fear, particularly when this is followed by the extraordinary claim that such disasters will be most common in directors, managers, shop-stewards, etc., because the "life-style" of this ill-assorted collection, along with their "job-stress," allegedly puts them at greater risk.

A solution is offered. By using modern and "well-proven" techniques and other investigations and methods, the writers lead the recipient to suppose that, by sending such liable staff to certain clinics, etc., trouble may be prevented or at least ameliorated. Unfortunately, money, in great or small amounts, can never reap such benefits.

IN ALL the gloom about the steel industry's troubles in particular, and about the low productivity of British working people in general, it is a cheering surprise to find what appears to be a genuine up-to-date success story in UK steel manufacture, Sheerness Steel.

Coming into production as recently as 1972, the company managed last year to exceed its maximum rated capacity of 425,000 tons of steel billets. It produced a total of 433,000 tons; some 60 per cent of its sales of £55m came from exports. It showed a handy profit of £3.8m before tax; and its actual steel making (as opposed to rolling bars and rods) was achieved by a labour force which gave it a productivity per man year of not much less than 1,000 tons.

Given the figure of 100 tons of liquid steel production per man year quoted for the British Steel Corporation (BSC) in the Government's March 1978 White Paper, it is scarcely surprising that I was told to expect "South Korean levels of productivity."

More cautiously, Mr. C. C. Schueppert, the company's American chairman and chief executive, said that there was nothing to choose between the output per man at Sheerness and the corresponding figures for similar plants owned by its parent company in the U.S. and Canada. On the other hand, higher energy and scrap prices in the UK meant that Sheerness was slightly less profitable than its counterparts on the other side of the Atlantic.

These crude global productivity comparisons must tell us something about relative efficiencies even if, for a whole series of reasons, the particular productivity comparison with Sheerness is unfair to the BSC.

Of course, much is explained by the all-modern plant and machinery installed at Sheerness, which includes two electric arc furnaces and two four-strand continuous casting machines.

But apart from plant and equipment factors, what is interesting about the high productivity and success at Sheerness is that its experience seems to provide ammunition both for those, like Prince

Charles, who blame management for most of the ills of British manufacturing and for those, on the other side, who put most of the blame on the defensive and negative attitudes of British unions.

The success at Sheerness also provides good supporting evidence for the "small" is efficient school of thought. "The management of 300 people is a much much easier task than the management of workforces 10 times that number which you find still in the really large integrated steel operations in the UK and elsewhere," Mr. Schueppert says.

Sheerness Steel is a wholly owned subsidiary of the Canadian-owned holding company, Co-Steel International, which owns a number of similar operations on the other side of the Atlantic—in Canada and Texas, for example. Its top management is Canadian and American.

Leadership

Hugh Billot, the company's industrial relations and personnel manager, whose experience before coming to Sheerness was all or almost all with British management, ascribes much of the company's success to its top leadership. He is particularly impressed by its emphasis on professionalism—ensuring that the person on the spot knew the right answer and could therefore make the right decision more or less at once—when problems arose.

This policy, Billot says, applied at all levels. He mentions with special pride a programme which he says will eventually ensure that the entire shopfloor has acquired appropriate City and Guilds or similar qualifications.

A combination of professionalism and success are, he argues, the key ingredients in the company's high level of morale. As evidence of this, he cites the Sheerness average daily sickness figure (including uncertain sickness) of 4 per cent in 1978 and its 3.8 per cent figure of annual labour turnover—which is certainly low for the area. The final point he made about the top U.S./Canadian leadership has to do with the very frequent presence of senior

managers on the shopfloor. But it would clearly be wrong to conclude from this evidence that only British management would guide itself by North American practices all in UK manufacturing industry would be well. Sheerness is not Tyne-side. Nor is it one of the old steel making centres of South Wales. Indeed, before the arrival of Sheerness Steel in the early 1970s the area had no steel making traditions at all.

So the work practices and methods associated with older methods of steel-making do not exist in Sheerness. More generally, industrial capitalism as experienced in the Isle of Sheppey's labour force has been much less tough and demoralising than in Britain's old industrial centres. The instinctive responses of the shop floor are consequently much less defensive.

But whatever the precise mix of causes, there can be little doubt that Sheerness is a success for both sides of industry.

After an average increase of just over 11 per cent in the latest round, last October, pre-tax shopfloor wages—including overtime—are currently about £6,000—a good 20 per cent above the general level in the industry. There has been only

one major strike since the plant opened, and that was over a recognition issue in 1974. Under the compromise solution by which the dispute was resolved the company negotiates with a single body, the Joint Representative Committee, which embraces all the relevant unions.

Given the comparatively high morale of the labour force, top management is, of course, free to concentrate more of its energies on the crucial problem of selling steel in today's markets. Sheerness' 1978 record of producing just above its rated maximum capacity may be set against the corresponding BSC figure of rather over 80 per cent. The projections for the current year show a further slight increase in output at Sheerness.

Mr. Schueppert's main sales worry recently has been that Chinese purchases of Japanese and South East Asian steel during 1979 would fall short of their targets because of the invasion of Vietnam and thus that quantities of Far Eastern steel would spill over and compete with Sheerness products in the markets of Africa and the Middle East.

While he seems reasonably optimistic that his entire output—at above capacity working

will in fact be sold, he emphasises strongly that the company has no plans to install any new capacity under its investment programme.

Instead the company's £15m current investment programme to the end of 1981 has been designed to reduce costs, though apparently without any significant reduction in the present labour force of just under 800—and improve the quality of its bar and rod mill products.

Improvements after 1981 will probably concentrate on inward and outward transport arrangements.

It would be attractive to think that Sheerness Steel provides a widely replicable model for UK steel manufacture in the 80s and 90s. Its almost human scale—800 people—is obviously appealing. And the fact that 95 per cent of its output is based on scrap inputs—roughly a quarter of which comes, since last year, from its own car fragmentation plant—will appeal to those who put a high value on the protection of the environment.

A steel industry consisting of 30 or 40 Sheerness size plants, dotted around the country's smaller towns (the population of the whole of Sheppey is not much more than 40,000), using mainly scrap for raw material and paying high wages and earning handy profits, would attract support from a wide range of quarters.

Attractions

Alas, and quite apart from the threat that concerted policies in that direction would pose for BSC's existing integrated steel works, not more than about one third of current steel demand, in the UK and elsewhere, could be satisfied using Sheerness type technology and scrap as raw material.

All the same, there are considerable attractions in the possibility of ten or 15 Sheerness-scale operations being developed in medium sized UK centres over the next decade or so. At present only a tiny handful exists.

Robert Oakeshott is Director of Job Ownership Ltd, an agency which promotes worker-owned co-operatives.

A shining light amid the steel industry's general gloom

Robert Oakeshott visits Sheerness Steel



C. C. Schueppert—a combination of professionalism, and success

The public comes clean on private medicine

THE private medical sector and the medical insurance industry have been given more muscle in their fight for existence by the latest opinion poll commissioned by British United Provident Association, the largest medical insurance agency in the UK.

BUPA asked National Opinion Polls to ascertain the interest of the public in private medical treatment in general and the provision of this benefit as an employee "perk." The findings of the survey, released at the weekend, perhaps surprisingly came out much in favour of both. The survey was conducted across the spectrum of employees—both manual and staff.

On the question of private medicine, 73 per cent of all trade unionists supported or were prepared to accept its existence, while only 11 per cent were definitely opposed. When further divided among the unions, 69 per cent of the health service unions were not opposed. This survey's findings, which echo the results of previous surveys on the subject, open to question the role of trade union spokesmen in demanding the abolition of private medicine.

Further questions on the role of private treatment and the income accruing to the NHS showed that the majority was against the action being taken by the Government over the phasing out of pay beds. The survey then asked employees whether they were interested in having free private medical insurance for themselves and their families as an employee benefit. Over 60 per cent said they were while 4 per cent already had the benefit. Only 21 per cent were not interested. A similar proportion of manual workers were in favour.

The actual question was misleadingly worded, since the benefit is not free even if the company pays all contributions. The employee is taxed as a benefit in kind, but probably does not realise this. The support for private medicine by manual workers is interesting, especially since trade union leaders have been violently opposed, at least in their public pronouncements. According to BUPA the attitude of manual workers towards corporatism is changing. BUPA is now arranging medical schemes which cover all employees and which is being welcomed by the manual unions involved.

More important, the employee now sees private medicine as offering an alternative to the take-it-or-leave-it attitude of many NHS doctors.

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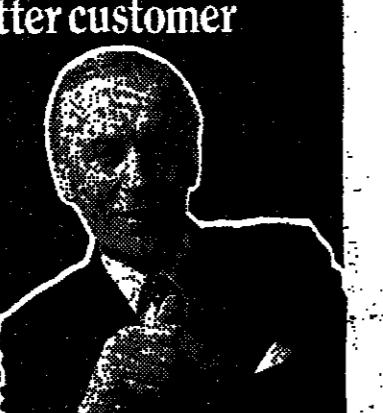


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The magic of the £8½ bn PSBR

BY SAMUEL BRITTAN

WHAT IS so magic about the £8½ bn figure for the UK public sector borrowing requirement to which the Chancellor is pledged for 1979-80, and to the fulfilment of which all efforts are being bent? These questions are asked from two sides: from the latterday Gladstonians who think there should be no public borrowing at all, and from rational sceptics who ask what is so special about this particular figure. How do we know that it should be £8½ bn rather than £7bn or £9bn?

The answer is we don't: the £8½ bn PSBR figure was originally an official forecast made last autumn. It also corresponds to the total originally planned for 1978-79. It became a firm target this January when the Government had to show it was standing firm in the face of the pay policy breakdown. Its logical rule is first and foremost a guarantee of the monetary guidelines. Although a higher PSBR could for at least a time be financed without borrowing from the banking system at a cost in interest rates, the financial markets would rightly view such claims with suspicion.

A true monetarist would proceed in an entirely different way. He would establish a three- or four-year plan for reducing the growth of the money supply. This would be accompanied by a phased programme for reducing public sector borrowing to a sustainable level. Once firmly committed to such a timetable, temporary variations in the PSBR due to the effects of recession on revenue, or greater or lesser difficulty than expected in borrowing on gilt-edged, could be taken in one's stride.

Timetable

It is because the Government—or more particularly its advisers—pursue a reluctant, unhelping and hand-to-mouth monetary policy that the NIESR for instance based its calculation on 1973, when unemployment was just over 2½ per cent, and on this basis conclude that the adjusted PSBR is now effectively zero. This lends itself to abuse. Even if 2½ per cent had been a sustainable unemployment rate in 1973, it is unlikely to be so now.

Thus in the context of a three or four year plan, the Chancellor could allow say £1bn to £1bn increase in borrowing in 1978-80, if this turned out to be a recession year. But as there is no such plan (and a pre-election period is hardly the time to announce one), the practical choice is between sticking to the £8½ bn or back to the bad old inflationary ways. Even if the April 3 Budget is purely a holding operation to fulfil legal pre-election requirements, measures to secure the £8½ bn will be required immediately political life returns to normal.

FOR THOSE who have not had the opportunity to browse through Racehorses of 1978 or who have decided reluctantly that Timeform's name of the company annual is beyond their means, I believe that four words suffice: take a good look.

There is no doubt in my mind that anyone who intends taking more than a passing interest in the goings-on of the next eight months will simply not be equipped without a copy of this remarkable publication.

It is probably no exaggeration that this book, measuring 8 inches by 5 inches represents real value at £22 and is indispensable to anyone seriously involved in flat racing, on the betting or the breeding side.

Racehorses of 1978 contains more than 1,000 pages with comprehensive commentaries on thousands of horses, including every one of the 6,500 or so that ran in 1978 and boasts a unique pictorial record. Its 20 or so sections include 350 photo-

Losing the right to buy his council house

THE WEEK IN THE COURTS

BY JUSTINIAN

WORKER POWER, pupil power—these have featured in the news from time to time. How about tenant power? What effective control does a tenant have, whether in legal rights or naked power, over the premises that he rents? If he wants to buy the home he rents, what right has he to compel his landlord to sell to him?

These are among questions that come to mind after reading and reflecting upon the House of Lords decision in *Gibson v. The Council of the City of Manchester*, a case of more than local interest.

If ever there was a perfect council man, it was Mr. Gibson. He worked for his council as a senior clerk in the works department. He lived in a council house. He wanted to buy it.

The Conservative 'on the council favoured a policy of selling council houses to tenants. From 1968-71, Manchester had a Conservative council, and that policy prevailed.

But it is still true that the lower the money supply objective the lower has to be the basic PSBR. The effect of overseas borrowing which I discussed in Economic Viewpoint on March 8, could radically change the argument, but not the conclusions.

Found easy

The portfolio balance approach does allow for temporary increases in the PSBR during recessions. For when there is less private sector borrowing there is a temporary increase in willingness to hold Government bonds. That is why most Governments found it surprisingly easy to finance Budget deficits in the 1975 recession without a monetary explosion. In practical terms this would support the calculation of the constant employment or "standardised" PSBR favoured by some Keynesians—and also Prof. Milton Friedman.

The real trouble with the constant employment balance is that everything depends on the level of employment regarded as normal. The NIESR for instance based its calculation on 1973, when unemployment was just over 2½ per cent, and on this basis conclude that the adjusted PSBR is now effectively zero. This lends itself to abuse. Even if 2½ per cent had been a sustainable unemployment rate in 1973, it is unlikely to be so now.

Thus in the context of a three or four year plan, the Chancellor could allow say £1bn to £1bn increase in borrowing in 1978-80, if this turned out to be a recession year. But as there is no such plan (and a pre-election period is hardly the time to announce one), the practical choice is between sticking to the £8½ bn or back to the bad old inflationary ways. Even if the April 3 Budget is purely a holding operation to fulfil legal pre-election requirements, measures to secure the £8½ bn will be required immediately political life returns to normal.

Manchester County Court.

Mr. Gibson submitted that a legally binding agreement had been made in 1971 by Manchester City Council with him, enabling him to buy his house for £2,190, which was a fifth below its market value in 1970.

That agreement resulted from his acceptance of an offer by the council. The offer was in a letter dated February 10, 1971, which the city treasurer sent him, enclosing an application form. Mr. Gibson accepted by completing and returning the application form and by writing and sending a letter dated March 18, 1971.

On December 15, 1976, Judge Bailey gave judgment. He looked at those documents to see whether there was an offer of sale and an acceptance. He decided that on their correct interpretation there was. He ordered the parties to sign a contract for the sale of the house at £2,160. Victory to Mr. Gibson.

The second round was fought in the Court of Appeal, where on January 17, 1978, a majority, adopting a "fresh" approach, found that there was an offer of sale and acceptance.

Lord Denning, Master of the Rolls, always a pioneer of fresh paths to the goal of justice, said: "To my mind, it is a mistake to think that all contracts can be analysed into the form of offer and acceptance... As I understand the law, there is no need to look for a strict offer and acceptance."

"You should look at the correspondence as a whole and at the conduct of the parties and see from these whether the parties have come to an agreement on everything that was

material." "If by their correspondence and their conduct you can see an agreement on all material terms, which was intended thenceforward to be binding, then there is a binding contract in law even though all the formalities have not been gone through."

Lord Justice Ormrod, agreeing with Lord Denning, said: "It is necessary in considering this case... to remember that this is not a sale or an alleged contract of sale between two private individuals or between an individual and some form of industrial or commercial concern."

"We are dealing here with a policy decision by a council (a local authority) to sell council houses to tenants."

To both those judges it was as plain as can be that there was a complete agreement of all the essential terms of the contract.

Lord Justice Geoffrey Lane dissented. He said that what had to be decided was whether there was an offer by the council to "sell" and an unconditional acceptance by Mr. Gibson to buy, enabling a formal contract to be drawn without further reference to the parties and containing all the material terms that would eventually have to find their way into that contract.

He said that it was plain to him that the council's letter

dated February 10, 1971, was not a firm offer to sell Mr. Gibson his home.

The second round ended with yet another victory for Mr. Gibson. But the third round fought in the House of Lords was decisive.

Five Law Lords voted unanimously in favour of the city council's case.

The Law Lords ruled that Lord Denning and Lord Justice Ormrod were led into error by departing from the conventional approach of looking at the handful of documents relied upon in constituting a contract and seeing whether on their true interpretation there was to be found in them a contractual offer by the council to sell Mr. Gibson his house, and an acceptance of that offer by him, which would constitute a contract.

He added that in the light of the background, the circumstances and the relationship that had been established between the parties, the use of the phrase "may be" could make no difference. There was at the relevant time no outstanding contingency against which the council was committing itself.

After his victories in the first two rounds, an overwhelming defeat for Mr. Gibson in the final.

The crucial letter from the City Treasurer dated February 10, 1971, said that "the corporation may be prepared to sell the house to you at the purchase price" in vain if it leads eventually to a fresh realisation of the need

to give tenants not merely security of tenure and protection against arbitrary rent increases but also positive rights, powers and responsibilities over premises which, after all, are their homes for life.

Plea for higher child benefit

CHILD BENEFITS should be index-linked to prices or earnings, says the Child Poverty Action Group, today in a memorandum to Mr. Denis Healey, the Chancellor.

With the abolition of child tax allowances this April, the only instrument available to Chancellors who wish to keep the tax-free real income of taxpayers with children in line with the index of personal allowances of other taxpayers is to increase child benefits.

They should be put at the level claimed by unemployed and sick claimants.

Regional aid

£21 a head

REGIONAL preferential assistance to industry in all assisted areas amounted to £705m in the financial year 1977-78, or £21 per head of population in the areas, Mr. Leslie Hockfield, Parliamentary Under Secretary at the Department of Industry, has told Mr. Robert Cryer (Lab., Keighley) in a written answer.

This compared with £719m, or £29.8 per head, in the previous year and with £234.1m or £10.5 per head, in 1977-72.

No racegoer should be without this remarkable publication

RACING

BY DOMINIC WIGAN

the St. Leger, or the difficulties facing owners of high-class stayers, "Racehorses" has, as usual, strong views.

Although I cannot agree with or understand its call for financial encouragement to breeders and owners of stayers—particularly after the comment, "any breeder today who persists in trying to breed stayers would be on his way to bankruptcy," most of "Racehorses" views bear the closest scrutiny.

In its call for the ceiling to be raised on top handicap prizes that have lost much ground on pattern races, "Racehorses" puts forward a strong case in favour of its appeal.

Racehorses of 1978 is available from Timeform, Halifax, West Yorkshire HX1 1XE (£22 including post in UK).

From the same stable are Timeform Computer Timetables of 1978 (£7) and Timeform Horses to Follow (£2).

OPERA & BALLET

COLISEUM. Credit cards. 01-240 5255. HER MAJESTY'S THEATRE. CC. £10 5606. EVENING OF MARCH 10. Sat. 5.30. SIR ALFRED MISNER'S MUSICAL SHOW.

returns April 4 with MARRIAGE OF FIGARO. The new FAR AND MEDIUM SHOT.

KING'S THEATRE. 12.30 pm. SIR ALFRED MISNER'S MUSICAL SHOW.

NEW BUNKHaus by Adrián Mitchell. Mon. 2nd and March 3.

COVENT GARDEN. CC. £20 1056. THE ROYAL BALLET. 7.30 pm. 2nd and 3rd. Sat. 5.30 pm. Dances. Sun. 5.30 pm. Dances. Mon. 2nd and 3rd. Sat. 5.30 pm. Dances. Tues. 3rd. Sat. 5.30 pm. Dances. Wed. 4th. Sat. 5.30 pm. Dances. Thurs. 5th. Sat. 5.30 pm. Dances. Fri. 6th. Sat. 5.30 pm. Dances. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 31st. Sun. 1st. Sat. 2nd. Sun. 3rd. Sat. 4th. Sun. 5th. Sat. 6th. Sun. 7th. Sat. 8th. Sun. 9th. Sat. 10th. Sun. 11th. Sat. 12th. Sun. 13th. Sat. 14th. Sun. 15th. Sat. 16th. Sun. 17th. Sat. 18th. Sun. 19th. Sat. 20th. Sun. 21st. Sat. 22nd. Sun. 23rd. Sat. 24th. Sun. 25th. Sat. 26th. Sun. 27th. Sat. 28th. Sun. 29th. Sat. 30th. Sun. 31st. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat. 25th. Sun. 26th. Sat. 27th. Sun. 28th. Sat. 29th. Sun. 30th. Sat. 1st. Sun. 2nd. Sat. 3rd. Sun. 4th. Sat. 5th. Sun. 6th. Sat. 7th. Sun. 8th. Sat. 9th. Sun. 10th. Sat. 11th. Sun. 12th. Sat. 13th. Sun. 14th. Sat. 15th. Sun. 16th. Sat. 17th. Sun. 18th. Sat. 19th. Sun. 20th. Sat. 21st. Sun. 22nd. Sat. 23rd. Sun. 24th. Sat

THE ARTS

d, Leeds

Peter Grimes

sh National Opera North stages its repertory with 'times, in a new production. Colin Graham first performed on Thursday. It was a fitting and natural for the company to take: the English opera is a work for the consolidating any style, and also still challenging to prove the test of resources and the entire cast.

At the less good things was the way first, even if he up higher than one like Mr. Graham appears to have lost something of his touch, his precision of movement and the playing are missing from Ali's dull sets, traditional in indistinguishable sense.

was to have taken over Graham's recent *Grimes* at the Monnaie, but the discovery that were too large for the stage caused a late change to the Stone designs, originally for Mr. 's 1968 Edinburgh Festival. It seems to me, he encouraged the cast to go on. The Borough in *Grimes* is a location close to a kind of Naples, a place where place wiggles its hands, and looks its bits of straight into the eye. The pub scene has the f it-worst, because by the lighting the "Old Joe" has hung "round into a taunt in defiance of the production weights lies far too heavily in our, so that later on his exaggerated outbursts have the effect of fitting some basic contradictions at the heart of the opera, and of the opera underplayed, contradictions can be seen: Mr. Graham's way to be crack credibility.

David Lloyd-Jones' contribution is also an emphasis her a sweep that the dramatic impetus

MAX LOPPERT

Garden

Diversions

new MacMillan triple bill at its first appearance on the Opera House's calendar disputes and was in the wrong order, with a few ballet's décor as setting. *Diversions* suffered thereby, both and dance looking—the performers because nervous tensions of a night played in difficult ins, the dance because it an essential relationship with Prowse's designs. The vision is powerful, a pitch-dark arena a perspective of archi shapes that are like the Eiffel Tower, in which the dancers—black, their tunics repeating head design—move in point to the decor. Prowse's contribution to the complexity of choreography were dissatisfied. On Saturday night, with restored and the graphics run in after performances, *Diversions* established as a bold, taxing work, its dances with contrasts and movements of movement, and anticipations of step in its principals and the attendant couples, that erate down the vistas and aisles of the choreography, were the leading quartet—Querite Porter and Mark Wendy Ellis and Michael Forster. Porter and Silver had

CLEMENT CRISP

NNIS

BY JOHN BARRETT

Floodlit Israelis set an example

NFIRMATION was needed appalling lack of indoor facilities in Britain, this miserable winter has proved

the rest of Europe and Americans luxuriated in less covered courts. British all but shivered to a halt. Philadelphia, not the most popular tennis city, has more 200 indoor courts within miles of the city centre.

Fortunately for tennis this country has opted municipally built multi-surface centres where other sports, like badminton or squash, make more efficient use of the space available.

It might be excused for saying that the club which is the world's greatest tennis club would have decent indoor facilities. In fact two covered courts at the England club, Wimbledon, no heating and an outside playing surface.

West Kensington's historic Queen's club, which is run by the LTA, no self-respecting Eskimo would venture near the five wooden courts in winter.

Considering the problem facing aspiring young players in Britain it is amazing how successful our national teams have been, and with last year's exciting Davis Cup and Wightman Cup exploits still fresh in the mind, it is obviously the right moment for national team manager Paul Hutchins to press for construction of a national training centre.

Complacent

Hutchins says that his hardest problem is to overcome the inertia of complacency which exists throughout British tennis management.

There are examples that show what can be done when the will is there. The opening last year of the U.S.A.'s national tennis centre, at Flushing Meadow, was a testament to the faith of U.S.A. president Lew Hester. Completed in ten months, the centre is a testament also to the American way of life.

The opening in 1976 of the Israel tennis centre at Ramat Hasharon, some five miles north east of Tel Aviv, was a minor miracle. A giant, 4,800-seat stadium now dominates the lost ground.



Philip Guard and Maureen O'Brien

Belgrade, Coventry

The Atheist's Tragedy

There is still dispute about the date of Cyril Tourneur's tragedy and even about whether or not he indeed wrote it, but the author of the better known *The Revenger's Tragedy* is done a considerable service in this most valuable and timely

recusitation—the first this

year—of a piece that is more

than eminently stage-worthy. It

is a glowing, absorbing play

of uncommon interest in the

theatre. The play scene has the

best of it—worst, because by

the lighting the "Old Joe" has

hung "round into a taunt in

defiance of the production

weights lies far too heavily in

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have the effect of fitting some basic contradictions at the heart of the opera, and of the opera underplayed, contradictions can be seen: Mr. Graham's way to be crack credibility.

David Lloyd-Jones' contribution is also an emphasis her a sweep that the dramatic impetus

pit and beating his brains out with two lumps of coal. The old chap's ghost appears to his son, Charlemont, urging a stoical course of non-action that eventually drives D'Amville insane. In an extraordinary court-room finale, D'Amville cries for Charlemont's body (the latter, by now, has been murderous, but in self-defence) for an anatomy in order that he might find out from whence the peace of conscience does proceed." He then lifts the judicial axe only to bring it down on his own head with accidental gruesomeness.

It has been traditionally maintained by academics who have never seen a performance that D'Amville is boring because he undergoes no transformation in the play. This is now seen to be not so: there are glancing imitations of mortality in the graveyard scene; there is panic at the sight of a ghost; there are even Faustian confessions of insecurity towards the end and, as his two sons lie dead on the stage—the one a pathetic consummate, the other an ingenuous lecher—he berates Nature for frustrating his drive towards self-preservation in the emblem of progeny.

The imagery of death is forever undercutting the lust for life embodied not only in D'Amville, but also in a superbly structured subplot of sexual intrigue, where Levulicia lectures Charlemont's Castabella on the virtues of submissiveness

and proceeds to open her legs for all and sundry. This is a marvellous part, played with deceptively lubricious gusto by Maureen O'Brien and as a colleague aptly remarked on Thursday night, how Maggie Smith might go to town with it! *Death sex and double-dealing* come memorably together in a sustained series of close encounters in the graveyard and adjoining chateau house. Ed Thomason's production is not as visually macabre as it should be, forever pottering about with wavering follow spots and traverse curtains. But he certainly suggests what could be done, and that in itself is no mean achievement.

There are passages of broad farce featuring a robust clown, a Jonsonian Puritan whose graveyard lust is rewarded with necrophilia horror ("Come, kiss me, sweet Soquette—Now purity defend me from the sin of Sodom! This is a creature of the masculine gender") and a couple of pliant whores. Every scene builds inexorably to an adjustment of D'Amville's hopes and ambition, until there is in fact nowhere for him to hide. Jonathan Newth plays D'Amville with a rugged competence, and there is adequate support from Philip Guard and Seymour Green as the old barons and from Gay Wilde as the chaste and wronged young wife who will follow her man even to the chopping block.

MICHAEL COVEY

Wigmore Hall

Shostakovich cycle

Having begun their pilgrimage through the Shostakovich quartet six weeks ago with the first quartet, the Fitzwilliam Quartet properly chose to end it on Saturday evening with the last No. 15. Yet between these fixed poles, their progress has not been strictly chronological: the demands of constructing five for a young artist to bring out than Romeo, a part in which Silver has recently made so pleasing a debut. Siegfried's passivity, his romanticism of temperament which the production does not allow to expand, do not stimulate Silver's reserved and elegant manner to anything very positive in the first two acts. He opened up emotionally and physically, to the bravura demands of the ballroom, and went on from there to give strong expression to the love-in-death agonising of Act 4.

CLEMENT CRISP

British performance of No. 13 in York in 1973, in the presence of the composer, and introduced us to No. 15 in 1975. They now play these works with reverence and devotion, completely at home in the extraordinary half-world of this last phase.

The pulse of both quartets is basically slow. The 13th maintains its adagio marking throughout, relieved only by a central section which breaks into exactly double-tempo; the 15th varies its six movements between adagio and adagio molto. The time-span stretches to some 40 minutes. Both quartets share a vocabulary of muttering and reflex twitching, tapping and walling, and minimalist thematic material.

The bleak, 12-note theme with which the viola opens no. 13 is a work dedicated to the viola player of the Beethoven Quartet provides the work's entire material, apart from the obsessive rhythm which overtakes the

central episode. Only the first-movement elegy of no. 15 presents any theme as such, harking back to Mussorgsky and Chaikovsky and the Orthodox Church, as if in a last despairing attempt to assert the music's very Russianness, before the inevitability of death takes over the rest of the quartet: a crippled serenade, a spare funeral march and an epilogue which tries incoherently to recapture the opening's relative peace.

Coming immediately before such powerful, single-minded works, the ninth quartet seems completely accessible and straightforward, even optimistic. The Fitzwilliam here showed more conventional ensemble virtues — of rhythmic vitality and accurate ensemble, their tone as rich and grainy and as close to the sound of an East European group as a British Quartet is likely to get.

ANDREW CLEMENTS

Her Majesty's

Ain't Misbehavin'

by B. A. YOUNG

Let me make it clear that in spite of anything I am about to say, I enjoyed *Ain't Misbehavin'*. Enjoyment seems to have been laid on at Her Majesty's with the central heating. Luther Henderson came on with his piano, which proved to be capable of coming on or off by itself. Then came the five singers, all quite unknown in this country, none of them all musical have come up trumps.

These similar songs are done in a dozen different ways, as solos, as duets, as concerted numbers, as dance routines, as miniature playlets. I cannot say with my hand on my heart that any of the company—big Evan Bell, dancer Andre de Shields, slender Charlene Woodard, globular Annie Joe Edward, pretty Jozelle Reed—has individual star potential. But they make a nice team, and there is evidently a quality about them that grabbed the house: no matter how commonplace the routines they are given, they stir the audience to a laugh or a round of applause, especially if they involve singing or moving extra-fast. The sinuous dancing of Mr. de Shields to

the "Viper's Drag" threatened to stop the show.

The show is pretty to look at. To begin with, the numbers are sung in front of an arch opening only to a crimson curtain, but after a time the curtain reveals a six-piece band, the only white faces we see on the stage. Why these competent musicians should be kept so firmly in the background I can't imagine; they play well enough, and they add colour to the sound without overwhelming Professor Henderson on his peripatetic piano. Fats Waller songs that everyone will expect are all there—the eponymous ballad, of course, "Honeysuckle Rose," "Black and Blue," "I've got a feeling I'm falling"—and the songs he boasted by his recordings, like "Your feet's too big" and "I'm gonna sit right down and write myself a letter." There is no doubt that people are going to enjoy the show: but one must leave the critical apparatus behind as one goes in.

Citizens, Glasgow

Country Life

by B. A. YOUNG

Robert David MacDonald has made Goldoni's trio of sentimental plays about a visit to the country into one graceful three-act comedy. The plays date from 1756-60, but in this production, which he also directs, Mr. MacDonald has updated them by a century. His English, however, is not the society chatter of the time, but a deliberately artificial idiom that maintains the evocative sound of the original with sentences like "she goes everywhere in the height, nay the insolence, of fashion," and with unacknowledged references to Shakespeare and other English poets, one phrase even turning into "a dozen double-damask dinner-napkins." A good deal of Italian is retained, on the same principle's Zeffirelli's Italian accents in *Falstaff*.

We cover the usual 18th-century fields—love, money, fashion—but the plays are by no means trivial. The plot centres on *Giacinta's* marriage to her dull neighbour Leonardo when she really loves the man-about-town Guglielmo, and its mood varies from the keen pathos with which she shifts Guglielmo to Leonardo's sister Vittoria, so putting him beyond reach, to the comedy of an exchange of barbed asides between the two girls that recalls Cecily and Gwendolen in *The Importance of Being Earnest*.

TOMASZ KAZMIERSKI

Marriage, as Eden Phillpotts says, is in the air. It seems as fugitive a matter as the rivalry of Vittoria and Giacinta over their new dresses. Besides the two central marriages, there are less serious courtships between the dandy Ferdinand and silly old Aunt Sabina, between a purely ornamental couple, Rosina and the young medical student Tognini (who romps around crying "A marriage! a marriage!" as if it were a game of tennis), and of course between the suitable servants.

No god from the machine is found to clear Giacinta's path; she has to go into exile with Leonardo to Genoa, where as a businessman he will earn the money for Vittoria's dowry, wasted by the extravagance of his trip to the country. Meanwhile Vittoria must marry Guglielmo, who she knows does not love her, and who, as Clarianda Hind, plays him, is a desirably dull man with no interest in anything but correct behaviour.

There is not much deep characterisation in the acting, but no doubt this will come as the production matures. Most of the Italian is retained, on the same principle's Zeffirelli's Italian accents in *Falstaff*.

TOMASZ KAZMIERSKI

We cover the usual 18th-century fields—love, money, fashion—but the plays are by no means trivial. The plot centres on *Giacinta's* marriage to her dull neighbour Leonardo when she really loves the man-about-town Guglielmo, and its mood varies from the keen pathos with which she shifts Guglielmo to Leonardo's sister Vittoria, so putting him beyond reach, to the comedy of an exchange of barbed asides between the two girls that recalls Cecily and Gwendolen in *The Importance of Being Earnest*.

The programme opened with a gusty, imaginative account of Verdi's *Ondine* and the first public performance of Bernard Stevens' second symphony, both conducted by Steven Savage. The Stevens received a slightly cumbersome and rasped performance that dulled its potential impact. The scherzo presto could, for example, have been either faster and fleet or played with greater manic energy. For all his references to Schoenberg's 12-tone technique and Messiaen's "Mode of Limited Transposition" in his programme note, Stevens' Symphony belongs at heart to the British neo-classical tradition.

Demonstrating yet again that advanced composition techniques can never modify a composer's real intention. The concert concluded with a robust performance of Janacek's *Sinfonietta*.

filling up every gap in the conversation.

Celia Fox plumbs some of the depths of Giacinta's star-crossed love, and handles her ironic humour ably; Pauline Moran's Vittoria has the handicap of seeming at first to be the heroine of the play and then dwindling into a "foil" to Giacinta, but she can be fun. There is nothing romantic about any of the men, and this is Goldoni's fault, for Leonardo (Peter Jonfield) is never more than a worried businessman and Guglielmo is handicapped by his ideas about honour. Garry Cooper, made up as Petrushka and dressed as for *La Bohème*, seemed to me to have no more life as Ferdinand than a ventriloquist's dummy. Andrew Wilde, as Clarianda Hind's old father Guglielmo, has more individuality than any of the others.

Philip Prowse's set, divided by a set of white silk screens, adjusted for scene-changes by three stage-hands who sit straight through waiting impressively either for that task or to photograph any character who betrays too much self-conscious emotion, is enchanting as always. In the country, the sitting-room naturally contains a stuffed horse and a stuffed St Bernard dog. The rival marriage dresses, though their colours clash heartlessly, are delightful.

It is an unfortunate sign of the times that the British premiere of what is generally acknowledged to be Karlsruhe Stockhausen's finest orchestral composition of the past decade has to be given by a student orchestra rather than one of London's professional bands. That grumble apart, the Royal College of Music's Twentieth Century Ensemble, celebrating their tenth anniversary with another brave programme at the College on Thursday night, deserve our praise and thanks.

The specific requirements of starting *Trans* has been described in some detail by Dominic Gill in his report of the world premiere for these pages. The Twentieth Century Ensemble was unable, because of the lack of a proscenium arch at the RCM Concert Hall, to set up the mauve scrim between players and audience that blurs the entire stage picture. And the ranks of violins, lit in a strange pink light, making a sonic mauve screen between the unseen backstage wind and percussion and

the taped weaving sound that furiously rushes through the auditorium at uneven intervals, could have been more steeply ranked to appear as a wall of violins. Considering these physical limitations, the visual *Trans* was truly projected.

Acoustically, the balance nevertheless went awry. The short-tuned percussion tended to shout out over the other players and dominate their sound and overall the hidden players were more audible than the visible ones. These matters are extremely difficult to judge, especially as conductor Edwin Roxburgh was behind the scenes himself and could only guess at the overall impression.

But this impression was nevertheless uniquely compelling: rich, dense, insanely voiced textures operating on a dream-like, allusive level, disturbing the sources of what Jung would call our collective unconscious. It's particularly significant that in *Trans* Stockhausen has composed an electrifying silence, a general

pause in the proceedings that seems as richly orchestrated and sonorous as the sounded music around it.

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RICHARD JOSEPH

WINTER SPORTS BY ARTHUR SANDLES

The battle of Whiteface Mountain

FOR THE MOMENT, with the winter Olympics less than a year away, it looks as though Lake Placid is in better condition to face the event than many of the teams—the ski teams, at least. This is quite the reverse of what was expected.

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Monday March 26 1979

Peace without agreement

TODAY'S SCHEDULED signing of the peace treaty between Egypt and Israel is undoubtedly an important milestone in the search for peace in the Middle East. It ends the state of war between the two parties, and provides for the restoration to Egypt of all territory occupied by Israel in 1967 in exchange for full recognition of the Jewish State and the establishment of "normal and friendly" relations.

But though Egypt has played the major role in all four wars the Arabs have fought against Israel, the enmity of the two states has never been the basic issue in the Middle East conflict. That is the displacement of most of the Palestinian people from their land. The crucial question therefore is whether the treaty between Egypt and Israel can provide the basis of a comprehensive peace settlement.

President Carter has expressed optimism about the pact being a "cornerstone" of such a settlement, and the treaty reaffirms the two parties' adherence to the "Framework for Peace in the Middle East" agreed at Camp David last September and refers to this as the basis of a comprehensive settlement. The accord recognises the need for a resolution of the Palestinian problem, and it contains an undertaking by Egypt and Israel to negotiate "full autonomy" for the people of the West Bank and Gaza Strip, which are under Israeli occupation.

Not defined

Yet the concept of autonomy is not defined, nor is the framework integrated within the treaty. The treaty provides for Jordan to take part in negotiations, even though it was not consulted and has not endorsed the agreement which President Carter achieved.

In effect Israel and Egypt have entered into a treaty without reaching even an unwritten understanding on the Palestinian issue. They have done no more than undertake in a joint letter to negotiate.

Already it has become clear that Egyptian and Israeli views of what autonomy means are opposed, and President Sadat has failed to obtain any clear linkage between the bilateral treaty and Israeli commitment to bring about a form of autonomy. Mr. Menahem Begn, the Israeli Premier, has categorically ruled out the return of Israel to all its borders, of 1976, the creation of a Palestinian State on the West Bank and the

Gaza Strip, and the reversion of East Jerusalem to Arab sovereignty.

It is encouraging that, on the eve of Mr. Begin's departure for Washington for the treaty signing ceremony, the Israeli Government let it be known that it was planning to establish new settlements on the West Bank over the next few months and to build up existing ones.

Condemned

The UN Security Council, with the U.S., UK and Norway abstaining, has condemned Israeli policy in this respect as an obstruction to peace. One should never overlook Mr. Begin's need to satisfy domestic opinion, particularly within his own Right-wing coalition, and he himself has reneged on domestic commitments before, as, for example, on the settlements in Sinai, previously sacrosanct, now to be abandoned; but there are clear signs that Israeli opposition to concession on the West Bank are more deeply entrenched.

Even if the Palestine Liberation Organisation did not exist, Israeli words and actions have almost inevitably ensured that the West Bank and Gaza Strip leaders do not participate in talks on their behalf. The treaty seems likely to promote uneasy relations between Egypt and Israel, while the fact that it contains any reference to the future of East Jerusalem and the Golan Heights makes yet more certain its rejection by the rest of the Arab world.

There may be pressure for an economic and political boycott, leading to a potentially dangerous isolation of Egypt in the Arab world.

For all that, though, the treaty is not the end of the peace process and does provide an opening for negotiations, however meagre. President Carter has demonstrated a deep commitment to peace in the Middle East and has shown that he is not primarily motivated by domestic political considerations. His statement this weekend that he would be prepared to talk to the Palestine Liberation Organisation if it were to recognise the existence of Israel provoked an angry reaction from Mr. Begin. This is an indication that the President has not, in reality, put all his faith eggs in the treaty to be signed today. The U.S. has enormous potential leverage over Israel, especially now that its oil supplies from Iran have been shut off. Mr. Carter may have to show that he is prepared to undertake a joint letter to negotiate.

Already it has become clear that Egyptian and Israeli views of what autonomy means are opposed, and President Sadat has failed to obtain any clear linkage between the bilateral treaty and Israeli commitment to bring about a form of autonomy. Mr. Menahem Begn, the Israeli Premier, has categorically ruled out the return of Israel to all its borders, of 1976, the creation of a Palestinian State on the West Bank and the

maximum rate of tax: 21 per cent. The six countries with the highest rates of wealth tax in 1976 all have ceiling provisions limiting the proportion of income which can be taken in wealth tax and income-tax combined (subject to a minimum liability or "floor" in the case of Denmark, Finland, Ireland and Sweden). The level of the ceiling varies between 70 per cent in Denmark and an 80/90 per cent rule in Norway.

Capital taxes clearly serve social rather than revenue purposes. No wealth transfer tax in any country yielded more than the equivalent of one-half of one per cent of its GDP in 1976, nor contributed as much as 1/2 per cent of total tax revenue, and the trend is downwards. In 1965 the United Kingdom's estate duty contributed 2.6 per cent of total tax revenue and the UK was second in the league. In 1976 the contribution of death and gift taxes was only 0.87 and the UK had fallen to fifth position; so much for the crushing weight of CTT!

Similarly, apart from the cantonal taxes of Switzerland, no country collected from an annual personal wealth tax as much as 1 per cent of its total tax revenue.

Few countries provide separate figures of revenue from capital gains taxation, because most tax the gains of individuals under income-tax provisions and do not distinguish the yield; but for each of the four countries for which a figure was available for 1975, the yield was below 1/2 per cent of total tax revenue.

Leaving aside Switzerland, where most cantons levied wealth taxes of varying rates, the countries levying annual wealth taxes in 1976 divided almost equally into those with single and those with graduated rates. Sweden had the highest

Table 1: Forms of Capital Taxation of Individuals in OECD Member Countries, 1978 (at Central and Federal Government Level)

Country	Wealth	Transfer	Capital Gains ^a	Country	Wealth	Transfer	Capital Gains ^a
Australia	W	E ^b	—	Japan	—	H	—
Austria	W	H	—	Luxembourg	W	H	—
Belgium	—	H	—	Netherlands	W	H	—
Canada	—	—	—	New Zealand	—	E	—
Denmark	W	H	C	Norway	W	H	C
Finland	W	H	—	Portugal	—	H	—
France	—	H	—	Spain	—	H	—
Germany	W	H	C	Sweden	W	H	C
Ireland	W ^c	H	C	U.S.	—	E	C
Italy	—	E ^b	—				

W=wealth tax; E=estate-type transfer tax; H=inheritance-type transfer tax; C=separate capital gains tax.

^aExcludes taxation of capital gains of individuals where such taxation is narrowly based or confined to short-term gains.

^bAbolished in 1977. ^cAbolished in 1978 and introduced during 1978, but postponed until 1979 for movable property.

NOTE: Switzerland has all three forms of tax at the cantonal level, with considerable variation among the cantons.

Source: OECD

Table 2: Treatment of Children under Death Tax — Selected Countries, 1978

Country	ESTATE-TYPE			INHERITANCE-TYPE			Country	ESTATE-TYPE			INHERITANCE-TYPE		
	Exemption USS	Starting rate %	Minimum margin USS	Maximum margin %	Exemption USS	Starting rate %	Minimum margin USS	Maximum margin %					
Australia	50,000	3	1.24m	27.75 ^a	5,000 ^b	3	25,000	17 ^b	—	—	—	—	—
UK	50,000	10	4.9m	75	4,100 ^b	2	16,000	32 ^b	—	—	—	—	—
	(30,000)		(4.1m)										
	from 21,10,77)		21,10,77)										
U.S. (from 1.1.77)	175,625	18	5m	70	30,000 ^b	25	50,000	50 ^b	—	—	—	—	—

^aMinimum taxable wealth at which maximum rate of wealth tax becomes payable.

^bAdditional allowances in respect of minor children.

estate) with the inheritance-type transfer taxes (where the tax is on the share received by the donee). Moreover, the typical pattern for the inheritance-type tax is that of a variety of rate scales and thresholds depending on the relationship between the donor and donee; and either type of tax may provide for treatment for surviving spouses.

To provide some meaningful basis of comparison, table 2 takes a selection of countries and concentrates on the rate of tax and threshold where property is transferred at death to a child. A direct comparison can only be made between the estate-type and inheritance-type if it is assumed that the whole of the property is passed to one child; if it were divided between two or more children the tax burden would be heavier under the estate-type tax. The table reveals the striking differences not only in the rates of death tax but in the thresholds and perhaps most of all in the "minimum" (the minimum level of taxable wealth which may attract the maximum rate of tax). Thus, the German maximum rate only became applicable on the inheritance of a colossal \$US33.5m; and the maximum rate of the Danish inheritance tax, 32 per cent, becomes applicable at a size of inheritance not much more than half the exemption limit of the Irish Capital Acquisitions Tax.

In general death taxes are subject to fewer exemptions on particular forms of asset and valuation more often accords with open market valuation, than in the case of wealth taxes. All the countries with death duties protect them with gift taxes but the extent of integration varies very greatly. The majority of countries have the same scale as at death, but a few countries (e.g. Ireland and Britain) have lower rates for some life-time transfers. New Zealand and Japan actually have higher rates for life-time transfers than transfers at death, presumably because, in both countries, gifts are only aggregated over a one year period and there is normally no aggregation with the estate or inheritance at death. In most other countries there is a longer period of aggregation of gifts with gifts and there is frequently aggregation of gifts with estate or inheritance; but in others without comprehensive coverage have yet introduced some taxation of capital gains.

Capital gains taxation has also become more severe because of the general absence of inflation-proofing. Denmark and Sweden, which earlier had capital gains taxation, have enlarged its coverage, while others without comprehensive coverage have yet introduced some taxation of capital gains.

The past 20 years has seen a growth of comprehensive capital gains taxation—adopted in Denmark (1958), the UK (1965), Canada (1972), Ireland (1974) and France (1976). Over the same period some countries, like Sweden, which earlier had capital gains taxation, have enlarged its coverage, while others without comprehensive coverage have yet introduced some taxation of capital gains.

The report gives reasons for believing that, in principle, inheritance-type taxes may be better fitted than estate-type to reduce inequalities in the distribution of wealth; but, in practice, the preferential scales for near relatives mitigate against this purpose.

Two not very pronounced trends are discernible over the past decade. Two countries which did not previously have general gift taxes, Ireland and the United Kingdom, came into line with the rest. There has also been some movement away from the estate-type death tax.

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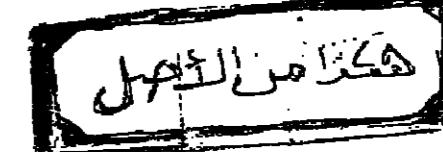
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FINANCIAL TIMES SURVEY

Monday March 26 1979



Market
squeezed
out of
balance

Richard Johns
Middle East Editor

IT might be perverse to place the part of the world's oil reserves in one of its politically volatile regions. Consumers made painfully aware of uncomfortable fact of life in 1973, when the last Middle conflict led Arab producers to production and in doing so the conditions for the oil rise in prices at one. The Iranian revolution, even that well-equipped states such as those of the Central Intelligence Agency failed to predict, has once upset the delicate balance supply and demand. The decline in Persian production last autumn and the month break in exports prices on the spot market and threatens serious to the economies of the mining countries, industrial and developed alike. 1978 the Arab decision to cut output and place an embargo on the U.S. was taken in view of battles with Israel. market conditions created artificial. Yet when Arab action returned to normal, of the Organisation of Exporting Countries able to maintain the general price increase decided at the end of 1973 (following with only a marginal drop in collective exports in the following year. Demand proved to be markedly inelastic. st how the new price levels surcharges imposed and the amounts obtained on the market in the past three this will be reflected in a price structure remains to be seen. Much is likely to depend on the outcome of the collective meeting of OPEC ministers beginning in Geneva to

day. It should be noted, however, that the situation is different in one vital respect from that of five years ago, when the Arab producers were willing to restore exports to their former level.

The new regime in Iran has stated that its exports should be limited to less than half the volume before last October. Instead of aiming at an output of 6m barrels a day—about one-tenth of global consumption—the new Government has indicated that it wants to limit production to 3.5m b/d. The shortfall would be equal to the extra oil available to the consumers from the North Sea and Alaska, as well as the additional crude that Iraq has been willing to produce over the past few months. It is still possible, despite the drastic cuts in expenditure planned, that the Republic may need to produce more to satisfy import demands—although that, in turn, would depend on the revenue obtained from each barrel.

Early

Overall it is still too early to judge the full implications of the Shah's fall from power—in particular, to what extent it has expedited the energy "crunch" that most forecasters optimistically had not anticipated until the middle of the next decade. Certainly, the Iranian revolution brought to an abrupt end the halcyon days of over-supply enjoyed as a result of Alaskan and North Sea crude coming on stream. In doing so it shattered the consumers' complacency about market conditions that until late last year had led to

doubts whether any significant price rise could be sustained in 1979.

Without the unforeseen upheaval, the quarterly increments decided upon by OPEC for 1979 would probably have been lower. With the market in a state of flux and Saudi Arabia evidently still anxious to restrain unwarranted price increases, the chances are that OPEC will do no more than collectively approve a surcharge and give its blessing to members to obtain what they can on the market. Nevertheless, attention must now be focused on more fundamental problems on the horizon.

Mexico's clear enunciation of a cautious production policy and a more sober appreciation of its potential have dampened any illusion about its drastically changing market prospects in the longer term. In the meantime the crisis caused by the suspension of Iranian production and its resumption at reduced levels has only served to emphasise the dependence of consumers on the Middle East. No geological formations are known to exist offering an alternative, except perhaps below the untried ocean beds and the Arctic wastes where reserves, if they exist, may defy technology or be prohibitively costly to extract.

No less than 55 per cent of the world's "published proved" reserves were located in the Middle East, excluding North Africa, according to figures available at the end of 1977. At the best such statistics can provide only a rough estimate but, if anything they probably tend to underestimate the pre-

eminence of the region. In 1977 Middle East producers, including those of North Africa, accounted for 53 per cent of the non-Communist oil production and 42 per cent of the total.

Proportionately their contribution to global imports in the same year was even higher at 77 per cent. The Middle East's dominance in OPEC is even greater. The seven Arab members and Iran were responsible for 80 per cent of total OPEC output last year and even more of overall rated capacity. The weight of the Middle East producers within OPEC, especially those of the Gulf, the centre of gravity where the level of supplies and prices are ultimately dictated, means that the organisation is for practical terms dominated by the region as far as decision-making is concerned.

Within that context, of course, the position of Saudi Arabia is of critical importance. Even at conservative estimates the Kingdom possesses a quarter of the world's exploitable oil reserves. Over the past five years Saudi Arabia has been able to exercise something approaching effective leadership in the setting of prices because it is the largest exporter in OPEC and has had a margin of production capacity in hand to influence the market—which, it is now generally acknowledged, must be the final arbiter.

By contrast, with the exception of Venezuela, the prime mover in the formation of OPEC, the non-Middle East producers—Indonesia, Nigeria, Ecuador and Gabon—have been peripheral in its counsels.

OPEC's Arab dimension, rather more than producers' solidarity, has made it difficult for Saudi Arabia to restrain pressures for higher oil prices from other members of the organisation. The consuming countries of the West, particularly the U.S., have not always fully appreciated the inhibitions that it had to overcome in pursuing the course of moderation. The Kingdom was powerless to prevent the escalation at the end of 1973, though it was successful in limiting it. Thereafter, Saudi Arabia was quick to make known its view that the new level was unjustifiably high and subsequently did its best to restrain the "bawks" of OPEC.

Saudi policy has reflected an objective assessment of the consequences for the world economy and, in the final analysis, the inter-dependence of its own well-being—as well as that of the other producers—with the health of the consuming countries. As a rich and conservative but vulnerable oil power, Saudi Arabia has been concerned with its own self-interest in maintaining the best relations possible with the West and the U.S., its prime ally in combating the threat of the Soviet expansion in the region.

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The Kingdom went so far as to force the unprecedented division in OPEC and the two-tier price arrangement in the first half of 1977, when, together with the United Arab Emirates, it stuck at an increase of only 5 per cent compared with the 10

per cent decided upon by the others. The experience was not a comfortable one for it—opening the Kingdom, as it did, to the charge of being subservient to the West. Ironically, attacks from the Shah were perhaps the most disconcerting.

It was a relief when prices were realigned in mid-1977 and Iran—for political reasons not unrelated to its own special nexus with the U.S.—became converted to price moderation. Better still, both could argue and other members of OPEC could not dispute that slack market conditions made further price increments untenable.

Even so, as the purchasing power of the other producers was eroded by the fall in the value of the dollar and accumulated inflation, Saudi Arabia could not ignore the squeeze of other producers which did not possess its accumulated reserves and substantial—but rapidly diminishing—surplus.

Apart from being a more convenient defence for Saudi Arabia, the argument about market forces being the final arbiter of prices makes sense for other reasons—not the least the need for conservation measures and the development of alternative sources of energy. Despite the growing squeeze on their revenues, the rationale was accepted by other members of OPEC including the main Arab militants Libya and Iraq. They recognised last summer the limitations on OPEC's freedom to raise prices in the absence of a concerted attempt to restrict supplies through a concerted production programme.

Such has been a traditional

OPEC objective, most vigorously espoused in earlier days that can be sustained without depleting reserves too rapidly and only envisaged raising actual capacity, measured on such a basis, to just under 12m b/d by the early 1980s. Moreover, Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, pointed out in January that the Iranian crisis had effectively diminished his country's ability to influence prices.

Evidently Saudi Arabia is more concerned about conservation than ever before. More serious for the consuming world, which banked on its willingness to produce more oil than it requires for revenue, the Kingdom may not be prepared to meet much, if any, more incremental demand. Here the political aspects of Middle East oil are discernible.

In return for flexibility over production and moderation on the prices front, the kingdom has looked to the U.S. to bring about a satisfactory Middle East settlement. Now it is confronted with the Egyptian-Israeli peace treaty which, understandably, it regards as a totally inadequate basis for a comprehensive solution of the Arab-Israeli conflict, which the Saudis believe must include self-determination for the Palestinians and recovery of all territory occupied in 1967.

The rejection of the treaty by almost the whole of the Arab world seems likely to be reflected in Saudi attitudes towards the availability and price of oil. Worse, at some point in the not too distant future the world could see the Arab "oil weapon" drawn from its scabbard again.

MIDDLE EAST OIL

With the upheaval in Iran, political events in the unstable region where most of the world's oil reserves lie, have again squeezed supplies and sent prices soaring. The ability and willingness of producers, including Saudi Arabia, to meet future increases in demand, are in very serious doubt.

ties should be expected to increase over time, with its reserves being depleted at rates much higher than the world's average."

Disequilibrium in favour of the sellers was suddenly brought about by events in Iran which could not have been better designed by an OPEC programmer. Ironically, Iraq is the only producer to have substantially increased output—to a record level of 3.2m b/d or more—apart from Saudi Arabia. The latter on a temporary basis has permitted liftings of 1m b/d above its 8.5m b/d ceiling from its main operating area, though only at last quarter prices, suggesting that the allocation may have been "borrowed" from exports allowed later in the year.

Of more profound significance, however, are the indications that the kingdom considers this to be the most that can be sustained without depleting reserves too rapidly and only envisaged raising actual capacity, measured on such a basis, to just under 12m b/d by the early 1980s. Moreover, Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, pointed out in January that the Iranian crisis had effectively diminished his country's ability to influence prices.

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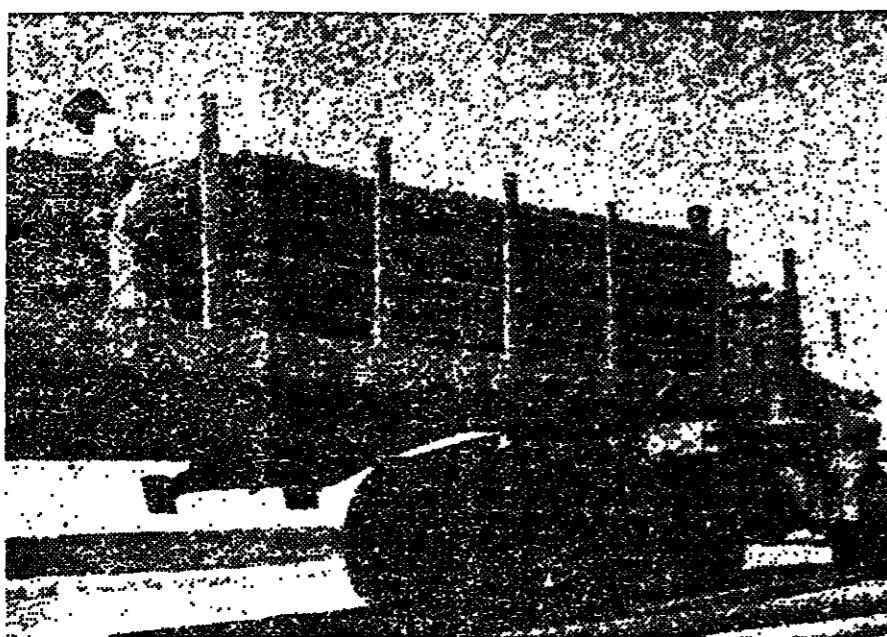


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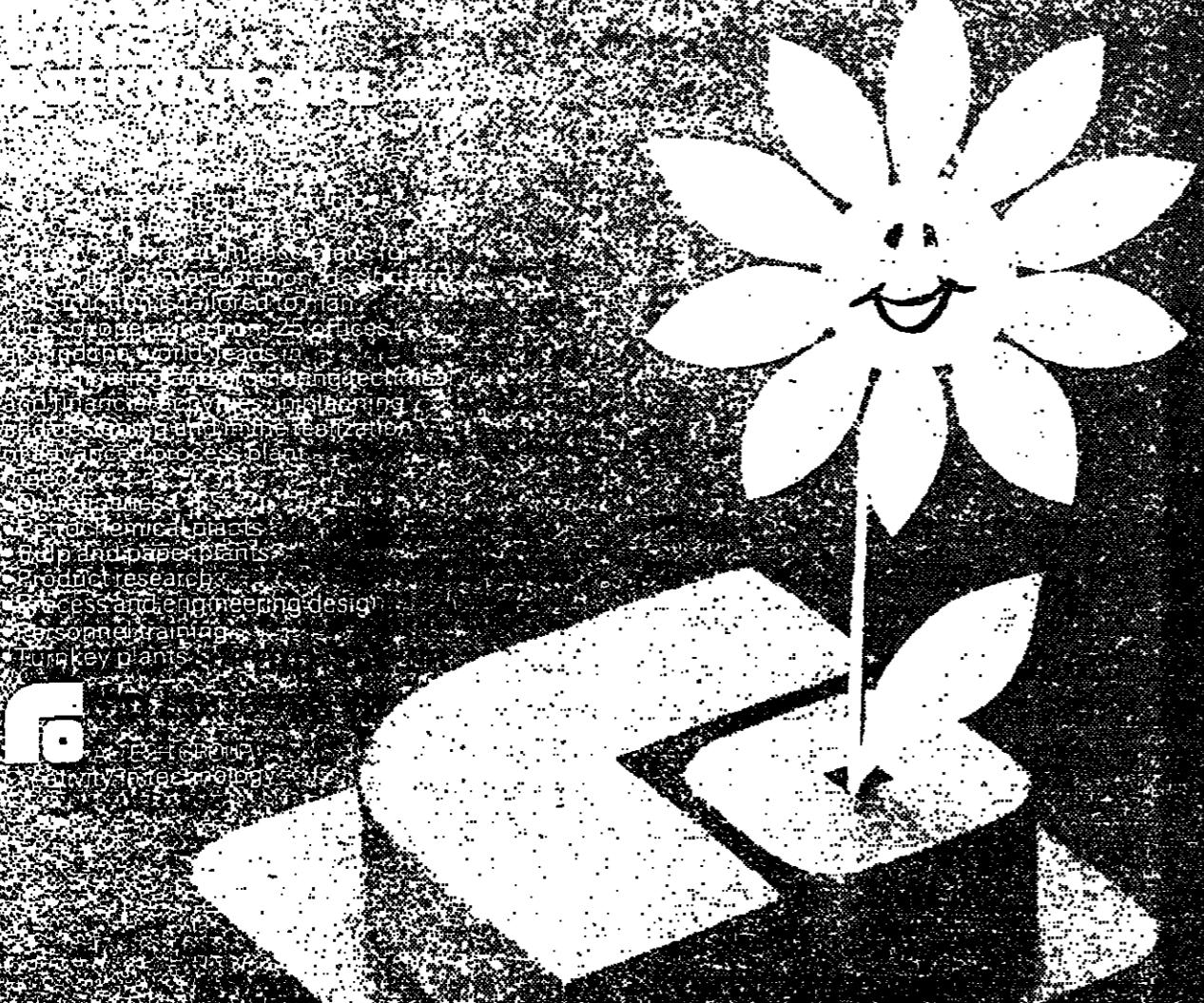


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MIDDLE EAST OIL III

DAPEC creates the industrial base

IFORTABLE AS the oil glut to the western countries of the Middle East oil producers will gradually come to an end, transport more and more oil and create new hydrocarbon-based oil industries — ending on the traditional lines of the industrial states, this will mainly be done in the individual Middle East much of the groundwork is laid by OAPEC, the organisation of Arab Petroleum Countries.

It has not only created the institutions for downstream industrial development but is preparing the oil countries for a new order through debate, discussion, and is taking a role in negotiating the switch of industrial bases.

EC is now in the 12th year of its existence. Formed in 1968 by Saudi Arabia and Kuwait, it was considered a body that would be the conservative part of the organisation (this was before the revolution) to organise oil and their revenues in the way they wanted and resist from radical states. They were drawn up primarily by Sheikh Ahmed Zaki, the Saudi oil minister, after Gaddafi's takeover in Libya in 1969, however, the organisation became closed and rather more closed because of the more political spread of its membership. Libya insisted on joining in the same of new members that included Abu Dhabi, Dubai, and Qatar, and in 1972 Egypt and Syria were admitted.

main aims of OAPEC include coordinating petroleum and establishing joint ventures in various stages of the oil industry," according to Article Two of the agreement setting it up. The tie between it and OPEC was founded in 1960 and on the bigger producers along, it that OPEC has the immediate aim of fair oil prices and terms with the oil companies.

While OAPEC is mainly concerned with the aspects of cooperation and interdependence among members. Another key issue, of course, is that OAPEC is an Arab organisation.

The best expression of the purpose is in the joint ventures it has had. The first of these is the Arab Maritime Petroleum Transport Corporation in 1972, now owned by the organisation's members. AMPTC represents partial control of the Arab states' oil to carry as much as 80 per cent of their oil and gas in their vessels. Currently the Arab fleet makes up about 10 per cent of the world's tonnage at a time when Arab states account for 30 per cent of seaborne trade, measured in tonnage. Several Arab oil companies now own tanker tonnage.

Offshoot

The Arab Ship Repair Yard (ASRY) at Bahrain is another offshoot of OAPEC which is a victim of the shipping slump. It came into operation at the end of 1977, having been conceived in 1968; the delay was mainly due to finding a partner willing to take an equity stake as well as provide design and management expertise. In the end Lissave, the Portuguese ship repairers, came in under a service contract and the dock was built by Hyundai in only 18 months.

The fourth of OAPEC's

ASRY's authorised capital is \$340m and the dock, which can accommodate tankers of up to 500,000 tons, was the first to open in the Gulf. In common with most such facilities in the world, and despite a vigorous marketing and training programme, it is almost certain to experience losses for some time to come, even though it operated at 94 per cent of capacity in its first year of operations. The seven shareholder governments of the company — Saudi Arabia, Kuwait, Iraq, the UAE, Bahrain, Qatar and Algeria — have agreed to contribute up to \$146m over the next six years to keep the dock going.

Even in 1973, when the tanker market was in better shape, ASRY never pretended that the dock would be a money-spinner and it is now presented as more of a strategic necessity and a training centre for the Arab world. "It is a school, not just a dock," Dr. Ali Atiga, the OAPEC secretary general, told the Financial Times recently. "In commercial accounting this element should be taken away. Like an airport or a harbour it's nice to make a profit, but it doesn't have to."

ASRY looks a rather better venture than the Dubai dry dock, built by the Ruler Sheikh Rashid on a far grander scale partly out of a desire at OAPEC's decision to locate ASRY at Bahrain. Although now officially open, it has no operator. Dr. Atiga says that he hopes it will be possible for the two facilities to co-operate but that the initiative ought to come from Dubai, and so far ASRY has not heard from it.

The third offshoot of OAPEC is the Arab Petroleum Investment Corporation (APICorp), which was set up in 1975 and is based at Damman in Saudi Arabia. It has a paid up capital of SR 1.2bn and aims to invest Arab money in petroleum projects and related activities. It undertakes its financial operations on a commercial basis, although it takes into account the socio-economic circumstances of each individual Arab country. Its main activity since it became operational in 1976 has been to participate in loans and bond issues for projects — in 1978 its share amounted to \$126m or 14 per cent of the total value. These projects include a fertiliser scheme in Jordan and a NGL project in Bahrain.

APICorp is also planning several projects as part of a consolidated Arab oil industry. These include the creation of a drilling company with a foreign partner (talks are being held with Santa Fe, and three rigs are being built); a detergent project; a catalyst project; and a lube oil project. Several of these projects are in areas identified by OAPEC. The corporation has made a profit on its activities so far and the next stage is for it to move more heavily into equity participation, which requires that it strengthens its staff and finds foreign partners.

James Buxton

Diversify

CONTINUED FROM PREVIOUS PAGE

There are other options. One is to re-inject gas into the oil to increase or prolong its recovery rates; this is crude for export, which is valued more highly than the gas that is re-injected. Another key argument is becoming significant. Shah's Iran, and explains his planners' backed a re-injection programme on the ageing oilfields. A second use of gas which OAPEC suggested might give returns than exporting the gas as a fuel for refineries so as to free oil for other purposes. In almost any substitution of oil or oil in domestic energy systems again releases higher crude for export. Finally, OAPEC author went on, using the gas for petrochemical and fertiliser products once again optimise its on gas. The argument is fairly general accept that with markets favouring the oil producers have a strategic advantage in turning gas into ammonia (for a fertiliser) and methanol is increasingly attractive as an alternative to gasoline. In either the technology is not as complex and transportation costs are quite low. It is significant that the Saudis are exploring joint methanol ventures with the U.S. groups Texas Eastern and a Japanese consortium led by C. Itoh. They are also oil for a fertiliser project.

Taiwan Fertiliser — a case in point — illustrates how non-OECD companies are gradually entering the oil scene. Korea's Daewoo Group and India's Reliance Industries India readily spring to mind as other examples. More controversial are the ethylene complexes which are being planned throughout the area, particularly in Saudi Arabia and Iran. The use of feedstock ethane, which is between methane and LPG, its awkwardness to export in pure form. It is relatively

easily converted into ethylene, however, the major feedstock within the petrochemical industry from which many plastics and synthetic fibres are derived.

The Iranian case is fascinating. The Japanese Mitsui group entered into a half share of IJPC (the Iran-Japan Petrochemical Company), which was planned as a vast complex, partly centred around an ethylene cracker. When first conceived IJPC was due to cost \$800m, but today, thanks to a combination of the rising yen and inflation of the costs even in yen terms, the project is now budgeted to cost around \$3.2bn.

It came through the upheavals surrounding the Shah's departure relatively unscathed (it was possible to keep construction going nearly all the time), but it is still only 80-85 per cent finished, and needs further injections of capital which have got to come from the Japanese side since the Iranians themselves lack the money. This project now has all the makings of becoming a financial disaster.

Slowly

Saudi developments are occurring more slowly. The authorities are deliberately working through joint ventures involving companies such as Shell, Mobil (those two are the front-runners), Dow, Exxon and Mitsubishi. It looks as though the Shell project is closest to moving from negotiations to actual construction, though negotiations over issues such as terms of linked crude offtake entitlements are still continuing.

It is now conceivable that Shell could start construction some time next year, in which case we would be talking of the project coming on stream in 1984. The other major ethylene-based projects would follow at staggered intervals through the rest of the decade, though some of the partners could well drop out in the interval.

Western commentators sometimes express unease about the likely impact of such projects

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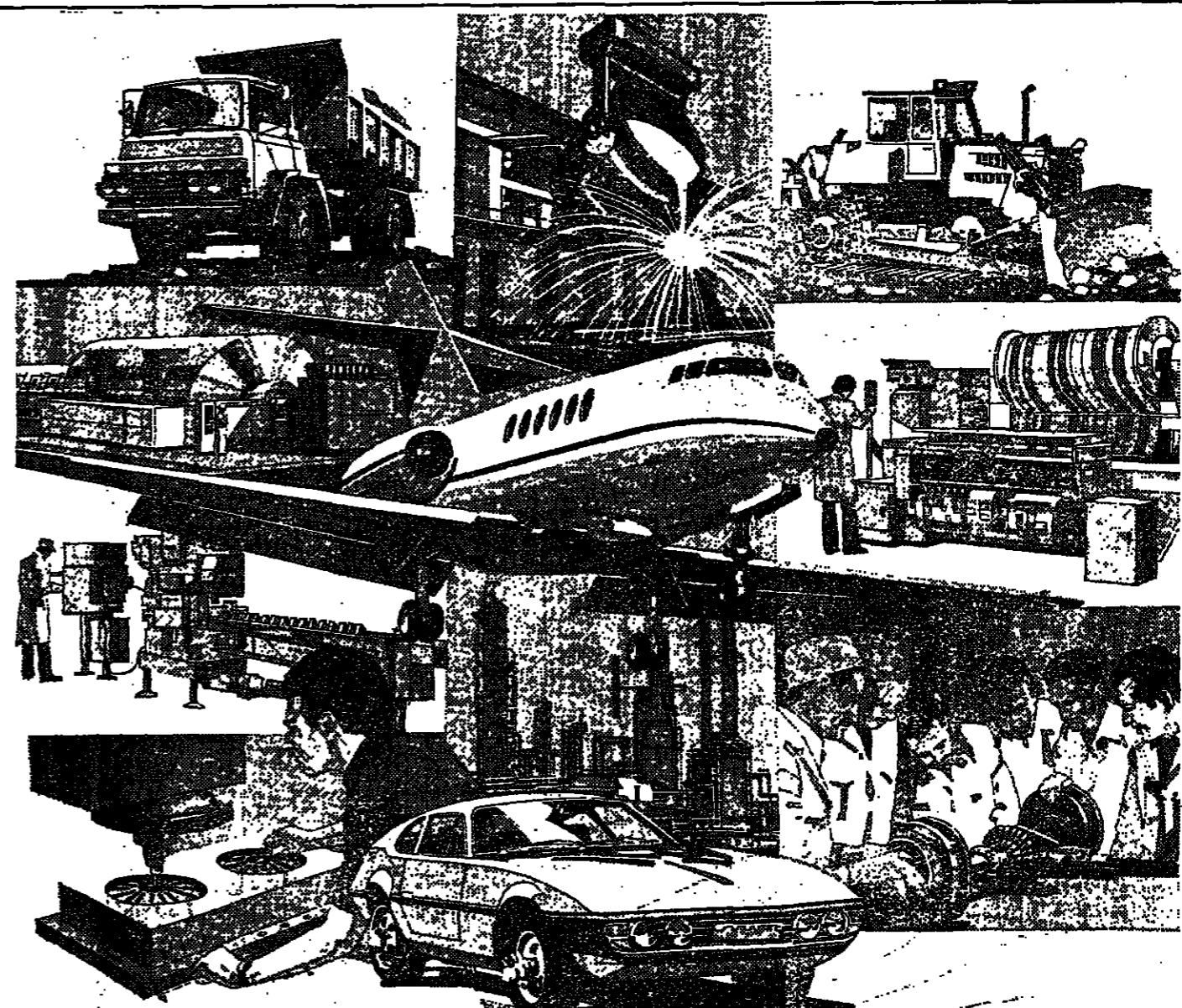
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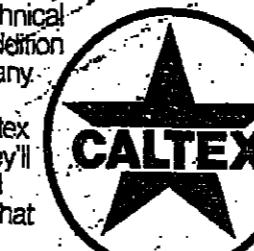
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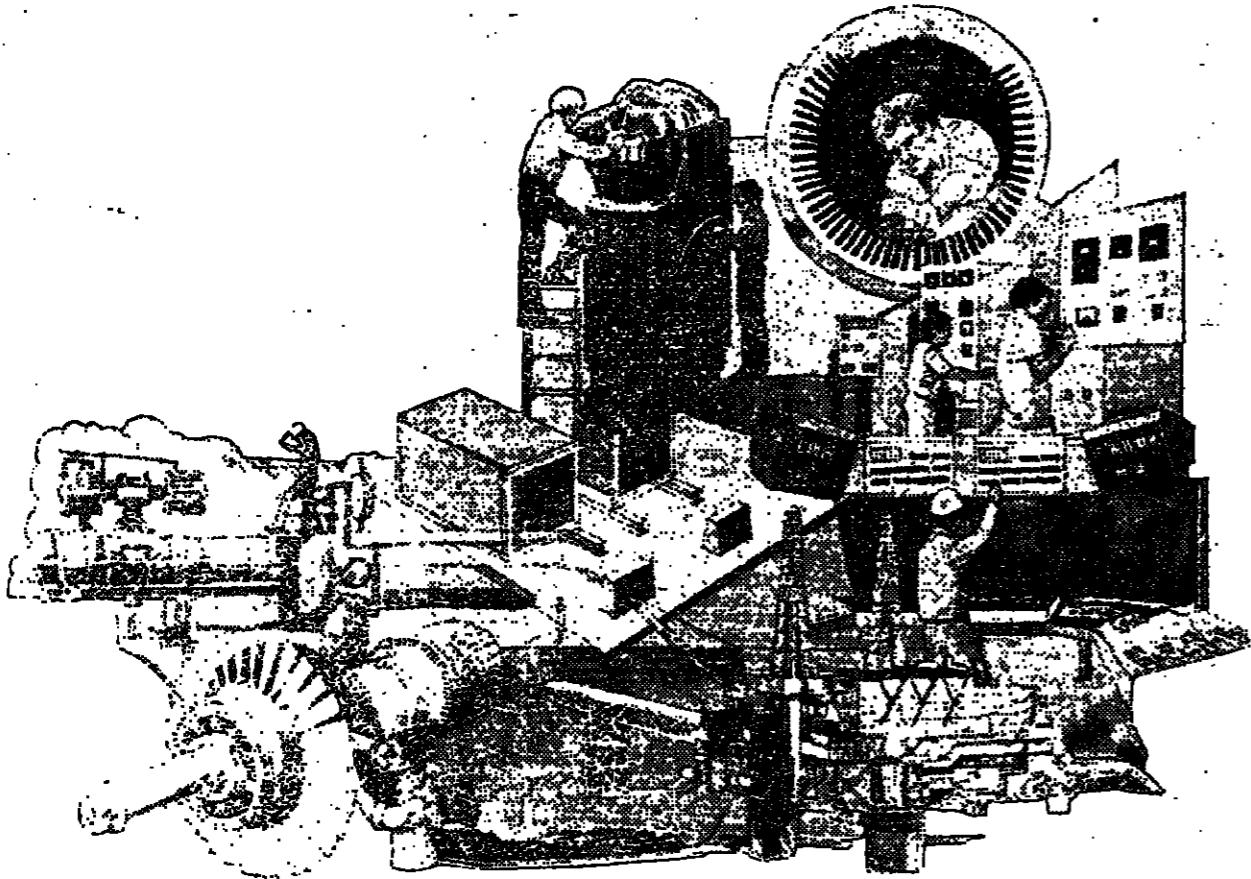
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IRAN

Picking up the pieces

IRAN HAS abandoned its position as the world's number two oil exporter apparently without regrets. The National Iranian Oil Company has settled down to producing only some 2.5m barrels a day, or about 40 per cent of previous output levels, and shows no sign of planning to push it significantly higher.

NIIOC has yet to be instructed on the revenue. Government expects from oil but, officials say, the authorities are not pushing for the extra revenue from higher output. More modest development ambitions, economies in such areas as the Shah's \$1.5bn a year defence budget, and higher oil prices will compensate, it is argued, for the reduction in oil income. But whatever the financial reasoning, the main attraction is the practical advantage of lower production at a time when NIIOC is seeking to assert its independence from the Western Consortium which has managed oil production and marketed the bulk of Iran's oil exports for the past 25 years.

NIIOC claims that the Iranian employees of the Consortium's operating subsidiary, the Oil Service Company of Iran, can cope with production of up to 4 or 4.5m barrels a day and at the lower levels of production have more chance of avoiding the technical hitches and maintenance problems that would need the attention of expatriate technicians.

NIIOC does not appear to have inherited any special technical problems from the closure and neglect of the oil-field installations during the months of turbulence that toppled the Shah. There are no oil well difficulties from the lack of production, according to Jahangir Raoufi, NIIOC's director for exploration and production and now acting general manager of OSCO. Pumping stations have been given routine maintenance and

reports of severe corrosion or clogging in pipelines have yet to be confirmed.

At reduced production levels, Iran also buys time for picking up the pieces of the massive gas, gas liquids and reinjection programmes for which Iran has been investing around \$1.5bn a year for the past four to five years. Expatriate management as well as engineering and construction skills are recognised as indispensable by NIIOC. But with output well below the 8m b/d levels which the Shah attempted to sustain, there will be less urgency in pursuing these projects and fewer foreign workers needed.

Soundings

NIIOC has already taken soundings from foreign companies on the possibility of their supplying the technicians it needs, but has yet to define either the numbers or the skills it requires. The main difficulty for NIIOC will be in finding the appropriate skills but in finding expatriates who will be ready to take up jobs in an area where revolutionary fervour runs high and security will be difficult to guarantee.

Greater uncertainty surrounds the ability of NIIOC to market its crude without the compunction of the Consortium, with which NIIOC has a "Sales and Purchase Agreement" technically valid until 1998. But despite its relative inexperience of crude oil marketing, NIIOC should encounter few difficulties in disposing of the limited amounts of oil now available for export. NIIOC previously marketed around 1.5m b/d direct to its own clients, ranging from the U.S. independent Ashland Oil to East European governments, and does not expect any difficulties in attracting these back.

Within a week of the resumption of crude oil exports on March 5, NIIOC officials claimed to have signed-up term contracts involving more than 1m b/d and taking effect from April 1 and could point to a queue of prominent customers waiting to negotiate for more.

Japanese companies seem to have set the pace, sending in several teams to Tehran during March, but other companies, among them ENI, were also represented. The early conclusion of even more contracts seems to have been delayed only by a reluctance to sign at the high prices demanded by Iran before the results of the OPEC meeting in Geneva on March 26 were known.

In contrast to the publicity given to the \$18-20 a barrel fetched for spot sales, NIIOC has taken some care to keep quiet on the pricing of its term contracts. "You can sell at over \$20 a barrel on the spot market and it won't make any difference in OPEC," commented one NIIOC official, "but long-term prices are sensitive." But company sources leave little doubt that so far Iran has been receiving over \$16 a barrel on term sales compared with the somewhat anachronistic OPEC price of \$13.45 for Iranian light.

However, if NIIOC seems to be in a commanding position to push ahead with what chairman Hassan Nazif has called the "re-nationalisation" of the Iranian oil industry, the running of the industry remains highly vulnerable to domestic political upsets. Mr. Nazif's recent offer of IR10bn (\$1.25m) for the development of Khuzestan Province, in which Iran's major oilfields are located, was a shrewd gesture at a time when NIIOC's overriding concern was to ensure that there would be no resistance to its plans for resuming oil exports. Iran reaffirmed the pressure on NIIOC from the local committees that act in the name

of Iran's religious strongman, Ayatollah Khomeini, and have become the effective authorities in Iran's provinces.

Although the committees say they do nothing to interfere with the decisions of the oil company, their power has already been felt by middle management in the oil fields, some of whom have been "sacked" and nearly all of whom have found their affairs under the suspicious scrutiny of technically unqualified militiamen and committee representatives.

To some oil industry observers, it represents an ironic reversal of the past situation, in which ever the most elementary decisions were referred to senior management, and which was the target of critical comment within the industry. "Instead of a few bums on top you have a multiplicity of bums down below," was the wry comment of one foreign oilman.

But if NIIOC's management team is now rated as stronger than many of its predecessors, it seems only a matter of time before the company is purged of those tainted by corruption or by their service to the Shah's regime. One of those considered best qualified, professionally and politically, to remain in his post is NIIOC's deputy chairman, Mohammed Ali Narvegh, a former deputy chairman of OSCO, who was squeezed out of NIIOC by Hushang Ansary in 1977 and left for Paris. There, he was later in contact with Prime Minister Mehdi Bazargan and others close to Ayatollah Khomeini. But with the Prime Minister's position the subject of considerable uncertainty in recent weeks, the extent of future changes cannot be forecast.

By a Correspondent

UNITED ARAB EMIRATES

Major investment

ABU DHABI has chosen to proceed with growing caution with its plans to diversify its industrial base but is pressing ahead with a major investment programme to develop its oil and gas industry. Exploration activities are being intensified in order to establish more accurately the scope of the country's hydrocarbon reserves, while at the same time the Government is pursuing closely a policy of limiting oil production to a level that will prolong the life of the major fields and maximise the recovery of all hydrocarbons, including the vast quantities of associated gas that are produced along with the crude oil.

The country is also determined to maintain a premium price for its high-quality light crude and was one of the first oil producers to introduce a special 7 per cent surcharge last month in response to the turmoil in world oil markets caused by the loss of crude exports from Iran.

Oil exports have provided huge funds for development in all of the member States of the United Arab Emirates, of which Abu Dhabi is by far the largest but the bulk of the oil and gas reserves is concentrated in the hands of the two richest emirates, Abu Dhabi and to a lesser extent Dubai.

Abu Dhabi is one of the younger Middle East oil producers. Production began as recently as 1962. Some exploration was carried out in the 1930s, but serious activities did not begin until after World War II, with the first major finds in Abu Dhabi coming in the late 1950s. Production built up from 1962 in a series of dramatic annual increases, but by 1974 Abu Dhabi had become concerned at the over-exploitation of certain fields and it decided on a new policy aimed at conserving the fields by limiting production.

Crude oil output reached a peak in 1977 of 1.64m barrels a day (b/d), but last year fell by nearly 13 per cent to 1.45m b/d.

The onshore fields are now working to an overall production ceiling of 850,000 b/d, while the two major offshore fields are limited to an average output of 500,000 b/d. The balance of production comes from a couple of smaller offshore fields.

The present production level is very similar to that being achieved in the offshore fields of the UK sector of the North Sea. But whereas the UK has a population of more than 50m on which to spend its oil revenues, the population of Abu Dhabi in 1976 was measured at only 236,000.

With massive revenues from oil exports accruing to such a small population, economic development in recent years has proceeded at break-neck speed. But Dr. Mahmoud Hamra-Krouha, the general manager of the Abu Dhabi National Oil

Company (ADNOC), describes present Government policy for the oil industry as "careful, cautious and systematic."

In practice this means that billions of dollars are now being spent both onshore and offshore on schemes to collect the associated gases produced along with the crude oil, which in the past have been wastefully flared off. Offshore, a major investment programme is under way to develop the huge reserves of the Upper Zakum field, while onshore a major new export refinery is being constructed at Ruwais.

Unlike many of its neighbours in the Middle East, Abu Dhabi has elected to go for partnership with the international oil industry in exploration and production rather than for a 100 per cent takeover of the foreign companies' assets. The result is that Abu Dhabi's oil industry is a complicated patchwork of partnerships and joint ventures, but in every activity the dominant partner is ADNOC, which has the brief to develop and control all oil and oil-related industries.

Fifth

Onshore production comes from four main fields, Bu Hessa, with an output last year of 455,000 b/d, Asab (316,000 b/d), Bab (51,000 b/d) and Salm (25,000 b/d). A fifth field, Shah, is being developed and should be coming into production in the first half of 1981. The planning and technical design work has started and output should reach a level of about 50,000 b/d.

Offshore the major development work is undertaken by the Abu Dhabi Marine Areas Operating Company (ADMA-OPCO), in which ADNOC again holds a 60 per cent interest. The balance is held by British Petroleum 15 per cent, Compagnie Francaise des Petroles 13 per cent and the Japan Oil Development Company (Jodco) 12 per cent.

Both on and offshore these two companies have gradually been relinquishing their concessions, with the result that onshore ADCO retains title to only 26,000 sq km of the original concession of 78,000 sq km. Offshore the marine consortium has been relinquishing major areas (equal to 15 per cent of the remaining unproven acreage) every three years since 1968.

Several of the concessions relinquished have been reallocated to other interests and a number of small fields have been developed offshore. Compagnie Francaise des Petroles operates the Abu Al-Bukhoor field, which has an output of 65-70,000 b/d, while a consortium of Japanese interests, the Abu Dhabi Oil Company, is exploiting the small Mubarak Field with a production of 20-22,000 b/d.

ADNOC is pressing ahead with the \$1.6bn gas-gathering scheme without the ADCO consortium, which pulled out of the project after a disagreement over costs. Independently, however, Shell Total and Partex have taken on equity shares.

With the present output ceilings in place Abu Dhabi has considerable extra technical production capacity in hand. But this is only a theoretical capacity. To exploit it would run directly counter to the overriding policy of conservation and achievement of the maximum long-term recovery rate.

Once the Bab field is efficiently developed Abu Dhabi will have an optimum onshore production level of some 1m b/d, with an offshore capacity of 500,000 b/d. Last year it accounted for just under 3 per cent of OPEC's total production of about 28.9m b/d. Its reserves have been conservatively estimated at more than 30bn barrels of crude oil, but they are certain to go higher as recovery techniques improve.

Abu Dhabi's production is set to rise from the present limit with the development of the major new offshore field at Upper Zakum. Present offshore production is centred on the Umm Shaif field, which last year produced 249,600 b/d, and the lower Zakum field which produced 245,929 b/d.

Development of the Upper Zakum field was started in 1977. Initial production is expected in 1981, building up to a full capacity from the first stage of development of 500,000 b/d in 1983. The field will push Abu Dhabi's total production level to about 2m b/d in the mid-1980s. Such is the size of the Upper Zakum field that it is too expensive to exploit ultimately to produce about 1m b/d, a level it could hold, says Dr. Hamra-Krouha, for 60-70 years. (By comparison most North Sea fields will be able to maintain peak production for less than 10 years.)

The Upper Zakum structure will not be as easy to develop as the Lower Zakum and will require water injection from the start to maintain production pressures. Most existing fields are already operating with massive water injection schemes. About 170 wells will be drilled in the first stage of development of Upper Zakum. A total of 25 were completed last year, 35 should be finished in 1979 and drilling work will probably continue into 1981.

The equity partners in the whole development are ADNOC with 88 per cent and Japan Oil Development Company with 12 per cent. An operating company, ZADCO, has been formed by these equity partners along with Total, which is giving the technical lead in the development under an industrial co-operation agreement.

Apart from Upper Zakum, Abu Dhabi has been investing

CONTINUED ON NEXT PAGE

MIDDLE EAST OIL V

SAUDI ARABIA

A force for stability

INDUSTRIALISED countries in the West and the world's leading nations will always depend on the Middle East as their main source but their dependence on Arabia in particular will last into the next century even greater than it has been in the past five years.

Arabia's exceptional derives, of course, from possession of at least one, perhaps as much as four, of the non-Communist reserves, and a margin in hand to produce above its own financial needs. Investors have reason for the fact that, since the oil explosion of 1974-75, the U.S. has pursued a policy on enlightened self-reliance and responsibility in facing pressures within the nation of Petroleum Countries to raise further, not the least, the oil Arab members.

Opinions in the region justify serious speculation over the Kingdom's attitude change in future. It is apart from its political, Saudi Arabia's actual to affect prices as the producer—by lowering its production in response to demand—will be limited.

Arabia's fundamental stance as a source of oil cannot be completely dismissed because estimates of its resources cannot be science. They depend on variables such as the progress of exploration, ingress of new recovery units, maintenance of pressures, commerciality of exploration and development of alternative energy.

At the end of 1977 Saudi Government put the reserves in the area controlled by the Arabian Oil Company at 100 barrels. That would give Saudi Arabia's production until the 1982 at the rate of 8.5m barrels a day, the present ceiling. This ceiling was to 9.5m barrels during 1981 just ending, to meet Iran's shortfall. In 1981, there is Saudi Arabia's of the Neutral Zone fields amounting to 340,000 barrels a day.

On what must be a somewhat compilation of other measured deposits, official Saudi figure is 28 per cent of the world's stock per cent of the total. Autonomously, Aramco itself figure at 110bn barrels of "probable reserves", their own reasons both government and Aramco have minimised their reserves. At least, an internal memorandum which went to light indicated this. In 1978, it states that reserves are "245bn

barrels based on the method that is customarily accepted for these figures."

However, serious questions have been raised—and not satisfactorily answered—concerning the optimum rate of production that can be sustained from fields of the existing developed network without damaging their potential. The issue has been confused by the fact that the results of studies submitted by American partners in the Aramco operation to the U.S. Senate Foreign Relations Committee have been leaked accidentally and seemingly by pro-Israeli elements anxious to play down the Kingdom's importance as a source of oil.

One study quoted has indicated that an output of 8.5m barrels a day could not be maintained beyond the year 2000 and one of 12m barrels, or almost the present rated capacity, would lead to exhaustion in 15 years.

Sobering

Among the sobering judgments reported are that daily production of 14-16bn barrels would lead to a drastic fall in six to 10 years and that the investment required to bring capacity to the upper limit would amount to no less than \$25bn.

In 1972, when revenue for a barrel of Arabian Light was rather less than \$1.50, Saudi Arabia was contemplating output reaching 20m barrels a day. Indeed, in that year Sheikh Ahmed Zaki Yamani, Minister of Oil, publicly proposed expanding capacity to such a level to meet future American demands in exchange for privileged access to the U.S. for Saudi investments and a more even-handed policy towards a resolution of the Arab-Israeli conflict.

A little less than two years ago the U.S. Central Intelligence Agency in its report "The International Energy Situation: Outlook to 1985", calculated that by 1982 Saudi Arabia would have to produce at the rate of 19-23m barrels a day if projected demand for supplies from the OPEC group of producers was to be met. The report assumed an average would accommodate a peak over short periods of up to 14m barrels a day.

Yet progress with even this limited target may be slower. When the nationalisation of Aramco is completed the operating company is to be left with a margin of only 50 cents to finance investment after tax payments to the Government and deduction of service fees for the former Aramco owners, according to present plans.

Old assumptions about Saudi Arabia's meeting incremental demand have been undermined. After the price explosion of 1973-74, the Kingdom produced far more oil, especially during the six-month price battle, than barrels which would be exhausted by that year, together with the country's "ability to act as price moderator" in OPEC."

In the event experience in the first half of 1977 showed the physical limitations, and perhaps the political constraints, on Saudi Arabia's power to decide prices. That was the period of the price split in OPEC when Saudi Arabia and the United Arab Emirates limited themselves to an increase of only 5 per cent over the level decided upon by the other producers.

The Kingdom's stated strategy was to sell enough of its own cheaper oil to force down the average price increase of the other producers to below 10 per cent. This did lead to some

stream early in 1981, will meet all domestic demand for the main oil products with the balance going to export. With development proceeding so rapidly, domestic oil demand in Abu Dhabi is growing at about 25 per cent a year. The small existing refinery cannot nearly meet demand and about 50 per cent of the country's present oil product requirements are imported.

Along the Gulf coast to the east, the neighbouring emirate of Dubai, the UAE's only other oil producer of note, has not been blessed with quite such riches. Dubai produced about 362,000 b/d of oil last year, an increase of 13 per cent on 1977, but its presently known oil reserves have a far more limited time span than Abu Dhabi's, perhaps as little as 15 years. Dubai is also exploiting its associated gas production with the building of a \$400m natural gas liquids plant at its ambitious new industrial town of Jebel Ali. Oil and gas production are expected to begin to decline within the next two years if no new discoveries are made.

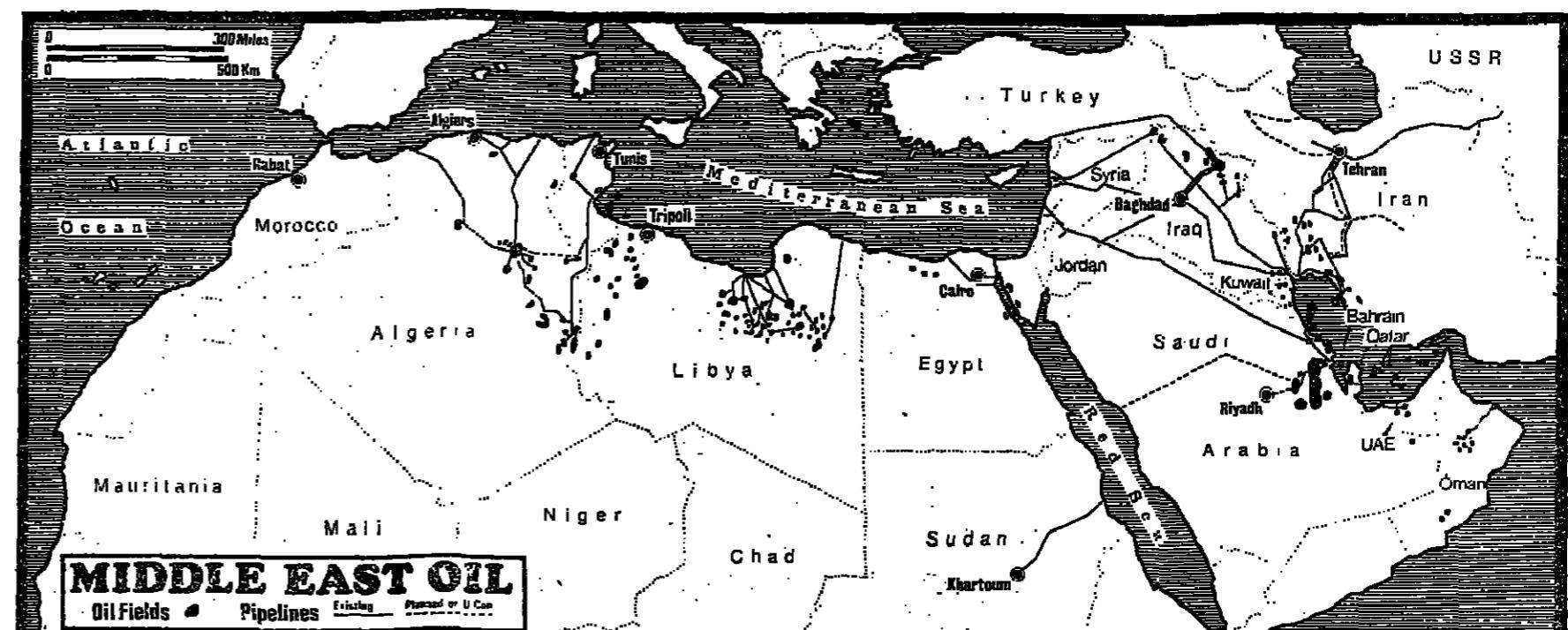
Dubai needs extra gas supplies of about 100m cu ft a day to supply its \$1.3bn aluminium smelter at Jebel Ali. Originally Dubai planned to take the gas from the nearby emirate of Umm al Qaiwain, but exploration there has proved disappointing. Dubai has turned to Oman as an alternative supplier, but for the moment little progress is being made in the talks, which have broken down on the question of price.

The plant was designed to produce 660,000 tonnes a year of propane and 420,000 tonnes a year of butane, but output has always been substantially lower.

At the refining end of Abu Dhabi's oil industry, ADNOC is pressing ahead with the building of a \$600m refinery and export terminal at Ruweis. The refinery will have an initial capacity of 120,000 b/d, but this could well be doubled later. For the moment it has postponed plans, therefore, for expanding the small existing 15,000 b/d refinery at Umm al Nar. This was to have been increased to 45-50,000 b/d.

The new refinery, due on

Kevin Done



MIDDLE EAST OIL

Oil Fields Pipelines Refining Process U.S. Concessions

first eight months of 1978 at 7.7m barrels (including 200,000 barrels from its share of the Neutral Zone) was down 18 per cent compared with the same period of 1978. Production for the full year at 8.5m barrels a day (including 7.5m from the Neutral Zone) was 11 per cent below the level of the previous year.

Two years later that attainable limit remained notional. Last month Sheikh Yamani said: "We think that 8.5m barrels a day is a reasonable level of production on technical grounds." His statement may have reflected heightened concern and uncertainty about the ultimate recovery of oil from the fields if output were to be maintained, as well as considerations about conservation in general and relations with other members of OPEC. It implied a review of policy since last autumn when Dr. Abdul Hadi Taher, the governor of Petromin, put maximum sustainable capacity to the upper limit would amount to no less than \$25bn.

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acknowledged that with demand and supply in balance, Saudi Arabia's price leadership had diminished. If the Kingdom decides to limit Aramco's production to the 8.5m barrels a day (including 7.5m from the Neutral Zone) will become that much greater.

Lighter

As it is, Saudi Arabia has contributed to the demand pressure for lighter crudes. From the beginning of 1978 it has limited liftings of 34 degree API Arabian Light, the marker crude, to 65 per cent of the total. Even before the cut-off in supplies of the Iranian equivalent, the policy had its impact on the market which has not had time to make the necessary adjustments. The longer-term plan is to change the ratio to near 50:50, though it is not clear precisely when.

The extra availability helped make good the shortfall of supplies from Iran. Yet even before the true measure of the crisis became apparent when Qatar and Abu Dhabi formally announced increases for their light crudes, Sheikh Yamani

concluded that the Saudi Government would take full ownership of Aramco as soon as possible.

Mr. Abdul-Aziz Turki, Deputy Minister of Oil, says that only two sessions of the Supreme Petroleum Council under Crown Prince Fahd are needed to make a final decision on the take-over. According to other sources, one unresolved issue is who will head the new corporate entity which is to be called the Saudi National Oil Company. Another equally critical one evidently concerns how much oil will be available to the four companies.

At one point the Saudi Government was talking in terms of 7.7m barrels a day. It is understood that up until the crisis their entitlement was 7.5m barrels which, out of the 1m barrels increase in production permitted, was raised to 8.1m.

As far as the take-over agreement is concerned, however the Saudi Government has been talking more recently in terms of 7.5m barrels a day. Yet even

at a production rate of 8.5m barrels, let alone 9.5m, it is difficult to see how such a crude entitlement could be provided.

First, about 1m barrels daily

are now accounted for by the

direct sales of Petromin, the

existing state-owned oil corporation, which plans a considerable

growth in its business: the export refinery at Ras Tanura has a capacity of 250,000 barrels that is almost fully utilised; and domestic consumption is growing, catered for by the other Petromin-owned facilities at Jeddah and Riyadh.

Second, there is the 1.5-2m barrels a day in total that the various foreign partners that have been negotiating joint ventures in refining and petrochemicals want in addition to the return on their investment for the considerable transfer of technology and capacity involved. The formula under consideration has been 100,000 b/d for every million dollars invested.

Government indecision over the conflicting claims obviously accounts for the delay in finalising both the terms of the 100 per cent state takeover of Aramco and the various industrial projects. Yet behind the prolonged uncertainty about entitlements is the bigger question that the slow Saudi decision-making process has not apparently resolved: how much oil it is willing and able to produce?

Richard Johns

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FT379

THE TURMOIL in world oil markets caused by the ten-week loss of oil exports from Iran has put Kuwait in the unaccustomed position of being able to demand a special surcharge for its rather heavy crude oil. For much of last year Kuwait's main export crude was selling at a slight discount in order to persuade customers to meet minimum contract commitments, but in recent months the market—and therefore the attractiveness of Kuwait crude—has been transformed.

The three Western oil com-

panies Gulf, British Petroleum and Shell, which lift nearly two-thirds of Kuwait's main grade of export crude, have all been fully exercising their right this winter to lift an extra 10 per cent on top of their basic contract quantities. This unexpected pressure on supplies could well push Kuwait a little above its self-imposed production limit for 31 degree API crude of 2m barrels a day

(b/d). The price of crude oil

suffered in the past from being overpriced. In 1977 Kuwait's share of output slumped to only 90,000 b/d from an average of 158,000 b/d in 1976. Early last year, however, the price was brought into line with that of Saudi Arabian heavy, at \$12.03 a barrel and as a result production recovered to over 150,000 b/d (more than 300,000 a day in the whole field), a rise of about 68 per cent over 1977.

AOC is now planning to raise production from the current level of 400,000 b/d to 450,000 b/d starting in November.

Production of the lighter 35-degree API crude, Hout from the same area will total an extra 50,000 b/d.

OPEC is following a long-term pricing policy of encouraging the purchase of the heavier crudes, which are more expensive to refine and therefore less attractive to buy unless the price is right. Its last pricing conference aimed at increasing the differential between light and heavy crudes, but that policy has been lost, at least temporarily, by the present scramble for any available supplies.

In addition, production has been boosted by the Arabian Oil Company (AOC), a Japanese consortium and the only foreign oil company still operating in Kuwait. AOC produces oil from an offshore concession in the Neutral Zone and production, which is shared equally with Saudi Arabia, has already risen to about 400,000 b/d in order to meet increased Japanese demand. Together with its share of the small onshore production in the Neutral Zone Kuwait's total production this year is expected to average 2.4m-2.5m b/d.

This is still a far cry from the levels reached in the early 1970s. In 1972 Kuwait crude production achieved a peak of nearly 3.3m b/d, but since that early part of the decade the Kuwait Government has been following a policy of much stricter conservation. It is in favour of keeping production at a lower level in order to preserve the country's oil for as long as possible.

Kuwait's oil reserves have been estimated at about 70bn barrels, surpassing those of most major oil producers with the exception perhaps of Saudi Arabia and the USSR. At present production rates these reserves could last at least 70-80 years, and with a population estimated in 1976 at little more than 1m it is clear that the incentive is lacking for Kuwait to return to a higher level of output.

Kuwait has been in the oil business for a long time and has been able to build up a level of indigenous expertise that is still largely absent in many of the neighbouring Gulf States. Not only is it a crude oil producer of long standing, it has also developed an important refining industry and is still the biggest exporter of oil products among the Middle East OPEC States with a capacity for processing about 555,000 b/d of crude.

The main crude oil production company is the Kuwait Oil Company, which is responsible for more than 90 per cent of Kuwait's output. KCC was first established as a joint venture in the 1930s by British Petroleum (BP) and Gulf Oil, but since the middle of this decade has been fully owned by the Kuwait Government, with the companies continuing to help to operate the facilities in return for a discount of 15 cents a barrel on their liftings of crude oil.

Gulf is the largest lifter of Kuwait's main export crude, which is fairly heavy with a 31 degree API quality. It is committed to lifting 500,000 b/d BP takes 450,000 b/d, while Shell, not one of the original concession holders, lifts another 360,000 b/d. All the contracts have some flexibility with the companies able to vary their liftings by about 10 per cent either side of the contract quantity.

During the temporary glut of crude on world oil markets in 1977 and early 1978 Kuwait actually had to drop its oil price in order to maintain its level of production. At the beginning of 1977 Kuwait 31 degree crude was priced at \$12.37 a barrel, but six months later, as sales proved difficult, this price was lowered by 10 cents a barrel. The discount was sanctioned at the OPEC meeting on heavy crude oil on January 1 by 5 per cent to \$12.33 a barrel with the further quarterly price increases scheduled for the rest of the year the price should reach \$13.99 a barrel by the last quarter. But the scramble for crude supplies in the wake of the turmoil in Iran has disguised the relative unattractiveness of Kuwait crude. As prices for marginal sales on the world spot market climbed rapidly, two producers of light crudes, Abu Dhabi and Qatar, set in motion the wave of special surcharges—since introduced by several OPEC members—by demanding a premium of up to \$1.02 for their high quality crude.

With the general increase by OPEC in December the price of Kuwait crude rose on January 1 by 5 per cent to \$12.33 a barrel with the further quarterly price increases scheduled for the rest of the year the price should reach \$13.99 a barrel by the last quarter. But the scramble for crude supplies in the wake of the turmoil in Iran has disguised the relative unattractiveness of Kuwait crude. As prices for marginal sales on the world spot market climbed rapidly, two producers of light crudes, Abu Dhabi and Qatar, set in motion the wave of special surcharges—since introduced by several OPEC members—by demanding a premium of up to \$1.02 for their high quality crude.

Kuwait ignored the argument about the need to increase premium differentials for lighter crudes. Judging correctly that the market stretched to find any supplies to replace Iranian production, would support surcharges on all crude production. It quickly demanded an extra \$1.20 a barrel.

This move was so successful that a couple of weeks later Kuwait was able to apply the same surcharge to its share of production from the offshore Neutral Zone. This Khafji crude, which is only 28-degree API quality and therefore appreciably heavier than Kuwait export crude, has

most Middle East producers. Its great exaggeration. Note the less the competition is beginning and Petromin, the Saudi Arabian State oil company, is believed to have signed two contracts this month to supply outlets in Europe, South America and Asia.

Ironically, if Kuwait does secure export markets for most of its LPG production, it could leave an energy gap in the domestic fuel market. Already there is an occasional shortage of gas and gas oil must be used for power generation. By 1985, with rapidly growing consumption, there could be a shortage equivalent to about 100,000 b/d of liquid fuels.

This problem is now being studied in depth by the Kuwait Government. For the long term it has embarked on an exploration programme in search of independent sources of gas, which could be located in deep rock formations below the oil fields.

Last year the first deep test well that was being drilled through the giant Burgan oil field to a target depth of about 20,000 ft suffered a serious accident. There was a blow-out at about 9,000 ft when the drill bit encountered a pocket of high pressure gas. The well had to be left to burn itself out. A second well is now being drilled with great caution and is unlikely to be completed before next year. Similar deep gas wells in other Gulf States such as Qatar, Bahrain and Abu Dhabi have already been very successful.

All Kuwait's oil products from the country's three refineries are marketed by the Kuwait National Petroleum Company. KNPC took over responsibility in the middle of last year for marketing products from the old Ambil operation and this year it expects to sell a total of some 20m tonnes of refined products. It is pursuing a main policy line of diversifying the range of its customers in terms both of countries and companies. Nearly 45 per cent of product sales go to Asia and the Far East, with 15 per cent going to Japan alone, the biggest single buyer. Another 15 per cent goes to Europe, while important sales are also made to neighbouring Arab countries, especially in the Gulf area.

Kuwait has consistently adopted a very pragmatic approach to the development of its oil industry. Several ambitious schemes both in Kuwait and overseas appear to have been quietly shelved and with the completion of the LPG export project the country seems ready to bide its time before launching any major new schemes.

K.D.

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Diversifying the economy

OIL REVENUES account for about 95 per cent of Qatar's annual income and this year should total some \$2.8bn. Qatar is one of the smaller Gulf oil producers, with output set this year by the Government's conservation policy at a ceiling of about 500,000 barrels a day (b/d). With a population of little more than 200,000, however, this scale of production and the resulting revenues has allowed the country to embark on some of the most ambitious industrial development projects in the lower Gulf. In a concentrated effort to diversify its

oil production plateau of the offshore fields, some of which have been frozen since 1964. The first onshore production began in 1949 and it was only in 1972 that the Dukhan fields were overtaken by output offshore.

Exploration is continuing for oil, but major finds are not expected. However, Qatar is making a major effort to delineate exactly what reserves it possesses—estimates of recoverable oil reserves are currently placed at about 6bn barrels—and it has completed a preliminary seismic survey.

Crude oil production has been limited to a level sufficient to provide the funds for industrial development, but with output set to start a gradual decline in the second half of the 1980s, the present scale of industrialisation and the attendant demands on energy could have proved difficult to sustain. However, in recent years Qatar has discovered massive gas reserves in particular the North West Dome field, which could hold as much as 100 trillion (million million) cubic feet—enough to power a large industrial development project.

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Two exploration wells were drilled in both 1977 and 1978 and this level of activity should continue this year. The majority of drilling work, however, is dedicated to development work for existing oil and gas fields and for water injection. This year a total of 32 onshore wells should be drilled along with nine offshore wells. The State Oil Company has now taken a direct stake in this activity with the purchase of its first offshore drilling rig.

Overall responsibility for Qatar's oil industry now lies with the Ministry of Finance and Petroleum. On a day-to-day basis the affairs of the oil, gas and petrochemical industries are vested in the Qatar General Petroleum Company (QGPC). In turn this State holding company has delegated responsibility to two producing authorities, Qatar Petroleum Producing Authority Onshore

Operations and QPPA Offshore Operations.

Plans for exploiting Qatar's major reserves of independent offshore gas have been frozen for the time being, as the Government feels there is no urgent need to press ahead with a project that would dwarf most of its earlier oil and gas developments. QGPC and Shell have made a preliminary study of a scheme to exploit the North West Dome field, which would aim at producing 1.2bn cu ft of LNG a day. Such a project would be enormously costly and complex for a country with a limited economy and a tiny population, such as Qatar. Estimates suggest a total investment of \$4bn—excluding shipping costs, by the time such a project is realised.

Far greater progress has been made with the construction of Qatar's two natural gas liquids plants, and these should both be completed over the next 18 months. Methane and ethane from these plants, which will be fed on associated gas from both the onshore and offshore oil fields, will be used for fuelling industry and power generation, while LPG products will be available for export.

The NGL 1 plant was destroyed in an explosion in 1977, but this is now being rebuilt alongside the construction of NGL 2. Together the plants will have a capacity to produce 2,300 tonnes a day of propane, 1,650 tonnes a day of butane and 1,350 tonnes a day of condensate. Another subsidiary of QGPC, the National Oil Distribution Company, is building a new 50,000 b/d refinery as part of the Umm Said industrial complex, designed to keep oil product capacity running ahead of domestic demand.

K.D.

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MIDDLE EAST OIL VIII

THE SMALLER PRODUCERS

The hunt for reserves

LAST YEAR the non-OPEC countries of the Middle East

produced about 58m tons of oil—an average rate of about 1.2m barrels per day. It was divided unevenly between five Arab states—Egypt, Oman, Syria, Tunisia and Bahrain, and was totally dwarfed by the enormous output of the region's OPEC states—which came to just over 1bn tons at an average of 20.5m barrels per day.

Yet, quite apart from the major contribution oil made to the economies of these poorer states, the fact that they are oil producers means that only a minority of the 22 members of the Arab League have not yet discovered oil in commercial quantities.

The two most important non-OPEC Middle East producers are Egypt and Oman. Egypt produced 25m tons last year against less than 16m for Oman, but its net foreign exchange earnings of \$406.4m were less than third of Oman's \$1.5bn odd because of Egypt's far bigger domestic consumption and the fact that it still has to import some grades of crude.

In terms of proven reserves published at the beginning of last year Oman's 5.7bn barrels was more than twice Egypt's 2.5bn. After Egypt and Oman the league table of small producers has Syria in third place, Tunisia fourth and Bahrain last.

Last year Egypt exported about \$501.8m-worth of oil (an increase of 22 per cent over 1977); it imported \$95.4m (a drop of 7 per cent from the previous year); and registered an oil trade surplus of \$406.4m, a 32 per cent increase on 1977. But in fact nearly half of Egypt's oil output—about 12m tons—was delivered to the country's six refineries, and the greater part of their output (about 9.4m tons) was consumed at home. Therefore Egypt's oil industry is an important foreign exchange saver in a country with chronic balance of payments problems.

Egypt's rise to its current output position was not smooth, however. In 1967 the Abu Rudair oilfields in Sinai were lost to Israel. Higher production from the Morgan field in the Gulf of Suez countered this but, after production had climbed back to 16m tons a year in 1971, pressure in the Morgan field dropped and production was down to 7.6m tons in 1974.

However, development of the July and the Ramadan fields, and the return in 1975 of Abu Rudeis, set Egypt on its present upward production path. Output in 1976 was 16.7m tons (when Egypt became a net exporter), and 20.9m in 1977.

Because of the good relationship that has developed between the Ministry of Petroleum and the oil companies, high rate of investment in exploration and development has been achieved with total investment in 1978 of \$832m (about two thirds of it by foreign oil companies)—two-and-a-half times the 1977 figure. Production is thought likely to reach about 32m tons this year (though 35m tons has been mentioned as a target).

Production of the magic 1m barrels a day (50m tons a year) is officially thought likely to be achieved in 1982, but which depends on the success or otherwise of the Israel-Egypt treaty. Though the daily production capacity which Israel would hand back to Egypt is relatively small (about 30,000 barrels at present) the Israeli pullback in Sinal would free areas on the western side of the Gulf of Suez for exploration by companies involved in Egypt.

Anticipating the return of Sinal, Egypt granted BP exploration rights last autumn in an area currently occupied by Israel, but in January this year a company operating in Israel announced that it was to start drilling there itself.

The main producing company in Egypt is Gulf of Suez Petroleum Company (GUPCO), a joint venture between Amoco and the State's Egyptian Petroleum Company, and responsible for about 75 per cent of production. Companies recover their exploration and other costs only if oil is found in commercial

WHEN STRIKES spread across

the Kuzestan oilfields of Iran, keeping exploration, and thereby choking oil supplies, Iraq became the world's largest oil exporter after Saudi Arabia. Production surged briefly to 3.2m barrels a day though the country's sustainable capacity remains unclear.

With the return of Iranian oil, Iraq will slip back into third place. How long it will stay there depends on Iran's new levels of production, but before the current crisis the Iraq National Oil Company (INOC) planned to raise production to at least 3.6m barrels a day by 1980. However, this figure could well be surpassed by the end of next year.

The real potential of Iraq, though large, is still unclear because of lack of exploration in the past. But potential reserves are believed to be about 65m barrels compared to proven reserves of only about 34m barrels.

Certainly, there is no pressing need for more oil revenue, which was running at \$9.4bn in 1977 and probably did not increase significantly in 1978. This year it will be over \$10bn. The capacity of the economy to absorb more development funds is limited by a series of infrastructure bottlenecks above all by the lack of skilled manpower. Important new industrial projects have been cut back since the end of 1975 and the current priority is to complete those already under construction.

The direction of government planning in the Iraqi Oil Ministry has always been extremely secretive. Figures, even when issued, are frequently vague and outdated. This secrecy has been normal in Baghdad since the ruling Baath Party took power in 1968.

In the 1950s and 1960s disputes between the Iraq Petroleum Company (IPC) group and the governments of the day grew in seriousness.

not believe that there will be any more major finds in Oman (and the recent discoveries cannot be called major).

Five groups are exploring elsewhere in the country and one group has discovered condensates offshore in the Straits of Hormuz. Another, Quantana International and Gulf Oil, has found gas reserves near the Abu Dhabi border and the possibility of exporting it to Dubai for use in the aluminium smelter there has been discussed.

A gas pipeline to the coast was completed last year. The projected flow is 100m cubic metres per day, and half of it is to be used in power generation at Chuibra. It is not yet clear how the rest of the gas will be used, though part of it is almost certainly to be consumed by the copper smelter being built up the coast at Sohar.

The pattern of Syria's oil industry is more akin to Egypt's than that of Oman. Like Egypt, Syria has a large domestic demand for petroleum products and a reasonably big refining capacity. It also has to import substantial quantities of crude.

However, unlike Egypt's crude, Syrian crude is heavy, and production capacity is lower, while the development of Syria's oil industry has been hampered until recently by the government's poor relations with foreign oil companies.

Though figures for Syrian production vary, the Middle East Economic Survey quotes an output of 174,000 barrels a day for 1977 and 189,000 for the first four months of 1978. Most of the production is concentrated in the panhandle of Syrian territory that projects towards northern Iraq, where the main field is in Suwaydah, which accounts for about 90 per cent of Syria's production. The Jubaibah field, near Hasake, is further west, and produces 40 API light crude, but all the other fields are at the other end of the spectrum at 21-23 API.

Because the bulk of Syrian crude is so heavy most domestic consumption, which in 1977 was not expected to produce more than 30,000 barrels a day of this unappealing brew. However, two further fields—Qaharir and Birba—contained lighter crude which, blended with the very heavy oil, would make the Dhofer development more economic and raise projected daily output to 60,000 barrels by 1981-82. Recently, two further discoveries in the area were announced.

This suggests that the decline in Oman's output will be less steep than had been thought previously and may be arrested altogether. Indeed, if the secondary recovery programme works successfully and exploration successes continue at their present rate then production could rise again. However, Shell, which owns 34 per cent of Petroleum Development (the state has 60 per cent and the rest is held by CFP (4 per cent) and Partex (3 per cent), does

to import crude. Syrian reserves are currently estimated at about 250m tons and production policy is aimed at balancing output against the country's development needs, while taking into account conservation requirements. Domestic demand is estimated to reach 156,000 barrels a day next year and a figure of 235,000 barrels is projected for 1985, which suggests that for Syria to keep a surplus on its oil trade account it will have to increase production.

Proved reserves will enable Syria to produce only about 200,000 barrels a day for the rest of the century so more discoveries are needed. This has meant rethinking Syria's attitude to foreign oil companies.

The first Syrian oilfields were discovered by foreign companies in the 1950s but Syria then started a wave of nationalisations and pressed on with oil development with Soviet assistance only in 1968.

Structure

The oil industry's structure was altered in 1973. While the Syrian Petroleum Company has since made some discoveries with Soviet assistance in north-west Syria, adding a possible 50m tons to the country's reserves, it was realised that to keep exploration activity going at a reasonable rate Syria would have to bring in more outsiders. Rompetrol, a Romanian company, came in, but an offering of 12 exploration blocks in 1975 effectively found no takers.

More flexible terms introduced in 1976 have brought in two Shell subsidiaries, and a majority U.S. company, Samoco, is also involved.

Syria is also working on the exploitation of its gas reserves, put at 50m cubic metres. A Japanese group is installing a gathering and recovery system in the Suwaydah area and an LPG plant has been considered.

Oil is Tunisia's leading export but despite the fact that its two neighbours, Libya and Algeria, are major producers, this Maghreb country has been less fortunate. In 1977 Tunisia produced 5m tons of oil—about 100,000 barrels a day. Oil was first found in 1954 by subsidiary of ENI in the El Borma field. Production reached 3.6m tons in 1972, but pressure then dropped and by 1974 production was down to 1.7m tons.

A second field, the Ashitar offshore field, started producing in late 1973 and soon was making up for the fall in El Borma's output, producing 45,000 barrels a day in 1977. A third field, named Isis, is expected to produce 30,000-40,000 barrels a day and agreement was reached last year between CFP and the Tunisian Government to put it into operation.

However, the field lies in waters whose demarcation is

currently in dispute with Libya at the International Court of Justice at The Hague. There is a widespread belief that the resources of this part of the Gulf of Gabes are substantial, but until their ownership is proved there can be no major investment in them.

Tunisia imports more than 1m tons a year of heavier crude for its refinery at Bizerte, and it also imports some products. Plans for a second refinery are still shelved but there are plans to expand the Bizerte refinery.

Tunisia's reserves of natural gas are thought to be sufficient to meet local needs for the next 20 years. The Government has 50 per cent participation in all fields except one small one. Several companies are prospecting in Tunisia: last year Tunisia signed agreements with U.S.-Shell and Buttes Gas and Oil.

Morocco has one or two tiny fields which yielded a mere 20,000 tons in 1975. However, a considerable amount of exploration work is going on both in Morocco and in the Moroccan sector of Western Sahara, while Occidental of the U.S. has made a preliminary agreement which includes exploiting the shale oil deposits in the southern part of the country.

Jordan has been seeking oil fruitlessly for 30 years and the last of seven exploration and production-sharing agreements ran out last year. Now the Jordanian Natural Resources Authority has started a nationwide survey programme which is thought to be the most detailed the country has ever attempted.

A French company is also making a survey and the results of all surveys will be offered to international oil companies later this year. If there are no takers the Government plans to go ahead with its own test drilling programme.

Several companies are exploring for oil in North Yemen and there have been reports of discoveries, though there has been no confirmation of their being in commercial quantities. South Yemen has signed exploration agreement with Soviet and East German concerns, while from the West a Canadian company, Asip and Siebens have concessions.

Through oil production is in decline, Bahrain cannot look to its reserves of gas-associated gas as a more long-term support to the economy. Gas reserves totalling about 10 trillion cubic feet have been found in the deep Kuff rock formation, several thousand feet below the oil fields, and production is already averaging about 360m cubic feet a day.

Another gas exploration is being drilled to test formations even deeper than the Kuff rock. The well, likely to go to 16-17,000 feet, is now nearing this target depth and has given some promising indications of a further discovery.

running out before the end of the century.

The island has never been a big producer. Output from its onshore fields totalled an average of only 55,300 barrels a day last year, a drop of 5 per cent on 1977, but crude oil has been the lynch-pin of Bahrain's economy since the 1930s, when the fortunes of its pearls

peaking industry reached the nadir.

Bahrain was the first country in the lower Gulf to start building a wider industrial base, but the presence of the 255,000 barrels a day refinery—operated by the Bahrain Petroleum Company, a subsidiary of the U.S. company Caltex—along with the discovery of significant reserves of gas, ensure that hydrocarbons will support the economy strongly for many years.

With the exception of the refining company, Bahrain's Government is in the process of carrying out a 100 per cent takeover of the country's oil industry, with the resulting interests being vested in the state-owned Bahrain National Oil Company, which was set up in 1976.

Despite dwindling oil reserves, the National Oil Company quickly embarked on a scheme to conserve associated gas produced along with the crude. The \$100m project is similar to the much larger gas recovery projects in neighbouring states such as Kuwait, Abu Dhabi and Saudi Arabia.

Feasibility work on the natural gas liquids plants, which will produce 75,000 tonnes a year of propane, 80,000 tonnes a year of butane and 125,000 tonnes a year of condensate, started only in mid-1977. But construction is ahead of schedule and mechanical completion is expected by October.

The state's estimated revenues from the oil industry are expected to reach about \$418.5m in the current fiscal year.

With limited exploration prospects, the state oil company is now concentrating its attention on improving recovery techniques from the existing fields.

Estimated recoverable reserves remaining in Bahrain are now down to about 300m barrels, but this is with a conservative recovery rate.

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James Buxton

IRAQ

Upward production curve

French Elf-Aquitaine company discovered and initially developed the Basra and Abu Ghraib fields. But together with Japanese interests they found the cost of developing the fields too high and since 1977 they have come under the control of INOC's general organisation for oil and gas production in the south. The Indian Oil and Natural Gas Commission also pulled out after some minor exploration.

The Brazilian interest has been more significant and its state oil company, Petrobras, is continuing its exploration programme. Having discovered the Majnoon field on Iran's border, Petrobras put its potential at 350,000 barrels a day. This looked optimistic but the Brazilians claimed subsequently that its eventual output could be 500,000 barrels a day.

Immediately after nationalisation of IPC in 1972, the Basra Petroleum Company (BPC) running the large Rumailah and Zubair fields in the south of the country, were completely nationalised in 1975. A settlement of this final move was reached only on March 9 this year when BPC (BP, CFP, Exxon, Mobil and Partex) paid \$110m to the Iraqis to end all claims.

The Iranian interest in Iraq is based partly on its position as Iraq's third largest customer. The Iraqis have long been keen to ensure that they have substantial and diversified long-term markets.

Brazil: a miracle no more

BY HUGH O'SHAUGHNESSY recently in Brasilia

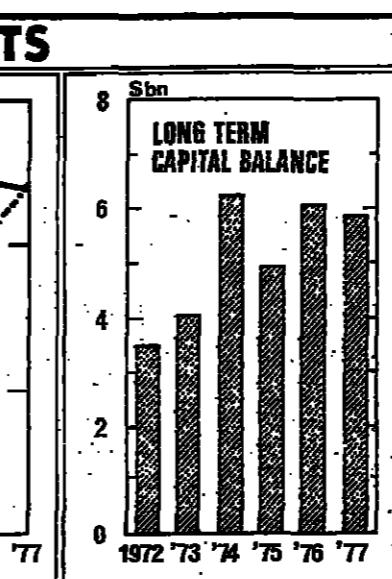
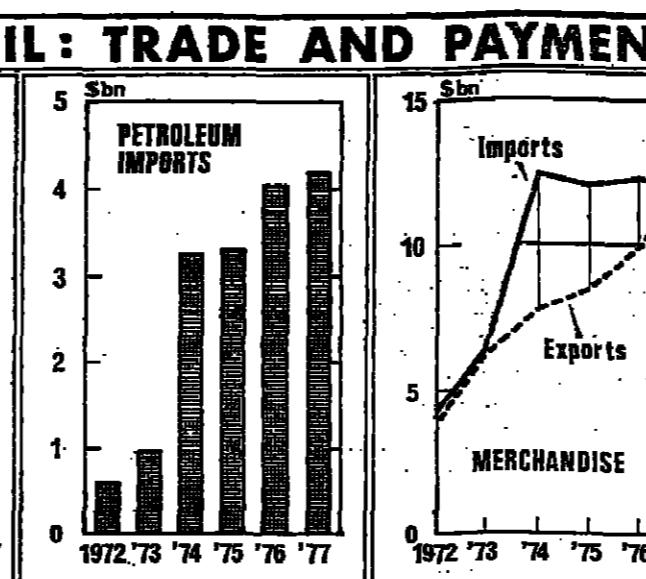
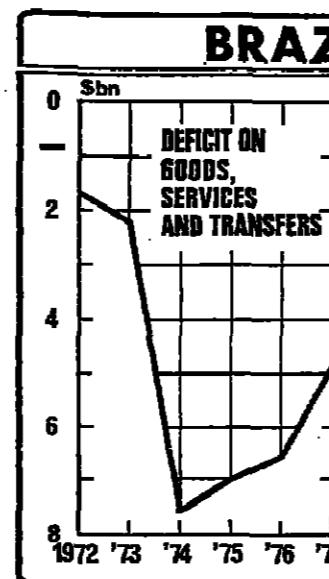
ENDING the marble ramp of ultra modern Planalto Palace in Brasilia, arch 15 between a double of white uniformed drab bearing lances, General Baptista de Oliveira, proclaimed president in hour before, bade farewell to his predecessor General Joao Goulart. As the fifth to rule Brazil since the coup of 1964, General Goulart will need all the support that solemn ceremony and monumental architecture can provide if he is to survive his six term. The outlook for enormous country of 120m has never looked more uncertain since the armed forces were.

In the economics sphere there is a growing realisation that the "Brazilian miracle" has itself out leaving many fans, perhaps even a minority, with lower purchasing power than they had in 1964 with wealth concentrated in hands. At the same time on, having once been as nearly to single figures, is bounding back past 40% a year.

For a remodelling of society has been taken up with sing ardour by the Catholic Church, the one social institution not to have been purged by the military.

The depth of division was never more vividly illustrated than last week when 10 workers in heavy industry in São Paulo defied a ban on strikes and stopped work for a 10% wage increase, brawling down the gauntlet to Government during the hours of the presidential over.

Course of future events is of more than local significance because the fate of \$42bn that the country the rest of the world hangs



President Figueiredo: his charisma is questioned

more unpopular. Sensing the mood of the country, General Geisel and General Figueiredo have promised more democracy. "We have our symbols here," one newspaper editor remarked to me last week, "they are the priest in the slums and in the poor country districts which have seen little benefit from the growth in national wealth."

If domestic issues are beginning to look tumultuous the external situation of Brazil is also being hotly debated. As a country which has to import four-fifths of its oil supplies and early 1970s made the development of road transport and the construction of ambitious highways to the farthest corner of the country symbols of this development. Brazil has been hit extremely hard by the rise in the world price of oil. The soaring cost of oil has neutralised the effects of Brazil's intense efforts to develop its export markets and the large measure of success it has had in

pushing up the quantity of manufactures and processed goods it sends abroad. At the same time the erection of barriers to imports has not helped to achieve any appreciable trade surplus and has drawn criticism from the EEC, and U.S. and other major trade partners.

Brazil's bad human rights record has also made relations with President Carter more strained than they might have been. Meanwhile the cost of servicing Brazil's public and private foreign debt grows steadily more burdensome. Brazil will be lucky this year if it escapes with paying less than two-thirds of its export income on debt servicing. The conscious policy of previous military presidents to run up a big debt with the West in order to bind Brazil into major financial centres of the Western world has certainly succeeded. But it has also had the political effect of upsetting the sensibilities of military and civilian nationalists who dislike

the sight of their country so deeply in debt to Wall Street and Europe, and who fear that the need to stimulate the inflow of foreign capital will prompt the Government to relax the rules under which foreign investors are allowed to buy control of Brazilian businesses.

In his inaugural speech 11 days ago, General Figueiredo gave a number of clues about how he intends to tackle all these problems. Political liberalisation would continue, he said. Priority would be given to agriculture and Brazil, while trying to balance its external accounts, would try to depend more on domestic resources and less on foreign borrowing for financing its development.

Political liberalisation, and the granting of permissions to found new parties could in fact work to the military's advantage as it would split the "issiparous" MDB, more than it would splinter Arena. The Figueiredo Government could thereby improve its image and at the same time reap the benefits of

dividing the opposition. In the longer term however, it would doubtless have to pay the price of allowing free rein to radical and socialist ideologies.

An intense debate is going on within the MDB whether to accept the splitting of the movement into its different political components, or to try to maintain a united front. In the latter event the party could benefit from the popular support it has gained over the past year or so and try to gain power one day in the real elections that the military have promised. MDB leaders are making contingency plans for both scenarios and strong links have been made by some of them with the socialist democratic parties of

the left.

By placing more emphasis on agriculture and appointing to the agriculture portfolio Prof. Antonio Delfim Netto, one of the best known ideologues of the "Brazilian miracle" and most recently ambassador in Paris, the military hope to reap multiple benefits. These would

include the ability to push up domestic production without so much need for costly imported capital goods, the provision of more plentiful and cheaper food for a population which is not by and large well nourished, and the creation of labour intensive activities in the countryside at the time when the prospects of creating jobs for the growing workforce in the factories of Brazil's over-crowded cities are fading.

It is clear to most people that the new president is facing challenges on the political, labour and economic fronts which would test the most experienced leader. Some observers speculate that General Figueiredo may call a Constituent Assembly and turn the Government over to the civilians before 1985. Others say he will have to reverse the moves towards democracy and rule in a more authoritarian fashion. Yet others say that a new generation of nationalist army officers, taking a populist line and seeking to base the country's growth on the strengthening of the domestic market and a redistribution of income will make a takeover bid.

All are agreed, however, that it will take a great deal of good luck and judgment for the new president to defeat the challenges which face him.

Letters to the Editor

he Bar and the Bench

Lord Goodman CH
Your legal correspondent's précis (March 22) of my notice to the Royal Commission on Legal Services—skilful was—might nevertheless be an impression that the institution of my arguments confused profession involved in the Bar and Bench. May I make it clear this is certainly not the

the 45 odd years in which I have been associated with the profession I have had a great number of contacts. Almost universally they have been men of intelligence and efficiency without exception men of ability. Moreover, where litigation is concerned, my legal specialists in such as income tax, commercial, copyright etc. have added me that those practices in these fields have great taste and great competence of imagination.

A point I made was a one—that there were enough of them to serve communal need and that in these areas it was necessary for solicitors to rely on their own devices. It would be gracious not to record my that any success achieved by a firm of solicitors over a deal to its wise or fortune choice of suitable counsel, either the Bar nor the requires any commendation from me but so far as the is concerned it suffices to that, in the course of my practice, I did not regard it as one or excessive to use the is "an absolutely superb lawyer." The point that I making about judges was by that they were drawn to a limited field.

Views I expressed to the Commission I have been almost from the first that I joined the profession I have never given them a tribute of kind to Bench and Bar and to solicitors. My criticism is directed at the em and not at its practitioners. The précis could convey the reason—and indeed I might do so—that I believe that the solution of all union problems was the turn of the legal profession, indeed would be great sense. But my views on this are inspired and by my recollection of a vehement battle for Press freedom in an attempt to avoid imposition of a closed shop journalists.

It remains my belief that the tempestuous ease with which the unions could decline to litigate the evils of a closed shop by permitting resort to Courts for a person expelled excluded would not have in the case if the reforms advocated had been introduced. But this is my viewpoint others may well disagree is a point there is no means establishing.

University College, Oxford.

Criticisms of barristers

From Mr. C. McOustra, Sir A. H. Hermann, your Correspondent reports

our fellow citizens in their workplaces, in British industry; in fields such as business and employment law in particular. C. J. C. McOustra, ICL House, Putney, SW15.

Liability for oil pollution

From Mr. A. Dickson

Sir—I refer to the article of March 16 by your Chemicals correspondent, which reports that international oil companies are unconcerned that the Standing Committee debating the Merchant Shipping Bill should have supported a proposition to place responsibility for oil pollution damage on "the oil companies."

I hasten to assure you that my company is in full support of the need to have an efficient and rapid means of compensating all parties damaged by oil pollution, and we are well aware that eventually the costs attaching to these liabilities will have to be borne by the customers.

The new clause inserted during the committee stage changes existing machinery in the UK. This involves a substantial first tranche of liability falling on the shipowner, and once the limits of that tranche have been exhausted, liability falls on the cargo interest.

There are, I suggest, three reasons why it is vital that the present regimes remain unchanged. It is of great importance that the shipowner, who is in by far the best position to exercise responsibility for safety of ships, carries a substantial proportion of liability.

A change in present regimes dealing with oil pollution liability in the UK would mean abrogation by the UK of international conventions, when it is important to our interests as a nation to maintain conformity in the rules under which shipping operations are conducted worldwide. It would really be most ill-advised for claimants for oil pollution clean-up and damage to be dependent on owners of cargo who might be situated anywhere in the world and might be very difficult to pursue for damages.

I trust that the foregoing will refute your correspondent's contention that the new provisions proposed for the Bill would have little effect upon international oil companies. Their interest is exactly that of responsible authority, which is that there should be in place the most efficient machinery for compensation for cost of clean-up and damage consequent on oil pollution.

A. F. Dickson
Shell International Marine, Shell Centre, SE1.

Inexpensive cigarettes

From the Director, Tobacco Advisory Council

Sir.—Mr. Jeremy Mitchell, director of the National Consumer Council (March 22) may feel that his figures constitute "better proof" than ours and support his argument that tobacco taxes should be increased to help pay for higher personal allowances. Our point is solely that if the Chancellor is looking for any increased revenue this should be across a broader base than just cigarettes

on which total tax is already extremely high at 70 per cent of retail price. A suggestion to tax half the adult population (smokers) even more heavily comes strangely from a national body purporting to represent "consumer" interests.

H. B. Grice,
Glen House, Stag Place, SW1.

High cost farmers

From Lord Burton

Sir—I refer to Mr. John Cherrington's article on "Britain's high cost farmers" (Lombard, March 15). Surely he has failed to take into account any costing of the farmer's own labour. An efficient farmer has now to be a man of many parts, and his labour should be expensive. I feel that if the farmer's own time is taken into account, Mr. Cherrington's figures would be very different.

Burton, Dorset.

Sharing a flat

From Elsa Wessel

Sir—I quote from your Parliamentary report of March 7: "Als. Cleghorn said it was also essential that the part of the Street Offences Act of 1956 which classified two women living together as a 'brothel' should be amended."

When my firm sent me over to London in 1957 on a four-month course to brush up my English, I followed the widely established custom of sharing a flat with three other girls. We were two girls to a bedroom and shared living-room, kitchenette and bath. According to the Act this certainly constituted a "brothel." I have not yet decided whether to be shocked or amused by the fact that in my younger days I was obviously the inmate of a London brothel.

Elsa Wessel
5600, Kappelstrasse 14

Borrowed jargon

From Mr. J. Sacher

Sir, I started to read Lord Brown's article on the Management Page (March 19), hoping that, as its title suggests, it would make clear "how managers should talk directly to employees" and demonstrate to many managers how they have let management slip away from them.

In the discussion with the shop stewards, included in the article, the manager used the word "contract" three times to describe a particular form of "contact." Lord Brown asserts that "direct communication" is sometimes known as "contract," though I doubt that many readers would know it or shop stewards remember which connotation of the word "contract" was implied.

The article itself illustrates how management can lose much of the argument from the outset by using borrowed jargon in place of simple English.

John Sacher,
Michael House,
Baker Street, W1

GENERAL

UK: TUC-Labour Party Liaison Committee meets, House of Commons

Mr. Len Murray, TUC general secretary, speaks on first pensioners' national convention to be held June 14.

Mr. Henry Reuss, chairman, U.S. House of Representatives Committee on Banking; Dr. Michael von Clemm, chairman, Credit Suisse First Boston; and Mrs. M. Siebert, Superintendent of Banks, New York State, are among speakers at Banking in the U.S., a two-day symposium at Dorchester Hotel, London.

Overseas: Israelis and Egyptians sign peace treaty at Camp David.

OPEC States meet in Geneva to discuss world oil supply.

EEC Agriculture Council starts two-day meeting in Brussels.

PARLIAMENTARY BUSINESS

House of Commons: Debate on Defence Estimates White Paper.

Motion on EEC Documents on Energy Policy, Forestry Bill (Lords), remaining stages.

Motions on the redundant miners' concessionary coal order

and on miners' pensions

Today's Events

House of Lords: Confirmation of Small Estates Bill, Industry Bill, second reading; Water Authority orders. Motions for Aborigines; Meat and Livestock Commission levy scheme (conservation) order.

Select Committees: Public Accounts committee. Subject: Appropriation Accounts. Witnesses: Northern Ireland Department of Commerce. Room 16, 4-45 p.m. Exports, general sub-committee. Subject: Board of Inland Revenue. Witness: Sir

William Pile, Room 8, 4.15 p.m.

Expenditure, education, arts and Home Office sub-committee. Subject: Women and the penal system. Witnesses: Metropolitan Police. Room 13, 4.15 p.m.

COMPANY RESULTS

Final dividends: Bevin Clark and Co. Boddingtons' Breweries.

Bronx Engineering Holdings.

Carillon Industries, C.S.C. Investments.

Interim dividends: General

Geisel, a former close aide of

General Geisel, said a few weeks ago, that General Figueiredo would never be able to finish his term. Though it is too early to

say, he will take a great deal of good luck and judgment for the new president to defeat the challenges which face him.

COMPANY MEETINGS

See Financial Diary on Page 9.

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NatWest sees sharp rise in world finance demand

AGAINST THE expected background of continuing subdued world economic activity, there is likely to be a considerable increase in demand for finance. This will come particularly in the energy field and in the advanced technology industry, says Mr. Robert Leigh-Pemberton, chairman of National Westminster Bank.

In 1978 all operating divisions of the group increased their contribution to profit: domestic banking by 35 per cent; international banking by 17 per cent and related banking services by 14 per cent. However as a percentage of the total the international side's slice was lower at 26 per cent (30 per cent), as was the related banking services at 10 per cent (13 per cent).

The international banking team made good progress despite narrowing of margins in difficult and competitive markets. Overall profitability was sustained by the expansion of the loan portfolio and its careful structuring both globally and across the industrial categories.

The major international development was the agreement, in principle, announced last week to purchase 75.1 per cent of the share capital of the National Bank of North America from CIT Financial Corporation.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available, so when a date is given, interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interiors—Patterson Zochonis, Basildon
Furnishings—Brewers, Bransby, Bransby Engineering, C.S.C. Investment Trust, Carlton Industries, Federated Land and Building, Istock Johnson, Viceroy Cameron.

FUTURE DATES

A. B. Electronic ... Mar. 30
A. B. Provincial Estates ... Mar. 30
A. B. Provincial Estates (Furniture Trades) ... Mar. 27
Finals—
American Trust ... Apr. 3
American Brothers ... Mar. 28
Dickinson Robinson ... Mar. 10
Equity and Law ... Mar. 27
Low Land ... Apr. 3
London Intercontinental ... Apr. 2
Loyd's (G.L.) ... Mar. 28
Provident Life ... Mar. 28
Prudential ... Mar. 28
Shire ... Mar. 28
Vicar St. Bakers ... Mar. 28
Wolstenholme ... Mar. 28

"This acquisition, assuming that it is successfully completed, fulfills the group's long-standing wish to establish a greater presence in the United States. Meeting, Winchester House, E.C., on April 24 at noon.

compatible with our standing as a leading provider of international banking and financial services," Mr. Leigh-Pemberton says.

On the domestic front he says the UK business outlook for 1979 is clouded but the group is well placed to seize any opportunities which may develop.

A continuation of the steady growth of related banking services business experienced in 1978 is confidently expected for the current year.

Group taxable profit last year was ahead to £297.4m (£237.7m)

on inflation adjusted basis it showed a £80m rise to £225m after downward adjustments of £59m (£61m) for free capital, £10m (£5m) for depreciation and £4m (£5m) related to the share of associated companies. The net total dividend is stepped up to £2.83237p (11.48779p) per £1 share as reported February 28.

There was a higher contribution to profit from the Access credit card operation. Here the easing of restrictions on repayments and cash advances, combined with enlargement of the customer base, led to a higher level of business. The results of pilot tests of a new service, Access Loan Scheme, have been encouraging the chairman states.

The dividend is lifted from 10.022p net per 5p share to 10.776p at a cost of £28.746m.

A revaluation of land and buildings at the year-end resulted in a £655.106 surplus which has been credited to reserves.

Hewitt maintains pace to finish with £0.3m

As forecast taxable profits of J. Hewitt and Son (Fenton) continued to improve in the second half of 1978. The year's surplus rose from £113,913 to £111,058.

At the half-way stage pre-tax profits were up from £166,000 to £110,000 and the directors said they expected the trend to continue for the remainder of the year.

The dividend is lifted from 10.022p net per 5p share to 10.776p at a cost of £28.746m.

A revaluation of land and buildings at the year-end resulted in a £655.106 surplus which has been credited to reserves.

SGB set for another good year

Despite the effects of the recent severe weather, SGB Group, the international construction plant and services concern, looked set for another good year in 1979. Mr. Neville Clifford-Jones, the chairman, said at the annual meeting in London.

The weather had severely affected some of the group's operating companies, but despite a decrease of £135,000, compared with an increase of £116m.

The AGM of the company will be held at Roedale on April 11, at noon.

Mr. Clifford-Jones said there was bound to be some surge of activity in the UK building

review in terms of performance.

As reported on March 2, pre-tax profits for 1978 advanced from £6.18m to £8.83m and, with Treasury consent, the total dividend is raised 30 per cent from 1.75p to 2.67p. A one-for-five scrip issue is also proposed.

On a current cost basis pre-tax profit is shown at £8.18m, after adjustment for depreciation £52,000, cost of sales £174,000, gearing £100,000 and interest £40,000. The adjusted UK trading profit was £2.43m overseas trading profit £1.36m and share of associates £2.79m.

In a statement of source and application of funds working capital is shown to have decreased by £135,000, compared with an increase of £116m.

The AGM of the company will be held at Roedale on April 11, at noon.

Mr. Clifford-Jones said there was bound to be some surge of activity in the UK building

sector.

The price of the group's raw materials will inevitably rise and determined efforts are being made to tackle this problem.

However, with the benefit of the group's spread of operations the directors are determined that the current year should be no less satisfactory than the year under

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Montedison reduces deficit

4. BETTS IN ROME

SON, the parent company's largest chemical unit, is expected to report a loss of some L255bn for the last year compared with L509bn in 1977. Figures, together with Montedison's 1978 accounts, are approved by the board to-day and at the annual meeting on next month. Montedison effectively included in advance some L120bn which meeting comes at a sensitive time for following a severe accident last Thursday. Montedison's chemical plant at Marghera, near which three men and others were

While there has been some improvement in the company's troubled financial and structural position, largely in view of the recovery of the chemical sector during the last quarter of 1978, the sizeable reduction in losses for 1978 accounts, are

Montedison estimates it will lose L190bn this year, L95bn in 1980 and hopes to break even in 1981. However, attempts to seek a solution to the fibres crisis still appear distant and a proposal to merge and rationalise the fibres activities of Montefibre and Seta Viscosa, another major fibres group controlled by Montedison, are still blocked.

At the same time, Montedison's consolidated group turnover totalled L5.775bn last year, representing a 7.9 per cent increase over 1977.

Montedison remains the company's biggest liability, and the Montedison board has warned that unless there was general political understanding to resolve the protracted crisis in the

Profits boost at Ericsson

OR KAYFETZ IN STOCKHOLM

SSON, the Swedish telecommunications group, reported of orders at the end of 1978 stood at Skr 15.95bn, more than pre-tax profit from 1977 to Skr 721m last year. The board dividend of Skr 5.50m up from Skr 5, and Cr 120m. A 15 per cent from a (Skr 0.6bn), with Skr 84 per cent of from markets eden. Orders during to Skr 11.54bn, of 33 per cent over is year. The backlog

appropriations and taxes, was Skr 300m, up from Skr 193m.

Ericsson said that 1979 earnings were difficult to predict due to the large number of countries in which the company does business. "A reasonable forecast, however, is that profit before appropriations and taxes will exceed that achieved during 1978. Contributing to the expected earnings trend is the fact that sales successes for the group's new products are now increasingly resulting in deliveries," the preliminary report said.

Isler Steel sees improvement

ID—Kaiser Steel

first quarter results, "because we won't have as big a tax credit this year," he said. This year's credit will be around \$6m.

In 1978, the company earned \$13.1m or \$1.75 a share. Much of this came from tax credits of \$3m. Revenues last year totalled \$724.5m.

Mr. Anthony said that competitive price allowances, on 1978 March quarter, made a loss of \$173.9m. full year the company's some earnings im-

provement. But the gain will be held down, "because we won't have as big a tax credit this year," he said. This year's credit will be around \$6m.

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Polish loan increased

By John Evans

A SYNDICATED loan for Poland in the Eurocurrency markets has been increased in size to \$550m from the \$500m originally planned.

One of the joint lead managers, Royal Bank of Canada, announced the increase. The credit for Bank Handlowy Warszawie, the Polish state bank, is expected to be signed in London on March 30.

The loan bears a margin of 1/4 per cent over London Eurodollar interbank rates for the first two years, and 1/2 per cent for the remaining five years.

Subscriptions for the credit, after an international syndication operation lasting some weeks, totalled in the region of \$550m. However, the main managing banks are understood to have taken advantage of the over-subscription to reduce slightly their own underwriting commitments, which totalled around \$35m per bank.

The joint Paraguayan/Argentinian hydro-electricity, Entidad Binacional Yacyreta, is raising a loan of \$200m, Rosemary Burr writes.

The 10-year credit carries a spread of 1/2 per cent for the first three years and 1/4 per cent thereafter, the finest terms on an Argentinian credit in the current cycle.

GOLD

	Mar. 22	Mar. 23
Gold Bullion (fine ounce)		
Close	\$241.244	\$242.424
Open	(\$219.5-119.7)	(\$218.8-119.5)
Morning	(\$220.1-119.8)	(\$219.2-119.5)
Fixing	(\$219.039)	(\$219.449)
Afternoon	\$242.50	\$242.80
Fixing	(\$219.048)	(\$219.435)
Gold Coins, domestically		
Kruggerrand	\$265.269	\$266.270
New	(\$260.122)	(\$261.153)
Sovereigns	(\$231.54)	(\$231.54)
Old	\$75.771	\$75.772
Sovereigns	(\$27.58)	(\$27.58)
Gold Coins, internationally		
Kruggerrand	\$249.251	\$250.258
New	(\$244.231)	(\$245.231)
Sovereigns	(\$231.54)	(\$231.54)
Old	\$75.771	\$75.772
Sovereigns	(\$27.58)	(\$27.58)
S10 Eagles	\$173.178	\$173.179
S5 Eagles	\$120.125	\$119.124

	Mar. 23	2	S	Note Rates
Argentina Peso	2518.2538	1137.1147	Austria	274.284
Australia Dollar	1.8110-1.8210	0.8868-0.8938	Belgium	60.511
Finland Markka	2.7765-2.7850	1.2500-1.2533	Denmark	8.658-8.78
Hong Kong Dollar	75.793-75.588	36.20-37.12	Germany	5.72-5.82
Iran Rial	10,024-10,043	4,9260-4,9290	Italy	1,680-1,720
Iraq Dinar	10,27-10,30	4,40-4,42	Ireland	4.04-4.15
Luxembourg Franc	60.60-60.70	29.47-29.49	Norway	10.32-10.42
Malaysia Dollar	4.975-4.983	2.1985-2.2000	Portugal	93.98
New Zealand Dollar	1.9270-1.9275	0.9580-0.9585	Spain	140.98-141.00
Switzerland Franc	1.42-1.43	0.72-0.73	Sweden	5.35-5.45
Singapore Dollar	4.63-4.44	2.1765-2.1785	United States	0.3000-0.4000
South African Rand	1.7109-1.7222	0.8400-0.8455	Yugoslavia	391.424

Rate given for Argentine is free rate.

Argentine Peso is convertible francs. Financial Franc 80.75-80.85.

Six-month forward dollar 1.45-1.55 p.m.; 12-month 2.80-2.700 p.m.

E DOLLAR SPOT AND FORWARD

Day's spread Close One month % p.a. Three months % p.a.

220.2-235.5 2,070.2-2,080 2.05 0.97-0.97 1.81

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51.85-66 85.63-85.86 0.3-0.15 p.m. 0.49

104.2-105.5 2,0125-2,0135 4.41 1.94-1.84 p.m. 3.75

44.27-45.28 2,0127-2,0129 3.25-3.21 2.25

229.1-235.5 1,8445-1,8565 1.11-0.10 p.m. 5.96

42.47-43.25 3,050.2-3,0540 10.00-10.05 11.01

100.90-101.25 1,8445-1,8565 1.11-0.10 p.m. 5.96

100.90-101.25 1,8445-1,8565

Kenneth Gooding on how the Nigerian Government plans to create its own automotive industry

Nigeria's drive for self-sufficiency

ANT & MACHINERY SALES

ion Telephone

G MILLS	
in x 10in wide variable speed	
high Mill.	
in x 9in wide variable speed	
high Mill.	
in wide fixed speed Two High Mill.	
n x 20in wide Four High Mill.	
in H/P Two High Reversing Mill.	
in wide fixed speed Two High Mill.	
in wide fixed speed Two High Mill.	
T-TO-LENGTH max. capacity	
mm 2 mm x 7 tonnes coil fully	
ruled and in excellent condition.	
LATTEN AND CUT-TO-LENGTH LINE	
1.1M. Max. capacity 750 mm x 3 mm.	
NORTON 18in WIDE CUT-TO-	
TH LINE Max. capacity 15in x 10 s.w.g.	
V STAND WIRE FLATTENING AND	
ROLLING LINE, 10in x 8in rolls x	
per roll stand. Complete with edging	
urk head, flaking and fixed recoiler,	
ing, etc. Variable line speed,	
ft/min and 0/1,500 ft/min.	
G LINES (2) 300 mm and 500 mm	
ty.	
ID TUBE REELING & STRAIGHTENING	
HINE by Platt. Max. capacity 2in Bar	
tube.	
C (400 mm) IN LINE, NON-SLIP WIRE	
VING machine in excellent condition.	
0 ft/in variable speed, 10 h.p. per	
(1968).	
CK (22in x 25 h.p.) IN LINE,	
SLIP VARIABLE SPEED WIRE	
VING MACHINE by Marshall Richards.	
MS4 WIRE DRAWING MACHINES,	
ft/min with spoolers by Marshall	
ds	
50 ft/min SLIP TYPE ROD DRAWING	
HINE equipped with 3 speed 200 h.p.	
20in. Horizontal Draw Blocks 22in	
al Collecting Block and 1,000 lb	
sr. (Max. Inlet 9 mm finishing down	
mm copper and aluminium).	
17 ROLL FLATTENING AND	
LING MACHINES, 20in, 36in, 59in	
2in wide.	
ULIC SCRAP BALING PRESS	
lding and Platt. 85 ton main ram	
100R CINCINNATI PLATE SHEAR,	
capacity 1,250 mm x 25 mm M.S. Plate,	
etc with full range of spares.	
CEVY SHEAR, max. capacity 50 mm	
x 75 mm x 35 mm bar, 400 mm x 10 mm	
spare shear blade).	
ILY AUTOMATED COLD SAW	
able & Lund with batch control.	
MASSEY FORGING HAMMER	
matic single blow.	
HORIZONTAL BULL BLOCK	
former Norton 75 H/P variable	
drive.	
PEER REVERSING ROLLING MILL,	
ped with 20in dia x 30in wide rolls.	
recoilers and 350 h.p. drive.	
ICKERHOFF 100 KW VACUUM	
TREATMENT FURNACE complete.	
4 cooling station, vacuum pump and	
ature control cabinet.	
DN HYDRAULIC PRESS. Upstroke.	
FORGING MACHINE 4in dia, 750 ton.	
IAN 12 65 AUTOMATIC. Reconditioned.	
IAN 2in 65P AUTOMATIC. Reconditioned.	
IAN 2in 65P AUTOMATIC. Reconditioned.	
INATI CENTRELESS GRINDER. Excellent.	
ER JIG BORER, very accurate.	
ON CLEARING D A PRESS Bed 180" x 96",	
N VICKERS CLEARING PRESS.	
6in x 40in Air Clutch & Brakes as new.	
N SCHULER HIGH SPEED PRESS 200 s.p.m.	
EN GRINDER 36" dia magnetic chuck.	
EN GRINDER 84" x 24" magnetic chuck.	
COPY LATHE 36" dia x 50". Reconditioned.	
R COPY LATHE TYPE 18/150.	
IAN TURRET PRESS TYPE BRA/41 as new	
IT INTERNAL GRINDER 60" dia. Excellent.	
FINISH BARRELLING UNIT 36 cuft. rub. lined.	
IEUVE LATHE Model 725 25" dia x 39". Excel.	
NAL COLD HEADERS 1" & 1" dia. recon.	
IN DEEP DRAWING PRESS.	
GOR HEAVY DUTY LATHE 38 dia x 10 ft.	
NNATI No. HORIZONTAL MILL.	
CENTRE LATHE, 26" dia x 14 ft.	
R & COLMAN 16-16 HOBBER, as new.	
MOND COPY LATHE 8" 6" B/C. Recond.	

A DOG was sacrificed to the God of Iron—in the shape of a heap of Land-Rover and Leyland truck components—at an informal ceremony to mark the opening of Black Africa's first commercial vehicle manufacturing plant, set up by Leyland Nigeria.

At the formal opening a day later, Lt-General Olusegun Obasanjo, the Head of State, made another, less-dramatic invocation of help from the deity. He poured a libation of palm wine on the bonnet of the first Land-Rover from the production line.

The traditional ceremonies were an odd contrast to the plant itself which matches any other modern commercial vehicle factory in the world.

The plant is a symbol of Nigeria's determination to have its own automotive industry. It will not just assemble imported components but will make quite a few of its own—to start with Land-Rover chassis, truck cabs and pressings this year.

The aim is to take the content of Nigerian components as close as possible to 100 per cent by 1980. If this is to be the case, and the plan is for local content to be increased by 10 per cent by value each year from now, the component industry will have to develop fast.

The Leyland Nigeria plant is not the only one ready to come on stream. It is just the first of four, all built with help from European groups.

It is only three years ago that the Nigerian Government decided, as part of a programme to make the country self-sufficient in both industry and agriculture, that a local commercial vehicle business should be set up. Demand for vehicles was already rising and since then sales of trucks have roared ahead from 13,500 in 1975 to 26,000 the following year and a peak 34,500 in 1977.

Twenty companies tendered to assist with the development of a Nigerian industry. Leyland Vehicles of the UK (BL's truck and bus division), Fiat of Italy, Daimler-Benz of West Germany and Steyr of Austria were chosen.

They each have 40 per cent of the shares in Nigerian companies set up 30 months ago with the rest held by the Government (35 per cent) and other Nigerian interests.

Leyland's plant is at Ibadan about 120 kilometres from Lagos. If the present timetable is kept, Steyr's factory at Banchi in the north of the country, will come on stream in June. It will be operated by a company called Steyr Nigeria.

The Fiat-managed group, called Nigerian Truck Manufac-

turers, has its factory at Kano, also in the North, and should be open in September.

Anambra Motor Manufacturers, the Daimler-Benz concern, will operate from Enugu in the East but is not expected to be in operation until next April at the earliest.

Each of the plants will have the capacity to produce around 7,000 trucks a year—the Fiat one by operating a double shift system. Only Leyland Nigeria has a licence to produce four-wheel-drive vehicles and will be able to produce 4,000 to 5,000 Land-Rovers and Range Rovers a year and 7,000 to 8,000 trucks for its plant has a single-shift capacity of 12,000 units.

Assembly of American Motors' Jeep was ended last year.

The truck makers reckon demand in Nigeria, a country with the magic combination of oil and plenty of people—80m to 100m is the unofficial estimate—will spend the revenue, might climb to an annual 50,000 commercial vehicles of over 3.5 tons. To put this in perspective, sales in the UK in 1978 reached 70,452.

Severe deflationary measures by the Government cut the market dramatically back to 22,500 last year but the manufacturers expect this to be a temporary set-back.

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Ashley Ashwood, Lord Stokes (centre) and Mr. J. B. Reardon, director sales and marketing of Land Rover, leaving Garwick airport on their recent trip to Nigeria for the opening of Leyland's Nigeria's Ibadan plant.

12 per cent and Steyr, 2 per

cent (about \$17m) to increase the capacity of its plant to 50,000 cars a year which suggests that, in spite of the air lifting involved, it has been highly profitable.

Nissan of Japan has been given the go-ahead for a plant at Ilorin, right in the middle of the country, and the suggested capacity is 100,000 a year, although this would probably involve some light commercial vehicle manufacture alongside Datsun cars. Originally the intention was that the project should come on stream in 1980 but it seems to have gone cold for the moment.

It certainly looks ambitious when compared with total annual car sales of about 100,000.

Protection

In the meantime, however, local truck distributors are suffering severely from the sharp downward trend in sales coupled with the efforts of a Price Commission which, among other things, uses its very own currency conversion rates based on out-of-date figures. So far about 6,000 employees have been shaken out by the massive retrenchment now going on in the commercial vehicle distribution business.

When it awarded contracts to the European groups the Nigerian Government promised to take "adequate steps to protect indigenous manufacturers" including the imposition of duty barriers and licensing controls.

The import of built-up trucks was supposed to end in March, for example. But the manufacturers feel the Government is now back-peddalling somewhat on the protection issue.

And there might be an indication of what is to come, from the way Nigeria protects its car plant.

There was a further clamp down in 1978 when import licences proved difficult to come by. BL's distributors, for example, had to wait until October for details of its 1978 allocation and then were allowed only 1,200 Marinas. (The deadline for getting them in was subsequently extended to March.) The licensing system is believed to be the best possible position. Around 40 per cent of new truck sales are made in Lagos because so many Nigerians believe they can get a better bargain there and there certainly is more choice.

Nigeria is Leyland Vehicles' best market outside the UK: it took more than 5,500 trucks and Land-Rovers in the peak year of 1977, so it was an important one to protect even from a 40 per cent shareholding.

Short life

Cars and trucks have a fairly short life in Nigeria. A truck will last up to four years. But vehicle life expectancy is increasing as the country pushes ahead with its motorway and road building programmes to replace the red-dirt roads of the past.

A motorway stretches most of the way from Lagos to Ibadan where the Leyland Nigeria plant is situated and the company believes it has selected the best possible position. Around 40 per cent of new truck sales are made in Lagos because so many Nigerians believe they can get a better bargain there and there certainly is more choice.

There might be customer resistance even though the Government is urging people to "buy Nigerian." On the cars side, for example, there is a widespread feeling, justified or not, that the locally-made Volkswagens are not up to the standard of the imported ones.

So it will be some time before it can be established whether Leyland Nigeria will be able to sell all the trucks it will make and whether the dog that died did not die in vain.



The way we cherish skills is the way we fly.

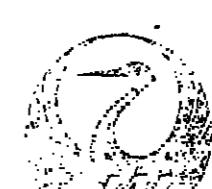
The art of the calligrapher has always made him a highly esteemed figure in Japan.

Today the young still gather at his feet. Such a willingness to learn continues to colour all aspects of Japanese life.

And nowhere more so than in Japan Air Lines and our training facilities. The six-month

training of our hostesses, considerably longer than any other airline, is just one example.

But one that helps explain why the service they provide already persuades more Europeans to fly JAL to Japan than any other airline.



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in Luxembourg

We are the wholly-owned subsidiary in Luxembourg of Badische Kommandite Landesbank, a leading German bank headquartered in Mannheim. Our Eurobanking services include:

Syndicated Euroloans

With prevalent market conditions and specific client needs, we manage or participate in selective international loans arranged either on a fixed-interest basis or as a roll-over credit facility for borrowers requiring a flexible choice of currencies or maturities. Complementing our diversified Eurocredit capabilities in Luxembourg, we are also active in money market and foreign exchange dealing.

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9, bd. Roosevelt - P.O. Box 826 - Luxembourg-Ville - Tel: 475991-4
Tel: 475315 (Dealers) - Telex: 1751, 1972 (Dealers), 1783 (Credit)

EUROBONDS

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times. It will be published in an eight-page format on the following dates in the remainder of 1979:

April	10	August	13
May	14	September	10
June	12	October	15
July	9	November	12
		December	10

There is a limited amount of advertising space available each month; if your company is interested in taking advantage of this offer please contact

The Financial Advertisement Department
on 01-248 8000 Ext. 424 or 7008

'There is a pride in the size, success and the capability of the Group...which is to be seen all over the world, wherever we are active'

Robert Leigh-Pemberton, Chairman.

UNITED KINGDOM AND EIRE



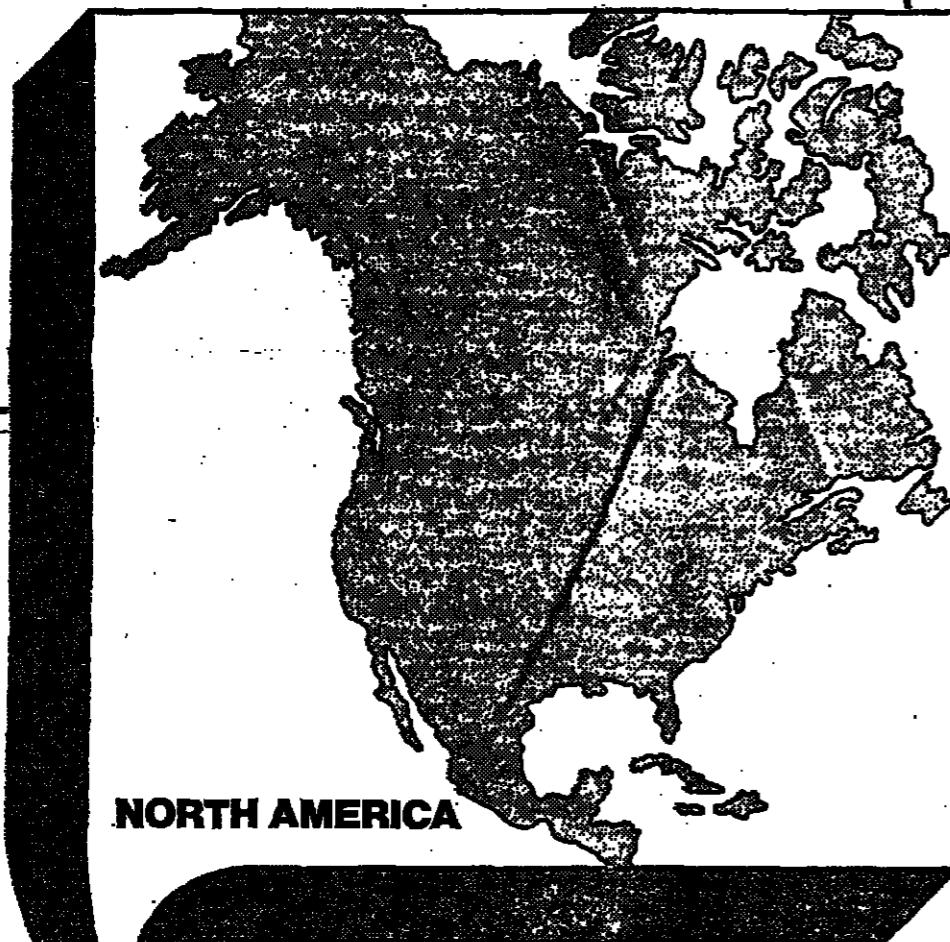
The 1978 results of our Domestic Banking Division, which showed a highly satisfactory increase of 35% on 1977, owed little to the impact of interest rates which on average were only marginally higher than in 1977. We saw a significant increase in resources and, despite the fact that demand from industry for

borrowing has been generally subdued, there have been increases in agreed facilities for use in the future.

Related Banking Services Division which provides a wide range of services designed to complement the traditional functions associated with the Bank achieved a 14% increase in its contribution to Group profits.

Economic and political uncertainties have already clouded the business outlook for 1979 in the UK. But we offer a very competitive range of services well suited to the needs of the commercial and personal customer and with the level of resources now devoted to marketing we can seize any opportunities which may develop.

NORTH AMERICA



The major development in the international field during the year, was the agreement in principle to purchase 75.1 per cent of the share capital of the National Bank of North America (NBNA). The definitive contract for the purchase was signed last August but some of the regulatory approvals which are necessary, before the acquisition can be finalised, are still awaited.

This acquisition would fulfil the Group's long-standing wish to establish a greater presence in the United States compatible with our standing as a leading provider of international banking and financial services.

Salient Points from the Chairman's Statement to shareholders

• The 25% increase in pre-tax profit derives principally from significant growth in the level of the Group's business and a further improvement in bad debt experience.

• Substantial growth has resulted from the demands for aerospace finance and, as we anticipated last year, from the development of energy and natural resources worldwide. We have continued to give high priority to the finance of UK exports, with ECGD-backed foreign currency facilities prominent.

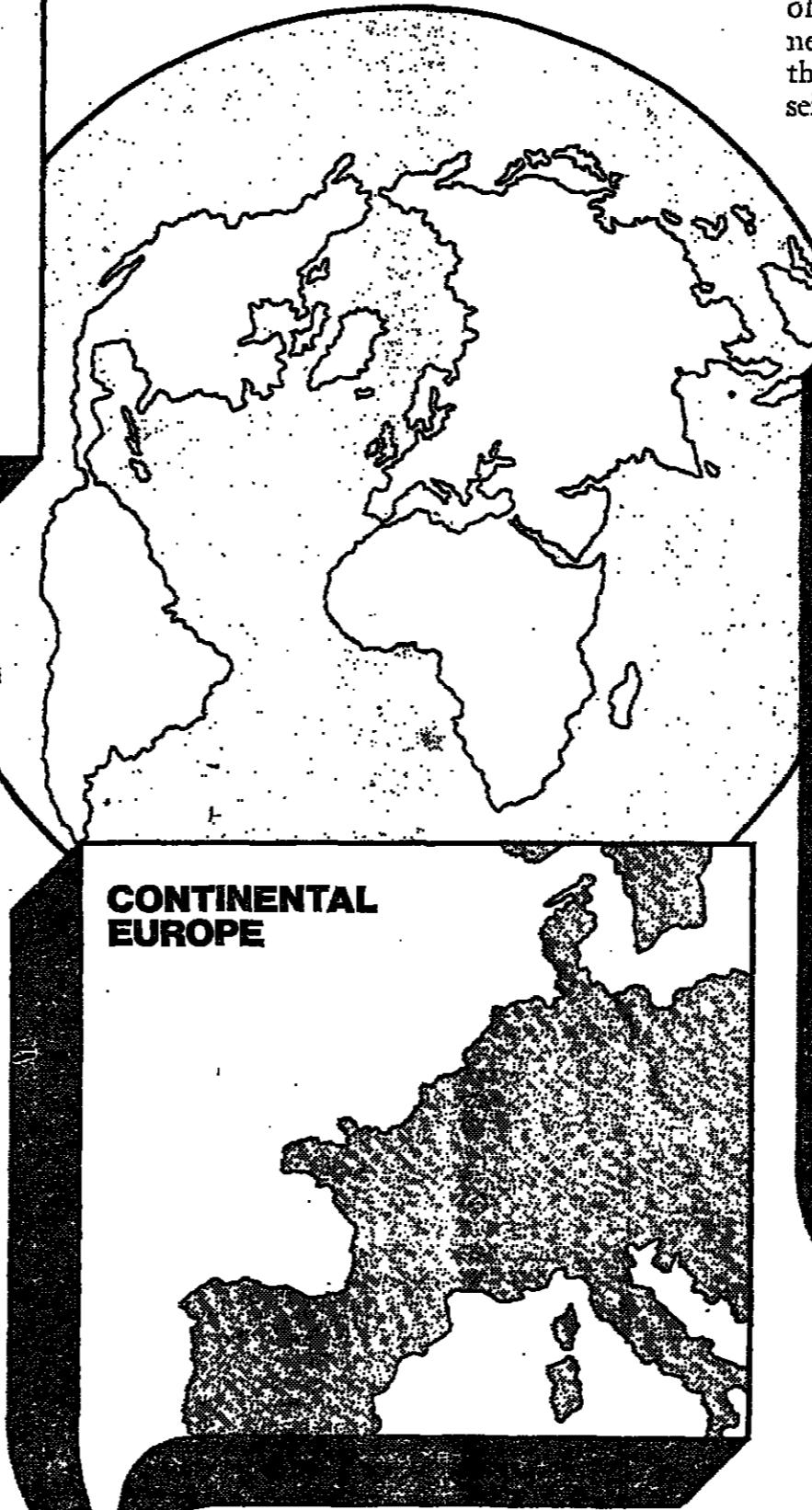
• 1978 saw the completion of two of our three major building projects: the new Coutts HQ, and the management services centre at Goodmans Fields.

• The Bank's Social Policy Committee continues to meet regularly under my Chairmanship to review issues of social importance and to examine ways in which we can help to improve the quality of life of the community of which we are a part.

• We look forward to making a significant contribution to greater economic prosperity, both at home and around the world.

• Keen general interest continues to be shown in small businesses and the Bank, which has a strong awareness of the importance of this sector to its overall business, has introduced some pilot projects to see if they identify further needs in this significant area of the economy.

CONTINENTAL EUROPE



Most of our operations in Europe are conducted through subsidiary or associated banks; our subsidiaries all contributed improved figures.

International Westminster Bank, through which a major part of our Eurocurrency lending is channelled, recorded a 30 per cent rise in pre-tax profit to £43.8 million in 1978, in spite of official restraints and subdued trading conditions which affected our branch operations in Belgium and France.

ASIA AND AUSTRALASIA



National Westminster has further strengthened its representation in Hong Kong and Singapore and a new representative office was opened in Melbourne in 1978.

Plans for the future include further expansion of our presence in Australia and the establishment of a representative office in India.

Figures taken from the Group's Accounts 1978

Ordinary share capital	£228 million
Reserves	£1,085 million
Current, deposit and other accounts	£20,228 million
Advances	£14,068 million
Group profit after allocation to staff profit-sharing	£297 million
Tax	£112 million
Retained profit	£153 million

Copies of the Report and Accounts, which include the Chairman's Statement, may be obtained from the Secretary's Office, National Westminster Bank Limited, 41 Lothbury, London EC2P 2BP.



National Westminster Bank Group
One of the world's leading banks

CONTRACTS AND TENDERS

IBAR-LEPENAC PROJECT YUGOSLAVIA

Ibar-Lepenac Enterprise calls for International Competitive Bidding for construction of the following structures of the Ibar System:

- (1) Irrigation and drainage system of the North Kosovo II Field covering net area of about 6,000 hectares;
- (2) Pumping station for drainage system and mobile pump units;
- (3) Transmission lines;
- (4) Administration building.

The work envisages complete construction of the structures stated above, including delivery and erection of pumping station equipment and mobile pump units.

The Tenders for the above works are open only to Tenderers from member countries of the International Bank for Reconstruction and Development and from Switzerland.

The Tenderers who desire to take part in the Competitive Bidding can obtain the Tender Documents from the offices of Ibar Lepenac Enterprise, Pristina, Lenjinova Street No. 13, from 26th March, 1979.

The charge payable for Tender Documents shall be 3,600 Dinars for local Tenderers and the equivalent of 200 US Dollars for foreign Tenderers which shall not be refundable. The Tenderers shall be furnished with two complete sets of Tender Documents.

The local Tenderers shall deposit their charge in favour of the Account No. 684-00-601-838 held with the Government Auditing Office, Branch Office, Pristina.

The foreign Tenderers shall deposit their charge in favour of the Account No. 684-00-620/58-32000-72 held with the Kosovo Bank, Pristina, endorsed with the words "For Ibar-Lepenac."

The Tenders shall be delivered not later than 5th June, 1979, at 10.00 a.m. when the Tenders received shall be opened in the offices of the Employer.

The visit to and examination of the site shall be made on the 16th and 23rd April, 1979, departure time at 10.00 a.m. from Ibar-Lepenac Enterprise, Pristina, Lenjinova Street 13.

Any other information that may be necessary is obtainable from Ibar-Lepenac Enterprise (at the above-mentioned address) or from Energoprojekt Engineering and Consulting Company, Zeleni Venac Street No. 18, Beograd, Yugoslavia.

ARGENTINE REPUBLIC

Ministry of Economy

State Secretariat of Energy

Hidronor S.A.
Hidroeléctrica Norpatagonica Sociedad Anónima

Alicopa Complex

Alicurá Hydroelectric Project

Prequalification of contractors:

Contract 540 t: hydraulic turbines

In connection with a subsequent call for tenders for design, manufacture, transport, erection, testing and putting into commercial operation of three (3) vertical shaft Francis type turbines, each rated 257 MW at a net head of 116 m, and associated equipment Hidronor will receive and analyse the qualifications and references of those firms or consortia of firms that have adequate technical and financial capacity and wish to take part in the call for tenders.

Contract 540 g: generators

In connection with a subsequent call for tenders for design, manufacture, transport, erection, testing and putting into commercial operation of three (3) synchronous generators rated each 250 MVA, suitable for coupling to vertical shaft Francis type turbines, and associated equipment, Hidronor will receive and analyse the qualifications and references of those firms or consortia of firms that have adequate technical and financial capacity and wish to take part in the call for tenders.

Terms of reference:

The procedure for submission of data for this purpose is set out in corresponding prequalification documents which may be obtained either from Hidronor S.A., Av. Leandro N. Alem 1074, 4th Floor, 1001 Buenos Aires, Argentina, or at the main offices of Electrowatt Engineering Services Ltd., P.O. Box Bellerivestr. 36, CH-8022 Zurich, Switzerland, and SWECO AB, P.O. Box 5038, 2, Linnegatan, S-102 41 Stockholm 5, Sweden, as from March 19, 1979.

The envelopes containing the qualifications and references of the firms or consortia concerned must be submitted to Hidronor S.A., Av. Leandro N. Alem 1074, 1001 Buenos Aires, Argentina, before 4 pm, May 7, 1979.

GOVERNMENT OF YEMEN ARAB REPUBLIC

Ministry of Education Implementation Unit

IDA Education Project

P.O. Box 96 — Cable: PROJED — Telex: 2405 EPIU YE

INVITATION TO CONTRACTORS

Contractors are invited to Tender for the construction of Agricultural Secondary School at Surdud, Yemen Arab Republic.

Tender Documents are available at the Implementation Unit, Ida Education Project, P.O. Box 96, Sanaa, Yemen Arab Republic, against a payment of U.S. Dollars 300, starting March 24, 1979.

Precast R.C. companies are invited to submit their offers for an alternative based on their construction systems.

Closing date of Tender will be June 7, 1979, 10.00 a.m. Offers will be opened at the same time in the presence of the company representatives.

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Classified Advertisement Manager.

REPUBLIC OF KENYA NATIONAL IRRIGATION BOARD INVITATION TO TENDER

BURA IRRIGATION SETTLEMENT PROJECT

CONTRACT NO. 5—HYDRAULIC STRUCTURES

PUMP STATION AND IRRIGATION AND DRAINAGE SYSTEM

Tenders are invited for Contract No. 5 which includes the construction of hydraulic structures at locations along the route of the supply and main canal, the construction of a pump station at the head of supply canal and the construction of an irrigation and drainage system in an area of about 7,500 hectares gross. The supply and supervision of erection of pumping plant and hydraulic structures are the subject of nominated sub-contracts for which tenders have already been invited.

The site of the Works is on the west bank of the Tana River about 50 km north of Mombasa in Tana River District of Coast Province. The distance to Nairobi is 480 km and to Mombasa, 370 km.

The Works are to be completed in sections and the first date for sectional completion of about 40% of the Works is December 1980. The whole of the Work must be completed within 39 months.

The Contract is partially financed by the European Economic Community, the participation of which is on equal terms to all natural and man-made resources of the Member States and the African, Caribbean and Pacific States which are signatories to the Lome Convention.

Tenders will only be considered from Tenderers who have included with their Tenders evidence to show that:

- (a) Their average annual construction commitment over the last three years has not been less than KShs 200 million.
- (b) The maximum single contract commitment of the Tenderer in the last three years shall not be less than KShs 65 million.

For joint ventures the amounts in (a) and (b) will be proportionate to the participation of the parties in the joint venture.

- (c) There is an unqualified undertaking from an approved bank to provide a Performance Bond for 10% of the Tender Sum in the event of Contract award.

Tenders are required to enclose with their Tender a banker's guarantee for the sum of KShs 500,000.

The Tenderer must be in a position to be available for inspection and/or purchase after the 2nd April, 1979 at the following addresses:

Sir M. MacDonald and Partners Limited,
c/o The National Irrigation Board, Lenina Road,
P.O. Box 30372, Nairobi, Kenya.

Mr. M. MacDonald and Partners Limited,
Denister House, St. Albans Road,
Cambridge, Cambridgeshire, UK
Telephone: Cambridge 65455. Telex 817800 (MMP 16)

The Tender Dossier may also be inspected at the following addresses:

Commission of the European Communities,
Directorate-General for Development,
200 rue de la Loi, B-1000 Brussels.

or the International Office of the European Communities:

DK-220 Copenhagen N Industriestedet, 20 Alderstrogade
DK-3000 Copenhagen, Denmark.

NL 1000 The Hague, The Netherlands.

UK 1000 London, London, UK.

DK-1000 Copenhagen, Denmark.

DK-1000 Luxembourg.

DK-1000 Paris, France.

DK-1000 Rome, Italy.

DK-1000 Luxembourg.

The Tender Dossier will be sold at the prices shown below:

In Kenya, by cash or cheque for Shs 600 made payable to the

Ministry of Irrigation for Shs 600 or the equivalent of 90 European units of account made payable to: Sir. M. MacDonald and Partners Limited.

Upon receipt of the application and payment the Tender Dossier will be sent to the applicant by the quickest means available.

Tenders must be returned to the General Manager, National Irrigation Board, Nairobi as directed in the Tender Dossier, not later than noon on 2nd April, 1979.

The official text of this Invitation is being published in the Supplement to the Official Journal of the European Communities. Tenderers who are found to be canvassing will be disqualified.

(H. M. Lempka)
GENERAL MANAGER

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

TODAY

COMPANY MEETINGS
Abbey Panel, Shropshire, Shropshire, Mon.
Bath Road, Hayes, Middlesex, 12.30
Grosvenor House, Grosvenor, W. 1, 12.30
Mary Axe, EC 2, 12.30

MEETINGS

Finders, 100 High St., Westgate-on-Sea, Kent, 1.30pm

Freighters' Club, Carlton House, London, 1.30pm

Instock Johnson, 100 Grosvenor, London, 1.30pm

Watson's Camera, 100 Grosvenor, London, 1.30pm

Patricro, 100 Grosvenor, London, 1.30pm

INTEREST PAYMENTS

Agricultural Mktg. Corp., 144 Grosvenor, 1.30pm

BBC, Electricity 4th Gldhd., 1974-75, 2.10pm

Brent Water, 1st Accnt., Spec., 2.10pm

Challenge Corp., 6.30pm

Fairchild, 1st Accnt., Spec., 2.10pm

General Motors, 1st Accnt., Spec., 2.10pm

Government, 1st Accnt., Spec., 2.10pm

Horizon, 1st Accnt., Spec., 2.10pm

Instock Johnson, 1st Accnt., Spec., 2.10pm

Marconi, 1st Accnt., Spec., 2.10pm

McDonald, 1st Accnt., Spec., 2.10pm

Metropolitan, 1st Accnt., Spec., 2.10pm

North Atlantic Sec., Corp., 2.10pm

North Sea Water Board, 2nd Accnt., 2.10pm

